



World banking

Why Hongkong and Shanghai
wants to buy Midland
Pages 12 and 16

German companies

Fighting back as
profits subside
Page 9

Cambodia

UN mission
impossible?
Page 13

Surveys

Seville and World
Expo 92 • Monaco
Separate sections

FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

D 8523A

Survival of MGM studio in doubt say auditors

The survival of MGM, the once legendary Hollywood studio now financially crippled by heavy debts and a lengthy legal dispute over ownership, was questioned by KPMG Peat Marwick, the company's auditor.

In a report on MGM's 1991 results, which showed a total loss of \$347.4m on revenues of \$921.7m, the auditor questioned whether MGM would be able to continue as a going concern. The studio is in default on \$600m of loans from Credit Lyonnais of France and is dependent on it for capital to fund operations. Page 15

European bank under fire East Europeans attacked the European Bank for Reconstruction and Development for failing to meet the region's financing needs. In its first year the bank approved about 20 projects. Page 14

Wall Street surges Stock prices surged to record levels on Wall Street after IBM and several other companies reported strong earnings. The Dow Jones industrial average rose 38.23 to 3,306.13. Page 38; IBM ends decline, Page 15

Pay deadlocks Germany's power struggle over pay has entered a critical phase following the collapse of negotiations between the government and public service unions. The unions are calling strike ballots for next week. Page 14; Bank chiefs sound pay warning, Page 3



Bond bankrupt Alan Bond, the Australian entrepreneur whose flamboyant rise was matched by an equally dramatic fall, was declared bankrupt after a legal battle lasting almost a year. In the mid-1980s, Mr Bond was estimated to be worth more than A\$100m (\$76m). He won the America's Cup for Australia, and in 1987 was named Australian of the Year. He now faces criminal charges in Perth and is the subject of inquiries into alleged corruption. Page 4

Retail sales falls US retail sales fell 0.4 per cent last month, raising fresh doubts about the momentum of economic recovery. The decline was the first since October and the largest for seven months. Page 6

Appeal on Gatt The deteriorating global economic climate and higher unemployment as business initiatives have stalled can be blamed on the Gatt trade talks stalemate, say nearly 120 leading businessmen in a joint letter published in today's FT. Page 13; Secret move, Page 6

Labour race under way The opening shots in the battle for leadership of Britain's opposition Labour party were fired as clear differences emerged between the two contenders. Page 7; Government shake-up, Page 7

Output boosts Hopes the UK economy might be recovering from recession were given a boost by news that industrial production and manufacturing output increased by 1.1 per cent in February. Page 14 and Lex; Earnings, Page 7

Car sales down New car sales fell to an estimated 1.34m in western Europe last month, a 1.7 per cent decline on March 1991. The fall follows three months of small year-on-year increases. Page 3

Soldier dies A British soldier shot in the head at point-blank range in Derby died in hospital. The Irish National Liberation Army said it was responsible for the killing.

Michelin, the world's largest tyre maker, reported a sharp reduction in net losses last year from FF4.81bn (\$858m) to FF699m. The group attributed the improvement to tighter stock control and job cuts. Page 15

Olympia & York's biggest creditor Canadian Imperial Bank of Commerce is confident the property developer's debt troubles will have only a limited impact on its earnings. Page 15

BA sues Virgin The bitter battle between rival airlines British Airways and Virgin Atlantic Airways intensified when BA announced it is to sue Virgin and its chairman Richard Branson for libel. Page 7

Société Générale, one of France's biggest private sector banks, saw profits grow 25.8 per cent in 1991 from FF2.68bn (\$479m) to FF3.37bn. Profits fell sharply in 1990 because of bad debt provisions. Page 18

Eurocrat's target A Brussels court sentenced a European Community bureaucrat to three months in jail and fined him \$860 for firing a machine gun at a car which overtook him.

Russian government wins chance to stay in power

By Leyla Boulton in Moscow

THE Russian government yesterday appeared to secure a hard-won compromise with parliament, allowing it to remain in power and pursue unpopular economic reforms at least in the short term.

The compromise document, adopted by deputies as a basis for discussion, will be final only if it is approved without major amendments today. But the political pressure for an agreement is so strong that it is unlikely the

deputies will seek to reject it. The draft accord, presented by Mr Yegor Gaidar, the first deputy prime minister responsible for economic reform, and Mr Vladimir Stetsko, parliament's deputy speaker, frees the government from having to carry out parliament's demands for specific policy changes.

Without stating so explicitly, it also allows President Boris Yeltsin, who currently heads the cabinet, to keep until December 1 his powers to rule by decree, and to choose ministers.

The deal was achieved partly thanks to Mr Gaidar's warnings that a western aid package of \$24bn needed to underpin his reforms - \$18bn in balance-of-payments assistance plus \$6bn for a fund to stabilise the ruble - could be lost if the government was forced to resign or change course.

The western package now seems safe pending any further upsets. But western concern over the turmoil in Moscow was underlined with a visit to Moscow yesterday by Mr Nicho-

las Brady, the US Treasury secretary.

Speaking before the compromise was announced, Mr Brady said: "The matter of world confidence in a reform programme here in Russia is one that is very important in terms of the transfer of money to this country. Some of the steps we have read about this week are steps backward in generating that confidence."

Mr Mikhail Gorbachev, the former Soviet president, added his weight to the reforms, saying the

future of world civilisation depended on their success.

Speaking to academics and businessmen in Tokyo, he appealed for investment in Russia. "It is very important for the global community to support this process of reform."

The document's main concession to deputies commits the government to submit by May 20 a list of measures to take "into account economic and social realities". Mr Gaidar pleaded: "We need understanding from deputies that we cannot solve all the

problems but only what is within our possibilities." He told parliament he believed a majority of deputies favoured effective interaction with the executive.

"There are politically ambitious people... who want to hurt Russia, but this is a misleading path," he added. This was an apparent reference to Mr Ruslan Khasbulatov, the parliamentary chairman who has been instrumental in this week's showdown with the government.

The MPs' strongman, Page 2

China gives green light to takeover of Midland

By Alexander Nicoli and David Barchard in London

CHINA indicated yesterday it would not hinder Hongkong and Shanghai Banking Corporation's planned \$3.1bn (\$5.4m) takeover of Midland, the UK's third largest bank, although it repeated its demand that the bank continue to play a full role in Hong Kong's economy.

The Chinese did not comment on the takeover terms which Hongkong Bank announced yesterday, but it was the clearest sign yet the deal would not be opposed by Beijing.

Most responses so far, including some vehement criticism, have come through the official media or newspapers in Hong Kong sympathetic to the communist government.

Yesterday, however, the Beijing government said through its London embassy that the deal was "an internal affair for these two banks".

The offer, which Midland is recommending to its shareholders, would make the UK bank one of six main subsidiaries within an enlarged Hongkong and Shanghai holding group. It would retain its own board and senior executives, and its name.

The takeover would make HSBC group the second largest bank in the world outside Japan, with total assets of \$145bn and 3,800 offices in 88 countries. HSBC Holdings, the Hongkong Bank's parent, is already legally based in London. It plans to move group management to London in January.

HSBC will also apply for a primary listing on the London stock exchange, making it eligible for the FT-SE 100 index. It will retain its primary listing in Hong Kong.

HSBC would issue 700m new shares and £70m in bonds to pay for Midland. The UK bank's shareholders will be offered one share in the HSBC holding company and £1 in HSBC bonds for each Midland share, giving them about a third of the new group.

Mr Brian Pearce, Midland chief executive, said he had concluded that the takeover would give Midland, the weakest of the Big Four English clearing banks, the extra capital strength it needed.

Mr Pearce emphasised that, if the takeover did not go through, Midland would be strong enough to survive on its own. HSBC bought 14.9 per cent of Midland in 1987 and the two banks began to merge some of their international operations.

HSBC shares in Hong Kong ended 25 cents down at HK\$39.25 (28p). In London, Midland shares fell 7p to 38p, against the 378p value of the offer. Before talks between Midland and HSBC were announced in March, Midland shares were trading at 25p.

The Kuwait Investment Office tried unsuccessfully yesterday to place 60m Midland shares. The placing would have reduced the KIO stake from 10.5 to about 3 per cent.

The biggest gamble, Page 12
Lex, Page 14
Details and background, Page 16

Offer to surrender Lockerbie suspects unlikely to avert embargo Sanctions on Libya start today

By Tony Walker in Cairo, Michael Littlejohns at the UN and Ronald van de Krol in The Hague

UNITED NATIONS sanctions against Libya, including an arms and air embargo, are due to start today in spite of last-minute manoeuvring by Tripoli to stop them. The 15-member UN Security Council went into private consultations in New York last night with little hope of avoiding a showdown with the North African state.

Malta said yesterday it would agree to Libya's request to stage the trial of the two Libyans suspected of blowing up the Pan Am airliner over Lockerbie in Scotland in 1988. But UN diplomats saw this as a further attempt by Libya to sidestep the UN demand to hand over the wanted men for trial in the US or Britain.

Earlier yesterday the International Court in The Hague rejected Libya's plea to bar the US and Britain from taking punitive measures.

The court said that Security Council Resolution 748 imposing sanctions should override all other international agreements. President George Bush said the court ruling was "a very good decision".

Libya defiantly isolated itself from the world yesterday by declaring a "day of mourning" and cutting external air and telecommunications links.

The national news agency Jena said the "day of mourning" had nothing to do with the sanctions threat but was a mark of respect for the 37 Libyans who died in US bombing raids on Tripoli and Benghazi in April 1986.

"The Arab people, in commemorating this anniversary, wants to reveal that this Arab nation is the victim every day of terrorism and abhorrent racism," a statement issued by the Libyan embassy in Cairo said.

As the UN deadline neared, the Arab League pursued last-minute attempts to avert the imposition of sanctions. Dr Esmat Abdel Meguid, the Arab League sec-



Mohamed Al-Faitouri (right), leader of the Libyan delegation, and Prof Suy, his Belgian legal adviser, share a joke during yesterday's session of the World Court in The Hague.

retary-general, said he hoped the offer by Malta to accept the two accused Libyans would help to defuse the crisis.

The US and Britain are demanding the unconditional surrender by Libya of the two men suspected of the Lockerbie bombing, which killed 270 people.

France is also pressing Libya to grant it access to four Libyans, including Colonel Muammar Gaddafi's brother-in-law, for questioning about the 1989 downing of a French UTA airliner over Niger

in which all 171 passengers and crew perished.

Most Arab states have indicated that they would reluctantly agree to fall into line with the UN air embargo, although both Egypt and Tunisia are planning to facilitate travel across their frontiers with Libya.

EgyptAir and Libyan Arab Airlines have agreed to begin shuttle services to airstrips on each side of the Egypt-Libya border. Tunisia is making similar arrangements.

Some 30 offices of Libyan Arab Airlines were expected to be closed worldwide and Libyan diplomatic representation will be thinned out under the terms of the UN resolution. The sanctions will not affect Libyan oil exports or shipping services.

It was also difficult to assess whether the arms embargo would cause Libya much inconvenience. The measures could mean the withdrawal of the estimated 2,500 military advisers from the former Soviet Union.

Japanese banks may fail capital adequacy targets

By Stefan Wagstyl in Tokyo

A JAPANESE banking industry leader yesterday expressed concern that the country's hard-pressed banks would find it difficult to satisfy international standards for capital adequacy.

Mr Kenichi Suematsu, chairman of the Federation of Banks' Associations of Japan, said the recent plunge in the Tokyo stock market would make it hard for banks to comply with rules set out by the Bank for International Settlements (BIS). These rules are intended to ensure that banks have sufficient capital to back their loans.

Mr Suematsu's comments, although cautiously framed, amounted to a blunt assessment of the prospect of Japanese banks meeting BIS standards due to come into effect in March 1993.

Under BIS rules, Japanese banks are allowed to count as capital a portion of unrealised gains on stock portfolios. However, much of these profits has been wiped out by the fall in equities.

The Nikkei index of leading shares closed yesterday at

17,439.58, up 202.93 points, but down more than 50 per cent from its 1990 peak.

Mr Suematsu, who is also president of Sakura Bank, said that banks would be likely to meet the BIS standard of an 8 per cent capital-to-assets ratio as long as the Nikkei rebounded to 30,000. However, they would be unable to reach a ratio of 8.5 per cent - to allow for a margin of safety - unless the Nikkei recovered to 23,000.

Asked whether banks would cut loans to meet BIS standards, Mr Suematsu said it would be more natural for them to try to increase capital and to cut assets other than loans - for example, currency-dealing operations.

He added that the weak demand for loans in Japan was already helping banks to reach their desired ratios.

Mr Suematsu's remarks beg the question of what might happen if banks fail to meet BIS ratios. The international agreement covering capital adequacy carries no sanctions and is not binding on the countries that signed it, let alone on individual banks.

It is left to the regulatory

authorities in each country to decide what action to take when banks fail to meet the standards. In Japan, this means the ministry of finance.

Given the complexity of the rules determining how to account for assets and capital, the ministry has some flexibility. However, it could not bend regulations lightly since this could cause complaints from other countries. It would also undermine confidence in the banks.

As IBCA, a London-based rating agency, has said, it would be in nobody's interest for the ministry of finance to become "rigidly doctrinaire" and demand that banks should reach BIS standards whatever the cost.

To a large extent, BIS has already achieved its purpose in devising the ratios. These have encouraged banks to be more prudent in managing their assets, well before the rules actually came into effect.

US and European banks, which hoped the rules would curb the international expansion of Japanese banks, have also seen their aim fulfilled, albeit more drastically than they had expected.

The Markets	
STOCK INDICES	
FT-SE 100	3,306.13 (+38.23)
DAX	1,788.5 (+17.82)
Nikkei	17,439.58 (+202.93)
FT-SE 100	3,306.13 (+38.23)
DAX	1,788.5 (+17.82)
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CONTENTS	
News	23
European News	23
International News	23
American News	23
World Trade News	23
UK News	23
Weather	23
Law	23
People	23
Features	23
Leader Page	23
Letters	23
Management	23
Observer	23
Environment	23
Arts	23
TV and Radio	23
Crossword	23
Competition	23
UK	23
Int. Cap Mkt	23
Int. Companies	23
Markets	23
Commodities	23
FT World Actaries	23
Foreign Exchanges	23
Gold Markets	23
London Options	23
Managed Funds	23
Money Markets	23
Recent Issues	23
Recruitment	23
Share Information	23

Fighting grows on Serb border with Bosnia

By Laura Silber in Belgrade

HEAVY fighting was reported yesterday in towns along Bosnia's border with Serbia, and hopes for a stable ceasefire were pinned on the arrival in Belgrade today of Mr Cyrus Vance, the United Nations special envoy.

Western diplomats said Serbs, who make up 31 per cent of Bosnia's population but claim 68 per cent of its territory, were trying to seize the towns along the Drina.

Fighting continued in Foca, where Sarajevo radio said artillery duels between Muslims and Serbs on Monday had set the 500-year-old Muslim bazaar on fire, and left many casualties. Belgrade radio said the Yugoslav federal army was entering Visegrad, southern Bosnia, where the predominant Muslim population had suffered heavy losses.

Croatian radio said Yugoslav army and Serb irregulars attacked the town of Livno, a predominantly Croat town, 110 miles east of Sarajevo. Sarajevo radio reported sporadic shooting in the Dobrinja region of Sarajevo, the capital of Bosnia, although fighting had appeared to ease in other parts of the republic.

The continuing fighting comes amid a backdrop of increasing racial intolerance and often vitriolic attacks on ethnic groups. This has been

marked in Serbia where anti-Croat statements have come from Mr Vojislav Seselj, a deputy who became a household name during the war with Croatia.

Mr Seselj is the most popular politician in Serbia after Mr Slobodan Milosevic, the Serbian president. Despite Mr Seselj's formal designation as a member of the opposition, critics say he is working in concert with Serbia's ruling Socialist Party.

Mr Seselj has publicly called for the deportation of Slovenes, Muslims, Hungarians and Albanians from Serbia, where Serbs make up two-thirds of the 9.7m population. Albanians and Hungarians, the largest non-Serbian national groups, in their birthplace find themselves denounced as foreigners.

His rising popular support has worried liberals in Belgrade. Mr Aljosa Mijica, a Belgrade academic, warned that Hitler had succeeded because no one perceived him as a serious threat.

Many Serbs also fear they might become victims in the climate of officially-endorsed intolerance. The government-controlled news programme last week broadcast Mr Seselj's call to sack 20 journalists because they are not Serbs or are "politically undesirable".

Despite protests by opposition parties and prominent Serbs, his popularity appears to have been bolstered.



Anti-Yeltsin protesters in Moscow yesterday shout at Russian deputies who later elected Mr Ruslan Khasbulatov (right) as Speaker

Parliament's champion takes on Yeltsin

SCARCELY noticed by the outside world, Mr Ruslan Khasbulatov, the Russian parliament's powerful chairman, has been pulling the strings in this week's showdown between the government and parliament, writes Leyla Boulton in Moscow.

Although a tentative peace was reached yesterday without his involvement, he will remain a key figure after the dust settles from this conflict and the ground is prepared for an inevitable second round.

The cabinet, pushed to the brink of resigning by Mr Khasbulatov's attempts to be the key influence over both economic policy and the govern-

ment, will today try to make the settlement of the reform issue as final as possible.

"I think he wants absolute power," warned one cabinet minister. "He wants to have the government under the full control of parliament, one that is his own."

Sometimes his behaviour is counterproductive, however. On Monday he described the government as "kids who had lost their nerve", causing such a storm that he felt he had to appear on nationwide television to apologise - and ended up siding the government he was seeking to criticise.

Behind him stands a solid majority of deputies, elected

under an antiquated electoral system which makes them fear for their survival in the new Russia. They initially refused to elect the former economics professor when his candidacy was put forward by President Boris Yeltsin last year, but they have now rallied round him because of his struggle for more powers for parliament.

Despite distaste for his often sharp and contemptuous behaviour, their interests now fully coincide.

As Russia's parliamentary chairman, Mr Khasbulatov has greater powers than a western-style parliamentary speaker, especially in the legal limbo while Russia decides a new

constitution.

For months he has carefully cultivated all the interest groups - from state industry to collective farms to ethnic minorities - which have been alienated or hurt by the radical market reforms of Mr Yegor Gaidar, the first deputy prime minister. Making much of his own background in economics, his claims of less painful ways to build a market economy have found lively support.

Mr Plotnikov said Mr Khasbulatov was now intent on distancing parliament from the government which he described as "a deadweight which would drown any swimmer". "This cabinet is clearly

doomed to go - but only sometime this autumn. At that point it will have to be replaced by others because the population of Russia does not approve of being dragged through such misery."

Mr Khasbulatov has little respect for democratic niceties, saying of Moscow's directly-elected mayor: "We can remove him as easily as we installed him."

Such a fate might one day befall him. Asked if Mr Khasbulatov could win, Mr Pyotr Filippov, a radical deputy, says: "In the short-term maybe but not in the long term. The president needs to deliver just one blow."

Ukraine to resume nuclear transfers

UKRAINE is to resume transfers of tactical nuclear weapons to Russia for destruction, Mr Anatoly Zlenko, the country's foreign minister, said yesterday, Reuter reports from Kiev.

Mr Zlenko said the transfers would resume in "the coming days," but gave no date.

The suspension had widened divisions with Russia over military policy and brought a sharp response from the West.

The cessation had threatened the START treaty between the Soviet Union and the US to slash nuclear arsenals and heightened concern inabout the former Soviet nuclear arsenal slipping out of control.

Parliament leader in enclave killed

Gunmen yesterday assassinated Mr Artur Mkrtchyan, the head of parliament in Nagorno-Karabakh, an Armenian-populated enclave of Azerbaijan fighting for self-rule, Reuter reports. Over 1,500 people have been killed in four years of conflict over Karabakh.

Brussels acts on Daimler-Benz site

THE European Commission yesterday ordered the German government to recover DM33.8m (£11.8m) from Daimler-Benz, judging that the low price the company paid for a prime building site near the former Berlin Wall amounted to illegal state aid, writes David Gardner in Brussels and Leslie Collett in Berlin.

An independent valuation requested by Brussels put the value of the site, in the Potsdamer Platz formerly bisected by the Wall, at DM178.7m (£63m) or DM36.8m more than the sale price.

The Commission is allowing Daimler-Benz to keep DM53m of this subsidy, to compensate for the extra costs to Daimler-Benz of being required to redevelop a nearby site.

The company said it would examine the possibilities of "correcting" the EC's decision.

Stasi kept fewer files than feared

Nearly 60 per cent of the 420,000 east and west Germans who applied to see their files kept by east Germany's former Stasi state security police have discovered that the Stasi never kept a file on them, reports Leslie Collett from Berlin.

Many who applied to see their Stasi files and discovered they had none, were disbelieving and some disappointed.

HDTV aid package proposed

The European Commission yesterday proposed an aid package for the high-definition television industry to make it competitive on world markets. AP reports from Brussels.

Mr Filippo Maria Pandolfi, EC Research Commissioner, confirmed he wanted to give Ecu850m (£609m) to broadcasters, programme producers and distributors by the end of 1996 to push the EC's version of wide-screen HDTV. Member states now have to approve it.

Havel to run for second term

Czechoslovak president Vaclav Havel announced yesterday he would run for a second term in the country's general elections scheduled for June 5, reports Ariane Gaillard in Prague.

Under the constitution, the newly elected deputies will nominate the president.

Now Sweden faces being model of unemployment

Sara Webb on the shock of the virtually unknown

AN EMPLOYMENT agency in Stockholm reported four vacancies in the construction sector last week: it wanted a plumber, a construction worker, a driver for an earth-digger and an asbestos-remover. With 4,000 unemployed construction workers on its books, there was no shortage of applicants. In a country which has traditionally placed great emphasis on full employment and the right to work, the fact that unemployment has reached its highest level since records began in the 1970s has come as a shock to many Swedes.

The Labour Market Board, which administers the employment system, is close to breaking point in providing retraining programmes for the jobless and the centre-right coalition government has come under considerable pressure from the unions to reduce the number of people out of work.

Official unemployment reached 4.2 per cent in March according to the Central Statistics Bureau, while in addition at least 3 per cent of the workforce - the "hidden" unemployed - are registered in retraining schemes and temporary jobs.

Economists forecast that open (or official) unemployment is likely to reach between 5 and 7 per cent in 1993, putting further strains on the retraining schemes.

"If unemployment threatens to approach 5 per cent and pressure on the government increases as a result, unemployment could be seen as a risk for the government's stability," says a recent report from Skandinaviska Enskilda Banken, the leading commercial bank in Sweden.

Faced with a recession both at home and in Sweden's main export markets of Europe and the US, much of Swedish industry has been forced to reduce production and cut costs.

SAS, the Scandinavian air-

line, Saab Automobile (the car company jointly owned by General Motors of the US and Saab-Scania), and Volvo are among the biggest names in Sweden to have cut hundreds of jobs.

A report from the National Institute of Economic Research last week warned that nearly half the 1,682 companies it surveys have cut jobs in the first quarter of 1992, and about 40 per cent of the companies expect to make further cuts in the second and third quarters.

The construction sector has emerged as one of the most severely hit as the property

administration resulted in severe wage-push inflation in the late 1980s. Unemployment in the Stockholm region was 0.7 per cent in 1988-89, according to Mr Per-Olof Edin, chief economist at LO, the Swedish blue-collar trade union confederation.

"We cannot handle such an unexpected situation," says Mr Edin.

"However, I think we can handle unemployment of 2-2.5 per cent, and if we could get down to 3 per cent (unemployment), which is realistic in one or two years, it doesn't create a risk for wage levels."

The danger, he admits, is that if Sweden returns to full employment, fears that this would push up inflation would probably spark an outflow of capital from the country.

At the moment, though, as unemployment rises, the Labour Market Board is finding it increasingly difficult to provide retraining for the jobless.

Mr Robin Lapidus, spokesman for the board, says: "We cannot handle retraining for more than an average of 3 per cent (of the workforce). At the moment we have about 165,000 out of a workforce of 4.5m - or over 3 per cent - on training programmes," he says, though he adds that there are seasonal fluctuations.

"Above 3 per cent we cannot guarantee the quality and administration of training courses unless we get more money or more personnel."

LO has asked the centre-right government (which came to power last autumn) to cut unemployment by bringing forward plans for new construction projects and by encouraging high-school students to opt for three-year (rather than two-year) final courses.

At least, it is argued, this could provide a temporary solution until the Swedish economy starts to pick up and companies begin to boost their workforces again.

Already, up to 25,000 of the 1.2m Swedes working in the public sector are expected to lose their jobs in the next three years because of cuts planned in the January 1991 budget, including railway and telephone company employees.

The Social Democrats' determination to maintain full employment during their

term, threatens to approach 5 per cent and pressure on the government increases as a result, unemployment could be seen as a risk for the government's stability."

Real estate prices collapsed in 1990-91 and office construction has slowed. Unemployment in the construction sector is 17 per cent, and a high proportion of the unemployed in this sector are men in the 16-24 year age group.

However, in the next three years there is likely to be a shift towards increasing unemployment among public sector workers, especially women who tend to work in the social welfare services such as nurseries and care of the elderly.

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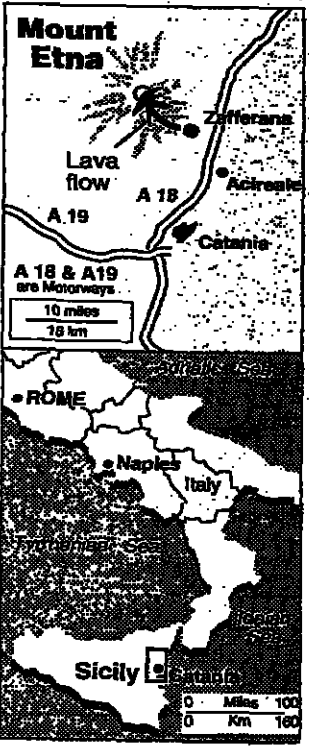
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Etna lava consumes its first building

By Robert Graham in Rome

THE river of lava from Mount Etna yesterday consumed its first building, an outlying farm cottage 2 kms above the threatened village of Zafferana. The owner greeted this unstoppable force of nature with a glass of wine and some cheese.

The lava is advancing at about 6 metres an hour. Zafferana's livelihood depends upon the surrounding chestnut forests and orchards.

The town's 7,000 people appear divided over where the lava should be diverted, fearing the loss of valuable land. There is growing criticism of the authorities' reaction to a danger well publicised since the end of last year.

Mr Haun Tazieff, the French volcanologist, has been quoted as saying the construction of an earth barrier was a useless endeavour. It would not hold back the wall of lava, he said.

Italy's most controversial art critic, Vittorio Sgarbi, visited the site for "aesthetic reasons" and earned the wrath of the inhabitants when he opined: "I am delighted to see the lava removing these eyesores, these horrendous houses built on the slopes of the volcano."

Efforts to divert the flow, so far unsuccessful, have been intensified. Since Monday, the military has been placing explosives at strategic points in an attempt to divert and slow the flow.

The explosions are designed to break open the underground channels formed by molten lava flowing beneath static cooled clinkers. In this way, the lava is forced to the surface, cools and becomes easier to divert.

At the same time, US helicopters have dropped two ton concrete blocks to check the lava.

Lower down the mountain and just above Zafferana, bulldozers have been constructing an earth barrier for more than a week.

Explosives helped divert a lava flow in 1983 but experts said yesterday the heat of the magma was greater this time and showed no sign of cooling.

EC bank chiefs sound pay warning

By Andrew Hill in Basel

CENTRAL BANK governors from the European Community yesterday issued a thinly veiled warning to Germany that it should try to contain wage inflation, for the sake of progress towards economic and monetary union (EMU).

In their first annual report on EC monetary and financial conditions, the central bankers' committee said their attempts to co-ordinate interest

rate policy would not be enough on their own to guarantee falling inflation and economic convergence.

"The national authorities will not only have to rein back fiscal deficits where they are excessive, but strong efforts should also be made to contain wage pressures," says the report, which the committee has to publish as part of the EMU process.

Germany, which is currently grappling with escalating wage

demands, is not named, but the report says such responsibilities are particularly important for member states "which play a pivotal role in shaping the economic and financial conditions in the Community".

After yesterday's monthly meeting of central bankers, Mr Helmut Schlesinger, head of the Bundesbank, said all his colleagues were convinced the bank was pursuing the necessary monetary policy.

Mr Erik Hoffmeyer, governor

of the Danish central bank and the committee chairman, said it was clear that many countries resented having to increase short-term interest rates in line with Bundesbank policy. But he added: "The policy mix in Germany is not the sole responsibility of the German monetary authorities."

The report refers to the difficulties of co-ordinating monetary, wage and fiscal policy without disturbing EC exchange rates. "If the benefits

of exchange rate stability are to be preserved, a monetary response to shocks originating in one country... would be quickly transmitted to the other Community countries," it points out.

EC central bankers are trying to co-ordinate interest rate policy as a prelude to stage two of EMU, which begins in 1994 with the establishment of a European Monetary Institute (EMI) with broadly the same tasks.

Knives come out in France for Maastricht pact

By Ian Davidson in Paris

THE long-delayed French debate over the Maastricht Treaty on European Union seems finally to have been unleashed by President Mitterrand's weekend declaration that he expected to be able to complete ratification soon, probably by the summer.

The realisation that ratification and the accompanying reform of the French constitution are now almost upon them, has suddenly goaded the critics of the treaty into mounting their campaigns and mustering their forces.

The out-and-out nationalist opponents of Mr Mitterrand's vision of a quasi-federal Europe appear too few to block the Maastricht treaty. However, Mr Mitterrand could have more serious problems with moderate critics, who are already manoeuvring to set conditions for ratification, which may seem reasonable but could be incompatible with the treaty as signed.

The outright opponents include the Communists on the left, and small nationalist factions of the Socialist party, the centre-right UDF umbrella grouping, and the right-wing Gaullist RPR party. Outside parliament, the extreme right-wing National Front and the Greens may also be expected to campaign against the treaty.

Mr Jean-Pierre Chevènement, former defence minister, will not vote for the treaty, but his nationalist clan has shrunk to well under 10 per cent of the Socialist party.

In the Gaullist party, Mr Philippe Seguin has launched

French inflation remained stable in March, and significantly below the average of its main trading partners, according to provisional figures released by the National Statistical Institute.

The consumer price index rose 0.3 per cent in March, after similar rises in February and January. It takes the year-on-year rise to 3.2 per cent.

the anti-Maastricht campaign, with a book* co-authored with a group of like-minded politicians and jurists. But after calling a meeting of Gaullists yesterday, he was apparently able to draw only about a dozen.

The official line of the UDF is traditionally pro-European and pro-federalist. Its leadership, headed by former President Valéry Giscard d'Estaing, has promised support in general terms. There are certainly two ultra-nationalist UDF MPs, Mr Philippe de Villiers and Mr Alain de Griottet; but if there are more, they have not shown their colours.

Serious trouble is only likely to come from the Gaullists. So far Mr Jacques Chirac, the party leader, has kept his head well down. The leadership is manifestly determined not to oppose the treaty on principle; on the other hand, it needs to satisfy the unreconstructed populists on the right as well as the moderate modernisers in the centre.

* *De l'Europe en Général et de la France en Particulier*. Philippe Seguin and Marie-France Garraud, Le Pré Aux Clercs, FRF110

Car sales edge down in March

By Kevin Done, Motor Industry Correspondent

NEW CAR sales fell to an estimated 1.34m in west Europe last month, a 1.7 per cent decline from 1.36m in March 1991. This follows three months of small year-on-year increases.

According to industry estimates, new car demand in 17 west European markets in the first quarter rose 0.5 per cent to 3.86m from 3.87m a year ago, when sales were depressed by the Gulf crisis.

Despite the continuing strong recovery in Spain, where sales jumped by an estimated 24.4 per cent, European demand was pulled down in March by the continuing recession in Britain. New car registrations there were 15.2 per cent lower than a year earlier, the 29th consecutive monthly year-on-year fall. Sales weakened too in Germany, with an estimated 3.1 per cent fall.

In the other two big volume markets, demand in Italy remains at a high level with a further increase of 1.8 per cent in March, while sales in France were virtually unchanged.

Declines in several smaller markets were led by a drop of 30.5 per cent in Finland. Across west Europe March sales were lower than a year ago in 10 of

the 17 markets; first quarter sales were lower in only six.

The most notable gains in the first quarter were achieved by BMW, which has overhauled Mercedes-Benz, its arch domestic rival, for the first time. BMW is estimated to have increased its sales volume in the first quarter by 19.6 per cent to 118,000. Mercedes-Benz sales fell by 6.3 per cent to 116,000. BMW claimed 3.2 per cent of the market in the first quarter compared with 2.7 per cent a year ago, while Mercedes-Benz's share fell to 3.1 per cent from 3.4 per cent.

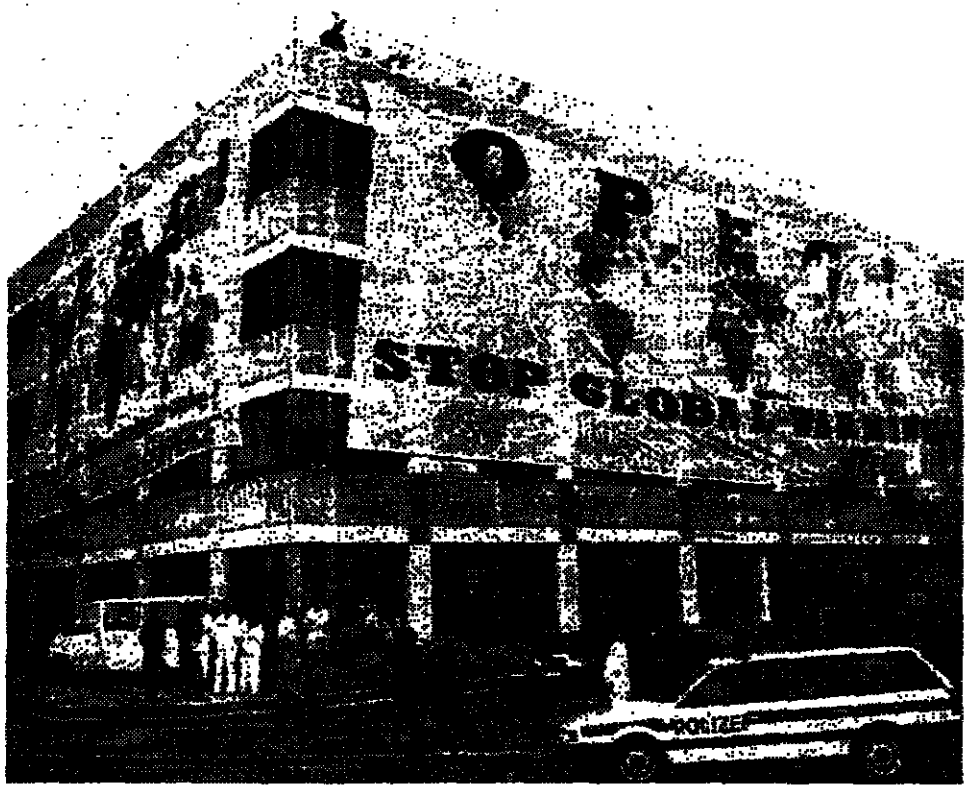
Rover, the British Aerospace subsidiary, is losing ground dramatically and suffered a 27.2 per cent fall in sales volume in the first three months. It has been hit hard by the recession in the UK, where it continues to gain most of its sales, but even there it is drastically underperforming the depressed market.

Among the big six volume carmakers, Volkswagen has opened up a record lead over its main rivals, helped by the much weaker performance of Fiat. The two French manufacturers, Renault and the Peugeot group, which includes Citroën, were the fastest growing volume carmakers in the first quarter, however, with sales increases of 8.4 per cent and 6.1 per cent respectively.

WEST EUROPEAN NEW CAR REGISTRATIONS January-March 1992

	Volume (Units)	Volume Change (%)	Share (%) Jan-Mar 92	Share (%) Jan-Mar 91
TOTAL MARKET	3,868,000	+0.5	100.0	100.0
MANUFACTURERS:				
Volkswagen (incl. Audi, SEAT & Skoda)	626,000	+3.7	17.0	16.5
General Motors (Opel/Vauxhall, USF & Saab)	471,000	+1.1	12.8	12.7
Opel/Vauxhall	463,000	+1.5	12.3	12.2
Saab	14,000	+1.4	0.4	0.4
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Messerati)	465,000	-6.3	12.0	13.5
Peugeot (incl. Citroën)	442,000	+6.1	12.0	11.4
Ford (Europe, USF & Jaguar)	436,000	-3.9	11.8	12.4
Ford Europe	432,000	-3.8	11.7	12.2
Jaguar	3,000	-25.6	0.1	0.1
Renault	400,000	+8.4	10.9	10.1
Nissan	118,000	+4.6	3.2	3.1
BMW	118,000	+19.6	3.2	2.7
Mercedes-Benz	116,000	-6.3	3.1	3.4
Rover	77,000	-27.2	2.1	2.9
Toyota	85,000	-4.5	2.3	2.4
Mazda	71,000	-7.8	1.9	2.1
Volvvo	59,000	+1.4	1.8	1.8
Honda	44,000	+7.5	1.2	1.1
Mitsubishi	39,000	-16.5	1.1	1.3
Total Japanese	416,700	-1.6	11.3	11.6
MARKETS:				
Germany	1,076,000	-2.8	29.2	30.2
Italy	699,000	+1.1	18.9	18.8
France	521,000	+1.2	14.1	14.0
United Kingdom	406,000	-11.1	11.0	12.4
Spain	268,000	+28.2	7.3	5.7

* Cars imported from US and sold in western Europe.
 ** VW holds 31 per cent and management control of Skoda.
 *** USF holds 51 per cent and management control of Saab Automobile.
 **** Honda holds a 20 per cent stake in Rover vehicle operations.
 ***** Renault and Volvo are listed through minority cross-shareholdings. Source: Industry estimates



POLLUTION PROTESTERS TARGET OPEC OIL CARTEL

Greenpeace activists drap the Vienna headquarters of the Organisation of Petroleum Exporting Countries with banners calling for an end to global warming. They used the occasion of an Opec seminar on the environment to publicise their claim that the cartel is the world's biggest polluter.

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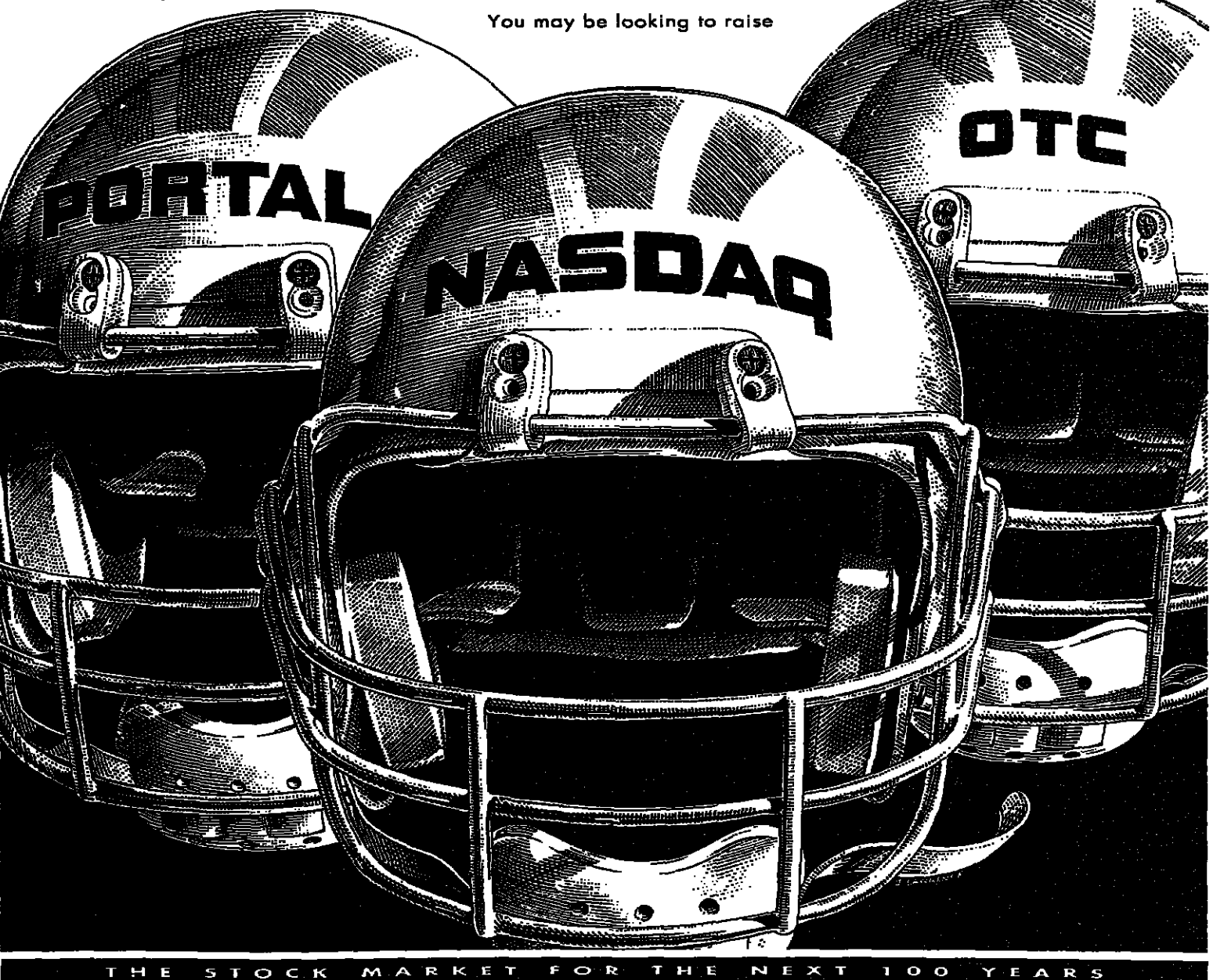
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Order marks the end of entrepreneur's involvement in business

Bond formally declared bankrupt

By Kevin Brown in Sydney

MR ALAN BOND, the Australian entrepreneur whose flamboyant rise was matched only by his dramatic fall, was declared bankrupt yesterday after a legal battle lasting almost a year.

The bankruptcy order marks the formal end of Mr Bond's involvement in business, but not the end of his career as a public figure, which is likely to last for at least another year.

In addition to further bankruptcy hearings, he faces criminal charges in Perth, and is the subject of inquiries by the Australian Securities Commission (ASC) and a Royal Commission into alleged corruption in Western Australia. Mr Bond is also in early stages of divorce proceedings from his wife Eileen, which could become entangled with bankruptcy hearings into the disposal of his assets.

Ironically, Mr Bond was not in the federal court in Sydney to hear Mr Justice Morling appoint Mr Robert Ramsay, a Western Australian accountant, as his trustee in bankruptcy.

Mr Bond was giving evidence to the royal commission in Perth, which sat in secret to avoid compromising his trial on fraud charges, which is due to open on May 25. Mr Bond denies the charges.

The judge's ruling followed a series of court hearings and appeals by Mr Bond against an earlier order that he was liable to pay a personal debt of US\$194m to a banking syndicate led by the Hongkong Bank of Australia.

The debt relates to personal guarantees given by Mr Bond against loans by the syndicate to Dalhousie Investments, a private company controlled by the Bond family which has nickel mining interests.

Justice Morling rejected arguments by Mr Bond's lawyers that an affidavit presented by the creditors was deficient, and that the hearing should be postponed for two weeks to allow him to take further legal advice.

Mr Ramsay said he expected to meet Mr Bond shortly to demand a statement of his financial affairs and assets, confiscate his passport, and begin an examination of a group of family trusts.

Mr Bond will have to ask Mr Ramsay's permission to travel abroad, own a car worth more than A\$2,500, or negotiate credit of more than A\$500. "He would have to have a good reason to convince me that he should have his passport back," Mr Ramsay said.

Mr Bond resigned as chairman of Bond Corporation Holdings, his flagship listed company, in September 1990, two days before the group announced an Australian record loss of A\$2.24bn.

Bond Corp is being restructured under a debt for equity swap which will transfer more than 90 per cent of the company's equity to its creditors, mostly European



Alan Bond enters a Royal Commission hearing on corruption yesterday

bondholders. Most of the company's assets have been sold.

At his peak in the mid 1980s, Mr Bond was estimated by an Australian business magazine to be worth more than A\$100m. He won the America's Cup for Australia, and in 1987 was named Australian of the Year. His public displays of wealth were famous, and his life seemed divided between country estates in Britain and Australia, luxury yachts and intercontinental commuting by private aircraft.

Bond Corp and a network of subsidiaries and associates controlled newspapers, television stations, and a number of major breweries, including G. Heilemann XXXX and Swan brands in Australia. The group

also built up significant shareholdings in a range of overseas companies, including Allied Lyons, the diversified UK food and drink group; TV-am, the UK television station; M & G, Britain's biggest unit trust; and Airship Industries.

The end came after a risky takeover bid for Lorrho, the diversified UK group managed by Mr Roland "Tiny" Rowland, provoked a defence document which identified numerous financial weaknesses in Bond Corp's structure.

Mr Bond's remaining assets are unclear. He told a court last September that he had little left apart from A\$50,000 in three bank accounts. Some personal assets such as furniture are believed to have been disposed of since then.

Tokyo department store sales fell 7.8% in March

By Stefan Wagstyl in Tokyo

SALES at Tokyo department stores fell last month by 7.8 per cent compared with March 1991, in an indication that the economic slowdown is spreading from industrial to consumer markets.

The decrease was the biggest since 1965, except for some months in early 1989 when the normal pattern of sales was disturbed by the introduction of a consumption tax.

Economists warned that the figures are an imperfect guide to consumption levels because about 20 per cent of Tokyo department stores' business is accounted for by corporate buying of gifts and luxuries for offices. These purchases have been badly hit by the slump in the financial markets.

However, economists say the data cannot be dismissed entirely since it showed declines in sales across the board - by 6.3 per cent in clothing, 4.7 per cent for personal effects, and 12.7 per cent for household goods. Sales of sundry goods, which includes many luxuries bought by companies, dropped 19.4 per cent. Food sales rose 1.1 per cent.

Meanwhile, debts of bankrupt companies have reached a record high because of the slump in the financial and property markets. Tokoku Data Bank, a credit research agency, reported that debts of bankrupt companies with liabilities of over ¥10m (¥43,200) soared 122 per cent in the year to March to ¥7,773bn. This was well above the previous annual record of ¥4,340bn, posted in 1985.

The number of bankrupt companies rose 64 per cent to 11,767. The biggest debt was the ¥410bn left behind by the collapse of Regwa, the Osaka restaurant operated by Ms Nui Onoue, the central figure in a loan fraud scandal.

The agency said bankrupt property-related companies left debts of ¥2,447bn and insolvent financial investment groups ¥1,478bn - both record figures.

Tokyo Shoko Research, another agency, reported a similar trend, saying that the debts of bankrupt companies rose 145 per cent to ¥5,133bn. One piece of good news came in a report from the Bank of Japan showing that wholesale prices in March fell 1.4 per cent, the seventh monthly decline in a row.

Japan plays uneasy host to environment debate



WHEN 27 former prime ministers, presidents and other eminent persons gather in Tokyo today to discuss the financing of environmental protection, the Japanese government will be relieved if the talk is of lofty ideas rather than down-to-earth proposals.

The meeting, an important precursor to the Earth Summit in June, is an indication of Tokyo's determination to be a leader in the debate on the environment. However, the three-day gathering could also highlight the contradictions of a Japanese environment policy that means well but has yet to be given the substance of hard political decisions.

Hosted by Mr Noboru Takeshita, the former prime minister, and sponsored by the United Nations Conference on Environment and Development (UNCED), the meeting will produce a "Tokyo Declaration" intended to stimulate pre-Earth Summit debate and provide guidelines for assisting the economies of developing countries.

After the meeting, the eminent persons, including Mr Jimmy Carter, former US president, Mr Lee Kuan Yew, former Singapore leader, and Mr Barber Conable, former World Bank president, will be expected to exercise an enlightened influence on their own governments' summit proposals.

However, the meeting could provide evidence that the expectations for the June summit are too great, and highlight the reluctance of governments to support fine sentiment with policy changes and money.

Mr Takeshita, who still runs

the largest faction in the ruling Liberal Democratic party, has previously explained that holding the conference here reflects "Japan's intention to play an active role".

It is appropriate that the Kaidaren, Japan's Federation of Economic Organisations, is co-hosting the conference, as its presence will be a reminder of the important role Japanese industry plays in influencing official policy.

Larger Japanese companies have publicly embraced environmental themes with enthusiasm, but their strong opposition to policies limiting domestic growth has hampered

Robert Thomson reports from Tokyo

Tokyo's role in the international debate on the environment.

The government is discussing a tax on carbon dioxide emissions, but the Ministry of International Trade and Industry (MITI) opposes such a tax.

Japan has two targets for the stabilisation of carbon dioxide emissions, a MITI target and a target set by the Environment Agency, and depending on whom you consult, each is the "official" target.

The Environment Agency calls for a freezing of total emissions at present levels by the year 2000, while the MITI target allows for an 8 per cent increase in emissions by "freezing" at per capita levels.

Japan has gone much further than the US in the carbon dioxide debate, but the ambiguity of these policies has contributed to lower expectations of Tokyo's influence on the environmental debate. The country is still often seen as more a

provider of funds than of inspiration.

MITI takes the view that technology transfer is a useful Japanese contribution to the environment. The eminent persons' conference will discuss the delicate issue of who should pay for developed countries' technology transfers. It is a question particularly relevant to Japan during a period of economic slowdown. The large increases in Japanese aid during the late 1980s were supported by the longest period of post-war economic development, but the stock market collapse and a slowing of tax income has put pressure on the aid budget.

Conference delegates will discuss a timetable for a gradual increase in official development assistance to 0.7 per cent of developed countries' gross national product (GNP), with a view to using some of the increase for environmental protection in Japan's case, that would mean a rise from 0.31 per cent, an increase that the finance ministry will not tolerate in the present financial conditions.

Fujitsu, the electronics maker, yesterday announced that it will phase out by next March the use of harmful chlorofluorocarbons in semiconductor washing. And, a few weeks ago, Toyota Motor, the largest car maker, announced its own Earth Charter, drafted by a newly formed Toyota Environment Committee.

The eminent persons should applaud such corporate commitments to the environment, but they would also be advised to emphasise to the Japanese government that its own contribution to the debate needs to be as unambiguous as the promise made by Fujitsu.

Kim, a mild-faced, stocky, bespectacled figure with an unassuming goatee on his neck - he refuses to submit to the surgeon's knife - is always portrayed as head taller than those who surround him. Greater love bath no man than Kim. He "embraces" in his bosom... even those people who committed wrongdoings. His "revolutionary comrades love" is the "pinnacle of human love".

American officials have warned that what they see as an unpredictable regime, megamania, isolated and confronting economic collapse, is pushing to develop a nuclear weapons capability (though the country's parliament last week ratified an agreement signed in January with the International Atomic Energy Agency to open its nuclear facilities to inspection).

A future government under Kim's anointed successor, his son Kim Jong-il, may be equally unpredictable.

The corpulent 50-year-old Dear Leader, described in foreign diplomatic circles as "plump, pampered and psychotic", is becoming the subject of almost as much adulation as his father. He is even on occasion called Great Leader, a title once reserved exclusively for the elder Kim.

Nepotism is not uncommon in communist regimes but this is the first time any communist leader has tried to devolve power directly to a member of his own family - it would create the world's first communist monarchy.

For the 23m who live there, the reality of North Korea is a long way from the paradise of the relentless propaganda. The regime's response to food shortages is to warn of the harmful effects of over-eating. Pyongyang television recently reported as a lesson to others, the case of a man who died when his stomach burst because he ate too much rice.

N Korea delirious for Great Leader

AMONG gifts to mark his 80th birthday today, North Korean dictator, Kim Il Sung, the world's longest-reigning head of state, has landed yet another title to an impressive collection. The Great Leader, Beloved Leader and Ever Victorious Captain of the Korean People, is now also Generalissimo.

His birthday presents include a quilt and sleeping mat stuffed with down from the necks of 700,000 sparrows slaughtered for the occasion, 400 tonnes of pork from China and a birthday visit from Chinese President Yang Shangkun, aged 84. China is North Korea's closest ally, one of the few remaining after the collapse of communism in Europe.

The Chinese president had a rapturous, flower-strewn reception from waving crowds tens of thousands strong when he arrived in Pyongyang on Monday, the Xinhua news agency reported. (Foreign correspondents have been barred.) The drilled crowds lining the streets rhythmically chanting welcome slogans, and the dancing in Kim Il Sung Square, were shown prominently on Chinese television news, a reminder of how things used to be done in Beijing before Chinese communist leaders' paradise gave way to greater realism.

Diplomats say the excesses of his increasingly anachronistic ally are something of an embarrassment to China which is endeavouring to encourage Kim to greater moderation, an end to isolationism and a strategy of economic reform.

The Respected and Beloved Comrade, the Greatest Genius Humankind Has Ever Had, the Legendary Hero and Outstanding Leader of the Revolution, some of the epithets routinely applied to Kim by North Korea's media, has ruled the Democratic People's Republic of Korea with a rod of iron for nearly 44 years, coming to power in 1948 at the age of 36.

Kim's elaborate personality cult, easily a match for the cult of Mao Zedong at its height, has littered the country with 35,000 Kim statues. Every house, office, school, shop and labour camp displays Kim portraits. His collected thoughts run to 37 volumes, republished in large editions to mark the birthday celebrations.

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Israel favours local polls in occupied areas

ISRAEL'S defence minister, Mr Moshe Arens, told a parliamentary committee yesterday that the government was in favour of holding municipal elections in the occupied territories for the first time in 16 years. Reuters reports officials as saying in Jerusalem.

They said he told the foreign affairs and defence committee that the government wanted to appoint municipal committees in the West Bank and Gaza Strip to prepare for elections.

Palestinian peace negotiators oppose the idea, first raised publicly during a visit by a senior defence ministry official to the West Bank city of Hebron last week. Chassan al-Khatib said that raising the elections idea pre-empted Palestinian demands for general elections for a legislative council in the West Bank and Gaza.

The last municipal elections in the West Bank were in 1976. Israel has since refused Palestinian demands for elections and has appointed local officials to run the municipalities.

West warns Iraq over military provocation

By George Graham in Washington

WESTERN diplomats have issued a formal warning to Iraq not to provoke the coalition forces operating in the north of the country.

Diplomats from the US, France and the UK met Mr Abdul Amir al-Anbari, the Iraqi ambassador to the United Nations, yesterday to warn him of the consequences if his country did not halt all threatening military activity.

The coalition members demanded the withdrawal of the anti-aircraft missiles Iraq has deployed north of the 36th parallel in an area close to the protected zone they have established to safeguard Kurdish refugees.

They also warned Iraq not to fly fighter aircraft north of the 36th parallel, and not to attack either the Kurds in the north or the Shia minority in the south of the country.

Diplomats said that although the demarche was made only by the US, France and the UK,

it had been discussed beforehand with other coalition members, including Turkey. Turkey is understood to have shown some reluctance to go along with the warning, in part because of its conflict with its own Kurdish minority.

Iraq's deployment of Soviet-made Sam-3 and Sam-3 missile batteries and its attempts to track coalition aircraft with the batteries' radar have aroused considerable concern among the allies.

Mr Brent Scowcroft, President George Bush's national security adviser, described the move as "very ominous" and said that he would not rule out military action if Iraq persisted.

Admiral David Jeremiah, vice-chairman of the US joint chiefs of staff, added the coalition partners viewed the presence of the missiles with "considerable concern".

"Surface-to-air missiles have no purpose other than to be used against aircraft, and the only aircraft flying in that area are allied," he said.

Angola urged to prepare for elections

By Caroline Southey and Patrick Blum in Luanda

THE US yesterday intervened in Angola's faltering peace process, telling government and opposition parties preparations for September elections were behind schedule.

Mr Herman Cohen, US assistant secretary of state for Africa, said in Luanda that although progress had been made, including the announcement of a date for the polls on September 29 and 30, there was still much to be done and little time to do it in.

A peace accord was signed in May last year between the governing MPLA and opposition Unita movement, ending 16 years of hostilities.

Mr Cohen urged the government of Mr Joao Eduardo dos Santos to complete the legalisation of opposition parties and rapidly appoint a director-general to supervise an electoral commission. He also said it was essential that the central administration be extended to territory controlled by Unita.

Cautious Rao silences critics

By David Housego in Tirupati

INDIA'S prime minister, Mr P V Narasimha Rao, appeared last night to have silenced critics of his economic policies in the ruling Congress party with a statement of party doctrine emphasising cautious change.

A resolution put last night before the All India Congress Committee (AICC) - the party's main policy-making body - reaffirmed the party's commitment to pursuing policies to improve competitiveness and productivity. But he also paid lip service to the legacy of the Nehru family by declaring his support for "the Nehru vision of democracy, socialism and planning".

The resolution, expected to be approved today, denies that there has been any U-turn in economic policies and emphasises "change with continuity". It makes no mention of

privatisation or of controversial proposed measures to allow industry more freedom to declare redundancies.

The cautious language of the document underlines the resistance that pro-market economic policies still face within the party. But the endorsement of February's budget, including partial convertibility of the rupee, is believed to give the prime minister a free hand to continue liberalisation.

Traditionally, the dominant Persian community has not tried to crush the cultures of the minorities, as Turkey and Iraq have tried to do with the Kurds. There has been a general acceptance that Iran is composed of a group of races - an empire, as it was known in the Shah's day.

In only one of the minorities, the Kurds, there is any secessionist movement at present. Among the others, the idea remains theoretical: there was no sign of the Arabs in the south-west wanting to join Iraq when their territory was invaded in 1980.

Still, if the present changes in the region were ever to lead to a rearrangement of frontiers, it is quite possible to imagine the Azerbaijanis demanding union with former Soviet Azerbaijan and/or with Turkey, and the Turkmenians wanting to join Turkmenistan. A major disincentive to secessionist movements is the poverty of the central Asian states.

Nevertheless, the more thought of secession in Iran increases the sense of isolation of a nation which already feels very much on the defensive.

Tehran's overtures to central Asia fall on deaf ears

Michael Field debunks the view that Iran will export Islamic revolution to its northern neighbours

AN IRANIAN deputy minister recently led a delegation to the former Soviet republic of Tajikistan. At the close of the talks, the two sides decided it would be brotherly to draft the minutes in Persian - in theory, their common language. It took a day for the Tajiks to find a Persian typewriter. Then nobody knew how to use it, except the deputy minister. He typed the minutes.

At about the same time, a Turkish-speaking mullah from Iranian Azerbaijan went to former Soviet Azerbaijan to give a lecture on Islam. After his talk, his hosts served sandwiches and vodka. The mullah was horrified. He explained that alcohol was prohibited by Islam. And then he was hurt to discover that not only were the Azerbaijanis unaware of this, but that, on being enlightened, lost interest in the meeting and drifted away.

Episodes such as these have taught the Iranians three things:

- Central Asia and Transcaucasia have become culturally very distant from Iran during 70 years of communism.
- The population there is not

ripe for Islamic revolution.

- The whole area is very poor.
- In the west and some conservative Arab countries there is a belief that the Iranians have been provided with a golden opportunity by the break-up of the Soviet Union and that they will try to export revolution and strengthen their position to undermine pro-western regimes in the Middle East.

In Tehran, the situation looks very different.

Even though it was invaded from the north twice this century, by Russia in 1915 and the Soviet Union in 1941, Iran has had an easy relationship with its superpower neighbour for the past 40 years. After Mr Ali Akbar Hashemi Rafsanjani, who is now Iran's president, visited Moscow in 1988, the Soviet Union became an important trading partner and a supplier of sophisticated arms, including MiG 29 fighters.

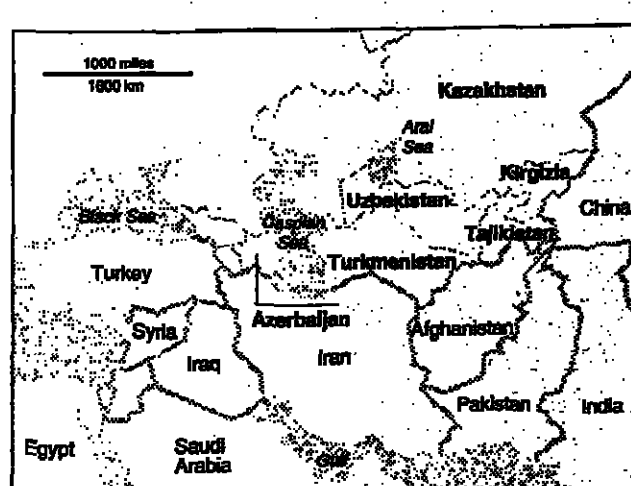
The Iranians now suppose that their relationship with Russia, with which they have no border, will be more distant, and, meanwhile, have been presented with a series of challenges that they fear will undermine their weakness. Moreover, there is no chance

of exporting their revolution because it is almost a thing of the past in Iran itself, except in official rhetoric and a few hardline pockets in the government and religious establishments. The former Soviet republics know about the chaos that Iran inflicted on itself by its revolution, and can see that Iran needs nearly as much reconstruction as they.

The Iranian mullahs would like, at least, that they, and not Saudi Arabia, should exert the main influence in bringing the new republics back to Islam. But they are hampered by the fact that most Iranians are unorthodox Shia while their northern neighbours, except some Azerbaijanis, are Sunnis. Also, Saudi Arabia has more money for building mosques.

Secular members of the government hope that Iran will be a more important economic and social influence on central Asia and Turkey. But it will not be. Iran is physically closer to central Asia, and it will be a route for the republics' trade with the west, but in every other way the Turks have the advantage.

Turkey is a secular state whose more religious inhabit-



ants practise Sunni Islam, which is more or less how the central Asian republics would like to be. All the central Asians, bar the Tajiks, speak Turkish, though, at a recent meeting of regional states in Tehran, the Turkish ambassador said he could follow what the Azerbaijanis were saying, but that what the others spoke was so impregnated with Russian it was "only a form of Turkish".

The Turks have a strong,

experienced business community, big contracting companies and good political, financial and trading links with Europe and America. They seem much better placed than Iran to provide the goods and economic expertise the central Asian republics want.

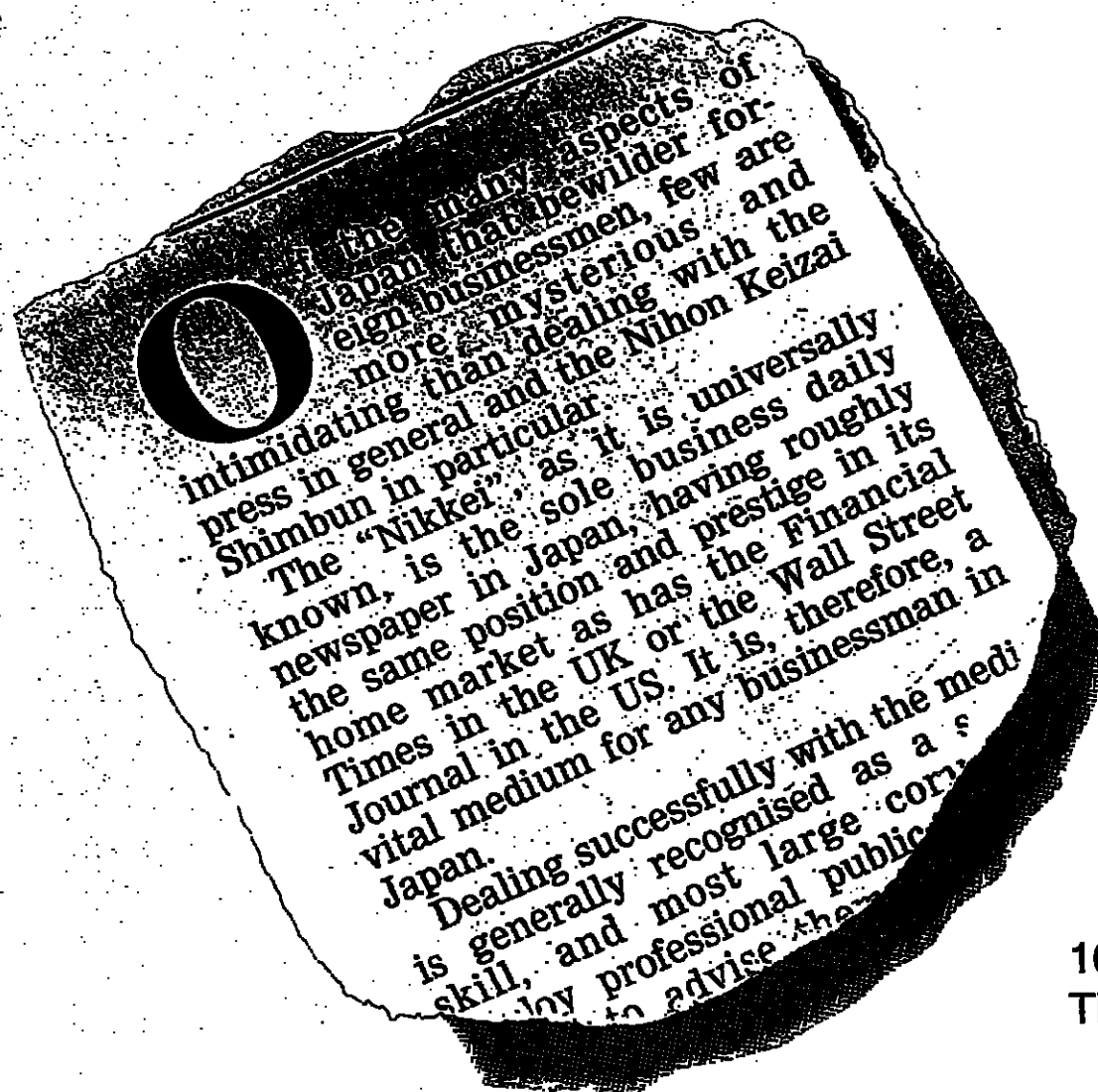
It is often said outside government circles in Tehran that Iran and central Asia lack "complementarity". The central Asians need capital, strong private sectors and contact

with international business, which is exactly what Iran needs itself.

Turkey's advantages worry the Iranians: they see the Americans in the Gulf, regard the Turks as American proxies, and fear that they are about to be surrounded by US influence. They are resentful that the outside world seems to have ignored their efforts to mediate in the fighting between Azerbaijanis and Armenians in Nagorno Karabakh.

The worst prospect of all is that the emergence of independent Asian republics could lead to Iran's own minorities starting secessionist movements. Like many Middle Eastern countries, roughly half of Iran's population is composed of minorities: Turkomans, Azerbaijanis, Baluchis, Arabs, Armenians, Kurds. Many of these are Sunni Muslims.

There are no Sunni ministers and no senior officials from any of the minority groups except the Azerbaijanis, whose potential for secession used to worry the Shah. This led to many Azerbaijanis, who were more sophisticated than the other minorities, being promoted, particularly in the For-



16th September 1991

The Financial Times, Management Page

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NEWS: AMERICA

Retail sales fall
raises doubts
over US recoveryBy Michael Prowse
in Washington

US retail sales fell 0.4 per cent last month, raising doubts about the momentum of the economic recovery.

The decline was the first since October and the largest for seven months. It followed two months of surprisingly robust sales growth, which had raised hopes that the economy was emerging decisively from recession.

Early estimates of car sales in April were also disappointing. In the first 10 days of the month, sales were estimated to be running at a rate of 5.8m units a year, down from 6.1m units at the end of March which analysts expected to hold steady.

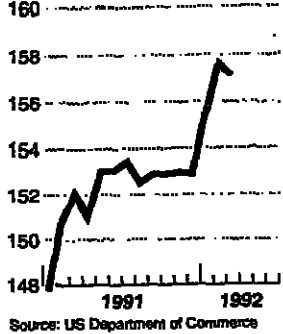
Many analysts now view March as a period of renewed sluggishness of demand and output. Employment hardly grew, and data for industrial production and housing starts due later this week are expected to be weak. Most forecasters, however, continue to expect a moderate economic recovery in the second quarter.

The renewed signs of economic weakness - including a drop in the money supply - prompted the Federal Reserve last week to signal an unexpected quarter point cut in short-term interest rates to 3.75 per cent.

Last month's decline in sales appears to have been broadly based. Excluding cars - often a volatile component - sales

US retail sales

\$ billion



Source: US Department of Commerce

were down 0.6 per cent; department store sales fell 3.1 per cent and those of building materials and hardware declined 1.4 per cent. Sales of home furnishings, however, were up 2.1 per cent.

The sales decline in March only partially offset a sharp recovery in consumer demand in January and February. For the first quarter as a whole, sales were 2.9 per cent higher than in the 1991 final quarter and 4.5 per cent higher than in the same period last year, which was artificially depressed by the Gulf war.

The figures are adjusted for seasonal fluctuations but not for inflation.

Analysts remain concerned by weak employment trends. Without an increase in jobs, personal incomes are likely to remain subdued, making a sustained increase in consumption hard to finance.

Flooded city centre may be declared disaster area

Trading in
Chicago
hit for
second day

By Barbara Durr in Chicago

CHICAGO'S business district was expected yesterday to be declared a disaster area after flooding of the city's underground tunnel system on Monday cut power supplies and closed offices.

Many buildings in the city's downtown area were shut for a second day after a tunnel under the Chicago River was holed. Damages could reach several billion dollars, although assessments are still being made.

The Chicago Board of Trade remained closed and the Chicago Mercantile Exchange, while unaffected directly, closed early except for trading in its stock index futures, which have an important impact on share dealing in New York, where to be traded during normal hours.

The CME said it shortened its day as the clearing of trades was difficult given that many member firms were closed by the flood.

Emergency crews cut the water flow into the tunnels to a trickle yesterday.

Many of the buildings affected by flooding were still without electricity because of millions of gallons of water in tunnels and basements. Thousands of office workers were unable to return to work or were sent home early. Companies scrambled to find



Water pours out of the basement of a Chicago department store yesterday as mopping up operations begin

temporary office space, some trying to fulfil an April 15 deadline for tax receipts. However, the Internal Revenue Service extended the tax deadline by a week for those affected by the flood. The city is investigating how

the tunnel's wall was punctured. Mayor Richard Daley admitted that city officials knew of a leak in the tunnel at least a week before the disaster and he promised that those officials "will be held accountable".

Half of America turns
to the apathy party

WHILE some US voters have shown how disgruntled they are with their political leaders this year by voting them out of office, more have joined the other half who do not vote at all.

Last week, in New York state's apparently vigorously contested Democratic primary, fewer than 1m people troubled to register their preference between Governor Bill Clinton of Arkansas, former Governor Jerry Brown of California and the phantom candidate, former Senator Paul Tsongas of Massachusetts - a 38 per cent fall from the turnout in 1988.

Except for New Hampshire, which held the first primary, turnout has declined uniformly this year. Only around 9.4m Democratic voters have turned out in primaries so far this year, compared with 11.8m at the same stage of the 1988 presidential campaign.

But if voter participation has declined overall, in the black population it has plummeted: down 40 per cent in Georgia, for example, and down 61 per cent in Louisiana.

Some of the low turnout, both in general and among black voters in particular, can be attributed to voters' dissatisfaction with the way in which candidates are addressing the issues that most concern them, say activists working for greater voter participation.

"What we have seen so far is candidates of both parties speaking to the so-called forgotten middle class but not couching their language in such a way as to appeal to black voters," says Ms Sonia Jarvis, executive director of the National Coalition on Black Voter Participation.

Another factor has been the attempt by many states, especially in the south, to maximise their electoral clout by grouping their primaries.

With seven states voting on March 3 and another 11 on March 10, so-called "Super Tuesday", candidates had to spread their resources thinly and were unable to whip up much enthusiasm among voters who barely knew their names, far less their faces or their policies.

PARTICIPATION IN US PRESIDENTIAL ELECTIONS
(per cent of voting age population)

Year	%	Year	%	Year	%
1932	62.5	1952	61.6	1972	55.2
1936	66.9	1956	59.3	1976	53.5
1940	58.9	1960	62.8	1980	52.6
1944	56.0	1964	61.9	1984	53.1
1948	51.1	1968	60.9	1988	50.1

Source: US Bureau of the Census

But low turnout also reflects both structural barriers to voting and a long-term trend of declining participation. Unlike other industrialised countries, the US requires its citizens to jump through several hoops to register to vote.

Many states, for example, require voters to appear in person at the registrar's office - which may be open only

George Graham on
the decline in voter
participation in the
US, especially
among blacks

during weekday office hours. Even those that allow citizens to register by post sometimes require notarised proof of identity.

"There is a notion that voting is really a privilege rather than a fundamental right, and people have to prove themselves worthy by taking the initiative," says Mr Ed Brown, director of the Voter Education Project - an Atlanta-based organisation which took the lead in breaking down the barriers raised against black voters in the south in the 1950s, but which closed its doors last month for lack of money.

The charitable foundations which used to fund its work have turned to other causes. Some, more politically aligned, became disillusioned in the 1980s as voter registration drives bore more fruit for the Democrats than for the Democratic party. Those that remain interested in voter participation have turned to legislative efforts to make registration easier.

Ms Jarvis says that registration rules in most states were drawn up either after the Civil War or at the turn of the cen-

tury at a time of heavy immigration from central Europe, and were always intended to discriminate.

While blacks are no longer made to construe Greek or count the bubbles in a bar of soap - traditional tests used to prevent them from registering in the old south - the barriers of inconvenience affect the generally lower-income black population disproportionately.

"If you're poor and black and live in rural Mississippi and work in a catfish processing plant, no one is going to give you time off to go to register to vote," Mr Brown says.

But Mr Curtis Gans, director of the Committee for the Study of the American Electorate, warns that there is a long-term trend of declining electoral participation that reflects voters' disillusionment with the political process.

Changes in the law to allow citizens to register to vote at the polling booth on election day might add another 6m or 7m voters to the 91.6m who voted in the last presidential election, he says, but would not reverse the trend.

"A lot of the declining participation has to do with the erosion of the will to vote," he says.

Reduced black participation is likely to be particularly damaging to the Democratic candidate in the presidential election in November. Although the black vote has become much less monolithic than in the recent past, some 75 to 85 per cent are still likely to vote Democratic.

It is not a matter of whether the Democratic candidate garners the black vote, says Mr Brown, it is a question of how much.

"The view is that blacks have nowhere else to go but blacks always have somewhere to go: they can go fishing."

Star Wars adversaries head for further clashes

By George Graham
in Washington

THE Bush administration and Congress are heading for another clash over the Strategic Defence Initiative (SDI), the US's effort to develop a system of anti-missile protection.

The two sides in the "Star Wars" debate reached a compromise last year that would have concentrated efforts on

developing a limited, ground-based anti-missile defence that would comply with the 1972 Anti-Ballistic Missile (ABM) Treaty.

Under the compromise an SDI system would have been developed at Grand Forks, North Dakota, by 1996.

Leading senators, however, complain that the Defence Department's SDI Organisation is still pursuing a more futuristic

system of space-based missile interceptors, using up funds needed to meet the 1996 deadline for deploying a ground-based system.

Senator Sam Nunn, chairman of the Senate armed services committee, clashed last week with Mr Henry Cooper, director of the SDI Organisation, presaging a fierce battle over the administration's request for \$5.4bn (\$3.13bn) of

SDI funding in fiscal 1993 - an increase of nearly a third over the \$4.1bn allotted by Congress for the current year.

SDI's ambitions have dwindled from the grandiose vision of total defence sketched out by former President Ronald Reagan. The collapse of the Soviet Union has shifted the debate.

Today, congressmen are more concerned about an ac-

cidental or rogue launch from the former Soviet Union or about future threats from countries such as Iraq or Iran.

The Defence Department, however, regards the Grand Forks ground-based interceptor system as inadequate protection. "Such a defence would not protect the US against the full range of threats," the department's annual report to Congress said.

NEWS: WORLD TRADE

NZ looks for
more trading
ties with AsiaBy David Dodwell,
World Trade Editor

SOUTH Korea is this year set to overtake the UK as New Zealand's fourth largest trading partner, according to Mr Philip Burdon, the country's Minister of Commerce.

The shift marks the increasing importance to New Zealand of trade in Asia, where the country has "a geographical advantage in servicing the dynamic expansion of Asia's economies," Mr Burdon noted.

Mr Burdon was speaking in London ahead of a seminar on Trade and Investment in New Zealand. He attacked British business for missing investment opportunities there, and complained that many in the UK retain a time-warped impression of New Zealand as a 1950s-style appendage of the UK economy.

Over the past 20 years, in which New Zealand's farm products have been progressively excluded from the EC market, Mr Burdon noted that Europe's share of New Zealand exports has fallen from 49 per cent to 18 per cent. The UK share has slumped from 36 per cent in 1970 to just 7 per cent in 1991. At the same time, North America's share has

fallen from 20 to 15 per cent. Simultaneously, exports to Asia have leapt from 12 per cent to 36 per cent of exports, which in 1991 totalled a provisional NZ\$15.15bn (\$4.8bn).

Japan is now, after Australia, New Zealand's leading export market, with South Korea fifth and Taiwan, Malaysia and Hong Kong close behind. Mr Burdon noted that South Korea buys no butter or fruit from New Zealand, though these remain a large share of New Zealand's exports to the UK.

"We have moved from being a highly protected economy to a market economy that complements the industrial strengths of Asia's growing economies," Mr Burdon said. "Asia offers enormous opportunities to countries like ours. The reconstructed NZ economy offers major investment opportunities in key sectors like timber and fishing."

These have attracted no UK investment. But investment in New Zealand from Pacific region countries had been growing rapidly. Investment from Singapore has grown from NZ\$85m in 1990 to NZ\$1.8bn in 1991. Mr Burdon said the economy needed inward investment of about NZ\$8bn over the next decade.

EC set to
take Seoul
to Gatt over
whisky tax

EC negotiators have failed to win sufficient concessions in two days of talks on the 150 per cent liquor tax South Korea imposes on whisky, they said yesterday. Reuter reports from Seoul.

The EC is now expected to try to take South Korea before Gatt on charges of unfair trade practices, they added. Mr Gilles Anouil, head of the EC Commission's Seoul delegation, said the chances of a Gatt action were "high". A decision was likely in May.

Seoul offered to cut the whisky tax to 120 per cent during the talks. EC officials said. EC whisky producers say the taxes are imposed to protect Korea's liquor industry, especially the local spirit soju, taxed at 35-50 per cent.

"We have consistently said we would take this case to Gatt," Mr David Wright, UK ambassador, said. "We had hoped Seoul's request for these talks meant they would have constructive proposals. This does not seem to be so. We will look at the precise terms, but it looks as if we will have to carry on to Gatt."

If member states push for a Gatt case, the EC could ask to proceed to the Gatt Council at its next meeting in mid-May. Mr Anouil said. "I think there is a high chance the (311) committee (advising the EC) will favour going to Gatt."

European diplomats said the paperwork for a Gatt case was virtually completed before South Korea won an 11th hour reprieve in February by offering talks. Spirits other than whisky carry what industry officials call discriminatory taxes, with whisky attracting the highest duties. Other imported spirits carry an 80 per cent tax while locally-distilled gin, vodka and rum are taxed at 40 per cent.

Liquors carrying a tax over 80 per cent (all imported spirits qualify), also attract a 30 per cent tax.

EC officials want to see the ad valorem method of levying tax, based on import value, replaced by a straight tax on alcohol content. Under the ad valorem method, the costlier the product, the higher the tax.

Secret move to end Gatt deadlock

By David Dodwell,
World Trade Editor

EC and US trade negotiators met secretly near London yesterday, trying to find compromises on world farm trade reform. If they succeeded, the way will be clear for President Bush and EC President Jacques Delors, who meet in Washington next week, to end deadlock in the Uruguay Round of world trade talks.

Brussels officials would say only that the negotiators were meeting for one day at a hotel near London's Heathrow airport. They refused to disclose if headway was made.

Next week's Washington summit, originally a routine meeting between the two leaders, has assumed greater importance as it has become clear it provides one of the last chances for significant progress in winning a Uruguay Round agreement before November's US presidential elections. If it fails, many fear trade conflicts will grow in the months ahead, especially between the US, the EC and Japan (as the letter from inter-



Katz: failure of talks could spell growing trade friction

national business leaders clearly shows on the FT's letters page today).

The US negotiating team was made up of Mr Julius Katz and Mr Richard Crowley from the US Trade Representative's Office. EC negotiators were Mr Guy Legras, director-general for agriculture, and Mr Hugo Paeman, the EC's senior trade negotiator. After months of often acrimonious negotiation

between the US and the EC on farm trade reform, differences have been narrowed for:

- EC demands that income support to farmers should not be defined as trade-distorting;
- EC demands for the US to restrain exports to Europe of cereal substitutes;
- US demands for the EC to limit the volume as well as the value of farm exports;
- EC demands that the US

accepts a "peace clause" under which US companies agree not to challenge EC subsidies under US law.

Observers in Geneva say differences on these issues are now small, the only thing preventing agreement being a lack of political will on the part of leaders.

At the fore of those pressing for a farm trade settlement is Mr Jürgen Möllemann, Germany's economics minister, who argued in Paris recently that leaders from the Group of Seven industrial countries should call a special summit if next week's Washington talks fail to win a breakthrough.

German anxieties are focused on a G7 summit in July being hosted by Chancellor Helmut Kohl in Munich, where they fear acrimony over the failure to liberalise trade may sour the meeting. But France, the EC's biggest farm exporter, has shown no sign of the flexibility needed for a Gatt deal. French farmers say they believe the new prime minister, Mr Pierre Berégovoy, will resist pressure for deep cuts in farm subsidies.

China still Taiwan's Gatt hurdle

Luisetta Mudie on Taipei's attempt to join the world trade body

TAIWAN'S progress towards joining the General Agreement on Tariffs and Trade (Gatt) was given a fillip last weekend with the confirmation in Taipei by Mr Martin Bangemann, European industry and internal market commissioner, that the Community supports the island's application.

That Taiwan will eventually join Gatt is not in question. It is the world's 14th-largest trading nation, with a trading volume that reached \$130bn in 1991. While the rest of the world wallows in recession, Taiwan's economy is growing at about 7 per cent.

So far Taiwan's entry into Gatt has been delayed by political rivalry with Beijing. Both governments, mortal enemies since the communists drove the Kuomintang (nationalists) from the mainland in 1949, claim to be the legitimate rulers of all of China.

Taiwan, in an attempt to prevent trade retaliation from the US, has submitted to the US trade representative a plan that will tighten the island's resolve against copyright piracy, officials said, AP-DJ reports from Taipei.

The move came after the breakdown of talks last week between the countries on the issue of protection for intellectual property. The US demanded Taiwan check all computer software and hardware before it is shipped from the island. However, Taiwan rejected the request, claiming "technical difficulties" would hinder compliance.

Yael Lien-sheng, department chief with the Board of Foreign Trade (BOFT), said Taiwan aimed to make the US government understand Taiwan's determination to protect the copyrights.

Penghu, Kinmen and Matsu, Beijing insists that it be admitted first.

Political differences might not prove the only obstacle. A range of tariff barriers and out-right bans on foreign goods and services remains to trouble Taiwan's main trading partners. Agricultural products are subject to an average import duty of 21.6 per cent, compared with an average of just under 9 per cent of duty on all imported products, and one big sticking point has been a ban on imports of uncured EC

number of their branches, and range of products they can offer.

Foreigners are not permitted to be majority shareholders in a Taiwan-registered company, and so far have only managed to make mutual investments or joint ventures in certain key, high-tech industries.

But while financial services and investment show a general trend towards liberalisation, a much more closed shop attitude prevails when it comes to tendering for contracts in Taiwan's \$300bn infrastructure development plan, where a lack of personal contacts and knowledge of bureaucratic shortcuts leave all but the most aggressive foreign bidders out in the cold.

But these restrictions are insignificant compared with the progress which must be made across the Taiwan Strait before China can accede to Gatt. Waiting for China could still prove the greatest obstacle for Taiwan.

Japan hits
at American
anti-trust
intentions

JAPAN'S fair trade commissioner yesterday protested at US plans to enforce American anti-trust laws against foreign companies, AP reports from Tokyo.

US Commerce officials attending a Tokyo conference on anti-monopoly laws say a recent decision to carry out such enforcement dates back to 1890. But the long precedent does not impress Japanese officials, who assert they will appeal to the Organisation for Economic Co-operation and Development for help to block the US plan.

Mr Setsuo Umezawa, Japan Fair Trade Commission chairman, said he feared attempts to enforce US anti-trust rules against Japanese companies would "obstruct economic relations" and damage mutual trust between the two anti-monopoly watchdogs. "Violations should be dealt with by the authorities in the country where they occur."

The US and Japan have agreed to end some differences in US and Japanese business and legal traditions, to minimise trade friction. But Mr Umezawa said he believed extra-territorial enforcement by the US Fair Trade Commission would be going too far.

China revises
patent laws

CHINA is revising its patent laws to extend the patent protection period and safeguard of chemicals and pharmaceuticals, two areas of great concern to the US, the China Daily said, Beiter reports from Beijing.

The newspaper said Supreme People's Court President Ren Jianxin had told an international conference that China would further improve its copyright laws on its accession to "relevant world copyright conventions."

The head of the China Patent Office was also quoted as saying the revised law would offer the same protection given in developed countries. The legislative process should be completed this year, he added.

Boeing and GEC to study
defence systems link-upBy David White, Defence
Correspondent, in Edinburgh

BOEING of the US and Britain's GEC group are to study collaboration in defence systems in response to shrinking military markets.

A broad agreement covering "selective aerospace business opportunities" has been signed between Boeing's defence and space division and GEC-Marconi, the defence equipment arm of the British group.

Although described as a wide-ranging strategic alliance, the agreement is expected to be of limited scope, at least in the early stages.

GEC-Marconi indicated that

any co-operation was likely to focus initially on maritime surveillance, with a view to upgrading or replacing the RAF's current Nimrod patrol aircraft.

However, the two companies said they aimed to pursue possible joint projects in a range of areas. These could include missile systems.

The precedent for an open-ended collaboration agreement of this kind between US and British defence companies was set two years ago by British Aerospace and General Dynamics.

However, their association has so far failed to produce significant concrete results.

Slowdown in earnings unlikely to dent annual rise of 7%

By David Goodhart, Labour Editor

A SLIGHT drop in average earnings for February is expected to be announced by the Department of Employment tomorrow. But the fall will not be enough to push the annual average earnings rise to 7 per cent.

Average earnings rising at more than 5 per cent points above inflation will be a disappointment to Mrs Gillian Shephard, the new employment secretary, who is expected to announce a further increase in unemployment tomorrow.

She will take some comfort from the fact that the latest Manpower survey of employment prospects shows a post-election surge in optimism.

There are also some positive signals in the latest pay figures compiled by members of the Confederation of British Industry (CBI) which show an increase in manufacturing pay freezes in the first quarter to one in six of all settlements.

According to the CBI, however, average settlements in manufacturing have risen slightly in the first quarter to 4.3 per cent compared with 4.2 per cent in the last quarter of last year.

Productivity growth has fallen to 3.8 per cent from 5 per cent in the last quarter of 1991. Unit labour costs in manufacturing are rising at about 4.7 per cent, which the CBI says is in line with Japan and Germany. Settlements in the service sector were averaging 6 per cent in the second half of last year, down from 7.1 per cent in the first half.

The pay of company executives continues to rise slightly faster than that of other employees but the gap appears to be narrowing, according to the business information group Noble Lowndes.

The average manager received a 7.1 per cent pay increase over the six months to the end of March compared with 10.4 per cent over the previous six months. Four out of five managers received pay rises above inflation.

UK Output, Page 14

Government announces radical shake-up

By Alison Smith

THE largest shake-up of government posts since 1979 was announced yesterday by the new Conservative administration as Mr John Major, the prime minister, appointed MPs from all sides of the party as junior ministers.

In his first full-scale ministerial re-shuffle, the prime minister displayed a determination to widen the variety of politicians in the government by promoting MPs such as Mr Jonathan Aitken, a long-standing Eurosceptic, and Mr Michael Heseltine's leadership campaign. Mr Aitken becomes a

defence minister while Mr Mates becomes a minister at the Northern Ireland office.

Mr Stephen Dorrell, a junior health minister, benefited from the sharpest promotion by being offered the job as financial secretary to the Treasury. Other new Treasury ministers are Sir John Cope and Mr Anthony Nelson who joins the government for the first time as economic secretary.

Mr Major has drawn into government some of the long-serving MPs whose abilities languished on the backbenches during the Thatcher years. These include Mr Nigel Forster, who was parliamentary private secretary to Mr Nigel

Lawson as chancellor of the exchequer and becomes a junior education minister, and Mr Charles Wardle who goes to the Home Office.

The re-shuffle is also intended to strengthen the ministerial team in the House of Lords, the UK upper chamber, which has come under fire for putting up a poor performance against an opposition frontbench. Baroness Denton becomes a junior trade and industry minister, and Baroness Cumberlege becomes a junior health minister.

Mr John Redwood, formerly corporate affairs minister, and Mr David Maclean, formerly at the agriculture ministry, both

on the right of the party, move to become ministers of state at the department of the environment. Mr Tim Eggar and Mr Richard Needham become trade and industry ministers.

There was surprise at Westminster that Mrs Edwina Currie turned down Mr Major's offer of a job as a middle-ranking minister. Her government career was cut short in 1988 when she had to resign as a junior health minister after inaccurate remarks about British egg production. She said yesterday that she thought someone else could "do the job far better than I, so I have declined".

Tensions at the Scottish Office during the last parliament are intended to be eased by the move of Mr Michael Forsyth to be a minister at the employment department. Lord Fraser of Carmyllie and Sir Hector Munro are the new Scottish ministers.

Taking into account the cabinet changes and those ministers who lost their seats, 22 have left the government, though only six of those resigned yesterday.

Changes in the government whips' office, responsible for party management at Westminster, are expected to be announced today.

Editorial Comment, Page 12

Britain in brief



Scots power groups make telecom bids

Two Scottish electricity companies have become the first British electricity companies to apply for licences to enter the telecommunications market and compete with British Telecom and Mercury.

ScottishPower and Scottish Hydro-Electric have applied to the Department of Trade and Industry for a licence. Last year the government opened the UK telecommunications market to competition encouraging utilities and other companies to apply for licences.

Midland Bank fined £50,000

Midland Bank, which acts as one of the largest trustees in UK for unit trust investment schemes, was fined £50,000 for its failure to prevent problems which led to the closure two years ago of the Dumenil unit trust group.

Administrative mistakes at Dumenil caused the price of units to be wrongly calculated. The bank admitted to three failures in its supervision of Dumenil fund managers, according to a statement by the Investment Management Regulatory Organisation, one of the City's self-regulatory organisations.

Island plans budget deficit

The Isle of Man plans a budget deficit for 1992-93.

The Manx government said an estimated increase in receipts of 5.9 per cent over last year to £190m will be countered by expected net spending of £194.5m. Last year the surplus was £2.5m.

It will not borrow to meet the deficit, but bring funds forward from last year and use interest on the £64.75m reserves and government's current account.

Wider advocacy urged in courts

The end to barrister's 200-year monopoly on advocacy in the higher courts in England and Wales came a step closer as the committee set up to advise the Lord Chancellor, head of the judiciary, endorsed wider advocacy rights for solicitors.

Solicitors in private practice, qualified for three years, who can show experience of advocacy in the lower courts and

who are prepared to be trained on evidence and procedure will be allowed to present cases in higher courts.

Mr Gareth Williams QC, chairman of the Bar, which represents barristers, was critical of the minimal training solicitors would undergo to win wider advocacy rights.

TV franchise advertised

The Independent Television Commission has advertised the franchise for Channel 5, the new commercial TV station. However, it warned that a licence might not be awarded unless the returning of several million video recorders could be carried out efficiently.

All bidders must include plans to return or modify the 15-20 per cent of VCRs and the 10 per cent of satellite receivers expected to face interference. The cost is estimated at between £50m and £200m.

Franchise applicants are expected to include Mr Silvio Berlusconi, the Italian television entrepreneur and Five TV, a consortium which includes Mr Moses Zaimar, founder of City TV in Toronto.

Benetton ads censured

Benetton, Italian clothing company, has been censured by the Advertising Standards Authority for magazine advertisements featuring a black soldier carrying a human femur and a dying AIDS sufferer surrounded by his family.

The authority "deplored the advertisers' lack of co-operation" and its "continuing failure" to devise advertising in conformity with the self-regulatory code of practice.

The authority upheld a complaint against Northwest Airlines for claiming in a press advertisement that the airline instantly re-routed flights to avoid turbulence.

The airline "acknowledged that air traffic control were unlikely to agree a course alteration in flight".

Customs places £7m ship orders

Contracts worth £7m for two Customs and Excise sea patrol vessels have been awarded to Southampton-based Vosper Thornycroft (UK) and Babcock Thorn Royal Rosyth Dockyard. The ships will carry surveillance technology to help combat drug smugglers.

Howard Houlder

In yesterday's paper, Howard Houlder and Partners, a shipping company, was listed as occupying 17, St Helen's Place and as being affected by the City bomb. The company moved to 74-80 Middlesex Street, E1, some time ago. It was not hit by the blast and is operating normally.

BA issues libel suit against Virgin rival

By Daniel Green

BRITISH Airways is counter-suing its rival Virgin Atlantic, and its chairman Mr Richard Branson, for libel over claims that BA had used "dirty tricks" to win custom.

The move comes three weeks after Virgin began an action against BA for alleged defamation. BA claimed the dirty tricks allegations were a publicity stunt. Explaining the decision to counter-sue, Mr Mervyn Walker, BA's legal director, said: "Virgin and Mr Branson have chosen to continue their campaign against us by commencing legal proceedings. They have left us no other choice."

BA's decision followed

within hours Virgin's application for its case to be listed for trial. Mr Justice Drake said the listing should be on June 15, a decision which each side claimed as a victory.

"Virgin failed in its application for a speedy trial," said Mr Tony Cocklin of BA's public affairs department.

"That's not true. We applied for the earliest possible date which was June 15," said a Virgin spokesman.

Both sides seem entrenched in their positions. BA is not prepared to withdraw unless Virgin does so first.

Virgin's spokesman said it needed an apology and a withdrawal of alleged moves aimed at damaging the airline for it to drop its case.

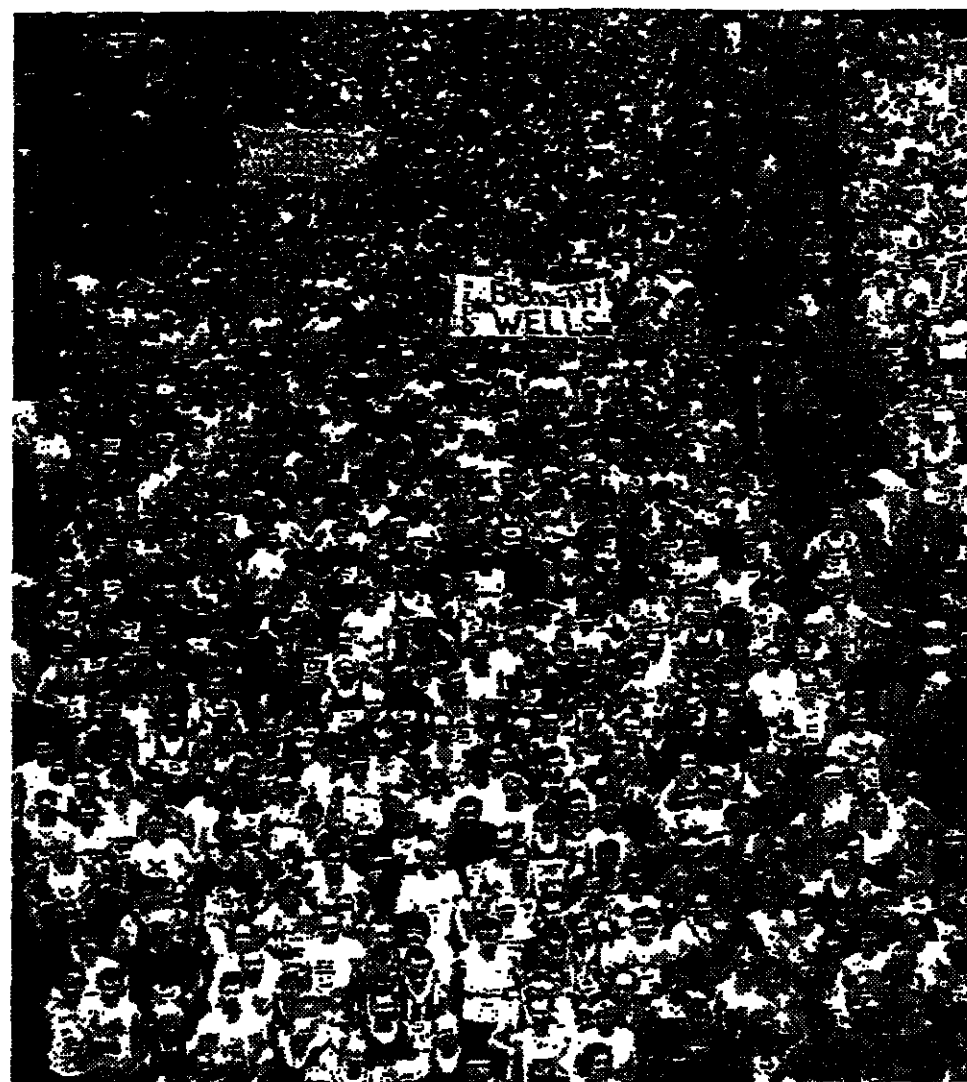
Lords urge new rules to protect EC environment

EC environmental legislation is being widely disregarded by member states and tough new rules are needed to ensure compliance, according to the House of Lords European Committee, writes John Hunt.

The committee says ensuring

that member states accurately report to the commission on their environmental performance remains a big problem. Only a minority, led by Denmark and the UK, fully meet their obligations to transmit reports to the Commission.

Following its investigation into the subject, the committee strongly backs the UK government's proposals for an audit inspectorate to examine the performance of environmental authorities in member states.



ADT, the alarm security and car auction group, has decided not to continue sponsoring the London Marathon, the largest event of its kind in the world. The last ADT-backed race (above) was run at weekend. The UK accounts for only 20 per cent of group sales for the company, which relies on New York as its primary stock market listing. After four years, ADT said further sponsorship of the event would not have increased awareness of ADT's name enough to justify the costs involved.

Battle commences for leadership of Labour opposition

By Ivo Dawney, Political Correspondent

THE battle for the opposition Labour leadership was under way last night as Mr John Smith and Mr Bryan Gould declared their candidacies.

The party's national executive agreed a compromise July 18 date for the election.

Later, Mr John Prescott, Labour's transport spokesman,

became the third candidate to enter the race by declaring his bid for the deputy leadership, a post also being contested by Mr Gould.

The decision on the date of the election, reached by a 15 to 10 vote after a two-hour debate, gives Mr Gould, the party's environment spokesman, just 12 weeks to halt the formidable bandwagon rolling for his rival, the odds-on favourite.

Mr Neil Kinnock, the outgoing leader who had wanted a late June election, said the date was acceptable.

Supporters of a motion by left-wingers for an October election at the party's annual conference said their 18 to 7 defeat was a victory for Mr Smith and right-wingers.

As the compromise was reached, remarks from Mr Bill Jordan, the engineers' union

leader, that balloting members on the election would be "a waste of time and money" looked certain to spark fresh controversy.

At their opening news conferences at Westminster, Mr Smith and Mr Gould called for full participation of unionists, including balloting where possible, to complement voting by MPs and constituency parties.

Mr Smith used his campaign

launch to project his candidacy as the steady continuation of the party and policy reform process started by Mr Kinnock.

The fundamental task for the Labour party, he said, would be to build on the party's principles. "Modern government should be pluralistic, decentralised and should be underpinned by recognition of individual rights," he added.

In an effort to present him-

self as the candidate for change, Mr Gould insisted that the party needed "a period of serious reflection about what went wrong and what needs to be done".

Promising a "positive and radical" agenda, he clearly sought to portray Mr Smith as the "steady as she goes" candidate who would not seek fundamental shifts in the party's policy.

Gould pins his hopes on electoral reform

IT IS a measure of the task facing Mr Bryan Gould that his candidacy for the Labour leadership is being championed in terms of the need for a frank post-election debate into the party's direction.

A thoughtful man who campaigns effectively and has the knack of getting on with people, he can claim to have leadership qualities. But instead, his candidacy is being presented as a means to an end, so as not to be seen as a spoiler prepared to sacrifice party unity on the altar of personal ambition.

If he is to upset the already formidable Smith bandwagon, Mr Gould will have to demonstrate that he has a cogent and distinctive view of what the future should hold.

This may be easier said than done. Not because the shadow environment secretary lacks vision, but because the traditional categories of left versus right are of limited value in delineating how his and the shadow chancellor's views differ.

A more fruitful tack, as Mr Gould's supporters may find, could be to portray their New Zealand-born protégé as the radical alternative to Mr Smith's small "c" conservatism.

This was the approach Mr Gould appeared to be groping towards yesterday when he spoke of the need to "move forward with a positive and radical agenda". A key aim of his campaign would be to convince party power brokers - in the words of one aide - that "reassuring people who defected in 1982 and 1987 is no longer the name of the game". To triumph in 1992, the party would need to do more than elect a safe pair of hands as leader.

Mr Gould's radical bow has several strings. On macroeconomics, he has argued strongly that a realignment of sterling within the exchange rate mechanism is necessary. Devaluation should be a one and once only step and could be accompanied by a move to the mechanism's narrow band.

This stance is in tune with his notion of the "proper purpose" of the exchange rate being to "allow the economy to

Smith reluctant to be cast as favourite



Leading contenders: Gould (left) and Smith are seeking Labour's top job

grow at a reasonable rate". As a champion of the interests of industry against City short-termism, he has never been slow to highlight the link between an over-valued exchange rate and poor manufacturing competitiveness.

On Europe, he still has a reputation as a Eurosceptic

but his true position is more complex and pragmatic, as he was anxious to point out yesterday. Britain's position in the EC should be accepted and exploited, he argues. Although an advocate of "subsidiarity" or power being exercised at the lowest possible level, he concedes there are areas of policy where a Europe-wide mandate could be desirable and appropriate.

On proportionate representation, he is almost as tortured as his opponent, resorting to the formula that he has so far endorsed the Plant Commission's recommendations. He advocated setting up a convention to deal with important constitutional matters, but gave no inkling of where his preferences lay.

David Owen

Mr John Smith was in characteristically cramped mood when he launched his bid yesterday for the Labour party leadership.

The man who has built his standing in the party - and his popularity with the voters - on a reputation for dispassionate sobriety was not about to break the habit of a political lifetime.

So instead of a brave new world, the shadow chancellor offered the ranks of the press some cautious pointers to the direction in which he would take the party. Labour would be pro-European, realistic in its economic policy, and committed to constitutional reform. It would be gradualist. He might almost have said conservative.

But the phrase that crept in most frequently when he was quizzed on the details of his policies - particularly towards the role of the trades unions - was that these were matters which required "most careful consideration".

Mr Smith had the demeanour of the man who knows he is going to win but is aware that the manner of his victory

could make for a difficult future. Denying that the trades union barons had "stitched up" the succession to Mr Neil Kinnock, he emphasised he wanted the widest possible debate before the leadership contest.

He was happy to see the date of the contest put back to allow time for every constituency party to ballot its membership and for affiliated organisations to consult their membership.

It took just a few hours for one of the trades union barons to undermine Mr Smith's effort to ensure the democratic legitimacy of his candidature. Britain's second-biggest union, the Amalgamated Engineering Workers, immediately endorsed him as its candidate.

Mr Bill Jordan, the union president, said he did not want to "waste time and money on a ballot of members".

The response from Mr Smith's opponents was entirely predictable. Little wonder, they said, that the shadow chancellor had refused at his press conference to offer any commitment to get rid of the trades union block vote.

He is committed to devolution both for Scotland and Wales and for the English regions. Yesterday he backed the introduction of a "Bill of Rights". He is not prepared yet to put on the record his support for electoral reform at Westminster but is moving inexorably in that direction.

For all his reticence yesterday, Mr Smith also believes also there is no long-term future for the union block vote in shaping Labour's policies.

Despite the doubts about his tax and spending plans, Mr Smith is the man that most in his party believe could as leader have won them the 1992 general election.

But 1997 will require different qualities and, in many respects, a different Labour party.

It may be that Mr Smith's cautious approach will ensure that he leads the party into that election. Positioning his party to win it will require audacity as well as sobriety.

Philip Stephens

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RECRUITMENT

JOBS: Advertised demand for managers still depressed despite pick-up for executive-search consultants

Mixed signs from employment market

FIRST the best news. The Jobs column cannot remember when it last heard from so many headhunters wanting posts they are offering dangled before FT readers. What's more, not all of them are for insolvency specialists.

Indeed, the influx makes such a welcome change that to refrain from outlining the offers right away might seem tantamount to looking a gift horse in the mouth. But, having lately backed other horses of optimistic colour that turned out to be the Trojan variety, I will first mention some news which is not so good.

Its nub is in the table alongside, drawn from the MSL International consultancy's quarterly counts of executive jobs advertised in UK national journals. Each post so offered is counted as one, no matter how many ads for it appear.

The table refers to the 12-month period ended on March 31 in each of the past five years. The top part shows the 12-monthly counts for each of eight broad categories of executive work. Next comes the total, which is then broken down into the all-category tallies for the three-monthly periods.

As may be seen, the table gives a sadder view of advertised demand than the preliminary results of the latest count, which MSL released

for publication as Britain went to the polls last Thursday. Those figures focused primarily on the tally for January-March this year which showed a 13.1 per cent rise on the previous three months.

The only trouble is that the demand almost always goes up between the last quarter of one

year and the first of the next. The average rise between them over the dozen years since 1980 has been 19.6 per cent. So 1991-92's 13.1 per cent is not much to cheer about.

There is admittedly better news in the latest quarter's marketing and sales tally, not given in the table, which shows a 4.4 per cent

rise on January-March last year. In general, however, advertised demand stays low. True, it may have been held down by recruiters waiting to see the election result. But I doubt whether that would account for the 514 jobs by which the latest quarter fell short of January-March 1991.

That is nevertheless perfectly compatible with the reported upturn in business for executive-searchers and so-called contingency recruiters who keep large registers of job-seekers in various fields. With so many good people out of work or under threat, employers may reasonably think they can obtain suitable recruits by such methods without advertising.

As long as those big "buffer stocks" of candidates remain, recovery in advertised demand is apt to be delayed. My hunch is that there will be no marked increase until after the summer holiday.

NOW to some jobs. All are offered through recruiters who, being unable to name their clients, promise to abide by applicants' requests not to be identified to the employer at this stage of the hunt.

The first post, for a divisional managing director of a technical engineering arm of a British group, is being handled by Bob Archibald of Archibald Rae Consultants (11-13 The Broadway, Newbury, Berkshire RG13 1AS; tel 0335 33445, fax 0335 36701).

Based not far from London, the division has a £100m turnover and embraces 17 companies in several countries. End-users for its products range from motor vehicles and farming machinery to precision electronic and medical equipment.

Besides having a relevant degree, candidates should have built profits as head of a £50m-£70m turnover technical operation with branches abroad. Acquisition experience also wanted.

Pay £100,000 or so, with car and prospect of share-options.

Next to Scotland where a UK group's subsidiary seeks a chief accountant through Antony Taylor (Taylor and Taylor, 26 Buckingham Palace Rd, London SW1W 0BJ; tel 071-628 7234, fax 071-630-0255).

Applicants should be qualified accountants skilled in people-management as well as having success in the technical part of the job: to maintain tight financial control across the multi-site company, including overseas subsidiaries.

Salary about £35,000, plus car. There is a marketing and sales directorship with a European group's promotional-printing sub-

sidary in Wales, offered by Dermot Hoare of Mandate Consultants (109 Jermyn St, London SW1Y 6HR; tel 071-586 3653, fax 071-911 0614).

On top of proven marketing and sales ability in a similar business, candidates should have the general management skills to earn swift promotion to chief executive.

Salary indicator £45,000 with bonus on results. Best negotiable.

Lastly to two jobs in Hungary and another pair in Czechoslovakia, offered by Graham Walker of Anthony Neville International (69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 257968, fax 0292 610059). All are with acquisitions of a London-based mining company.

The Czechoslovakian venture is in industrial-mineral quarrying, and needs a general manager and a sales and marketing manager. The Hungarian centres on quality stone for buildings, and needs a finance director and a production manager.

Candidates must in all cases have relevant skills and industrial backgrounds, plus appropriate language ability (German would do except in the finance post which requires Hungarian) and overseas experience. Salaries range upwards from UK equivalent of £45,000, with expatriate perks where justified.

Michael Dixon

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF (12 months to March 31)

Type of work	1991-2 Posts adver- tised	Change from 90-91 %	1990-91 Posts adver- tised	Change from 89-90 %	1989-90 Posts adver- tised	Change from 88-89 %	1988-89 Posts adver- tised	Change from 87-88 %	1987-88 Posts adver- tised	Change from 86-87 %
Research & devt/mnt	1,556	-45.4	2,849	-23.8	3,738	-14.1	4,353	+24.0	3,510	+3.9
Sales & marketing	2,220	-15.6	2,630	-24.4	3,480	-32.6	5,184	-19.0	6,373	+4.1
Production	2,476	-42.1	4,276	-28.6	5,923	-20.3	7,309	+17.1	8,242	+29.9
Accounting	3,182	-28.7	4,462	-32.3	6,588	-13.5	7,632	-2.5	7,786	+15.8
Computing	672	-53.4	1,470	-37.8	2,359	-38.5	4,878	+31.5	3,710	+0.7
General management	953	-21.4	1,213	-8.3	1,323	-15.2	1,561	-5.9	1,659	+19.8
Personnel	431	-30.8	623	-41.4	1,063	-4.7	1,115	-0.2	1,117	+11.1
Others	3,820	-33.4	5,739	-18.5	7,044	-11.0	7,912	+14.1	6,936	+20.9
Total	15,510	-34.5	23,662	-25.2	32,058	-19.6	38,894	+8.8	37,382	+13.7
April-June	4,235	-44.6	7,641	-16.7	9,176	-13.4	10,593	+23.2	8,597	+5.2
July-Sept	3,630	-40.8	6,131	-22.0	7,858	-15.8	9,338	+12.9	8,274	+8.0
Oct-Dec	3,587	-32.5	5,318	-19.6	6,627	-26.8	8,048	-2.2	9,248	+17.8
Jan-March	4,058	-11.2	4,572	-45.6	6,397	-23.1	10,915	-2.7	11,223	+22.4

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Uniting against the rest of the world

Andrew Fisher on the restructuring of German industry

A distinct chill has crept into many of Germany's boardrooms recently. The domestic boom, caused by unification, which shielded German industry from recession abroad, is coming to an end.

More seriously, foreign competition is increasing, not just from Japan but also from the rest of western Europe where production costs are lower. Companies throughout Germany have begun taking drastic action to shave costs and strengthen their product ranges.

According to a poll by Munich's Ifo research institute, most German companies are less satisfied with conditions at home than they were three years ago, blaming high costs and taxes, short working weeks, and tough environmental rules.

More than half have taken action, such as cutting their German labour force or shifting output abroad.

Obviously, Ifo said the EC internal market and the opening up of eastern Europe would intensify competition, not just between companies but also between locations. Adding to industrialists' concern is the current wage round, with claims approaching 10 per cent.

"In the past, we've been too generous with wage increases," says Achim Diekmann, managing director of the motor industry association (VDA). German productivity is high, but European competitors are catching up. Moreover, foreign labour costs are much lower; in the UK they are 60 per cent of Germany's, in France 69 per cent, and in Japan 76 per cent.

Two companies whose actions show how German industry is facing up to the stiff challenges are Kugelfischer, the bearings maker, and Degussa, the precious metals, chemicals, and pharmaceuticals group. Both have experienced steep falls in demand and are heavily dependent on non-German markets. They also have strong ties to the motor industry, but their problems go beyond just one sector.

KUGELFISCHER
Based in the German bearings capital of Schweinfurt in northern Bavaria, the company has moved decisively to combat a slump in demand

and disappearing profits. Net income dropped by 42 per cent in 1990 to DM52m (£18m). Last year, the company, which derives 60 per cent of its turnover from abroad, made a loss of some DM80m.

It has cut its workforce and is striving to lower its fixed costs so that it can avoid losses when operating, as now, at around 80 per cent of capacity.

Around a quarter of its west German workforce of 18,000 is on short-time working. Order books contain enough work for less than six months, compared with nearly eight months a year ago.

Further high wage settlements will make matters worse. "We can't afford settlements anywhere near last year's 7 per cent," says Wolfgang Masuch, commercial director. "This will simply increase pressures on companies to rationalise their domestic operations."

Rationalisation is a polite word for cuts and closures. Kugelfischer has not shut any west German plants, but it has backed back its labour force.

Last year, it shed 5,600 employees. This included 3,400 at its new east German bearings subsidiary where the job losses needed to improve efficiency were increased after demand collapsed in eastern Europe.

In west Germany, most cuts were effected through early retirement and by not replacing those leaving; there were fewer than 100 redundancies. Subsequent losses will be more painful, and will involve up to 300 redundancies.

Kugelfischer is not only wielding the axe, however. It is also trying to make its activities less dominated by bearings, which account for some 75 per cent of its DM4bn turnover.

This would balance its dependence on industries like vehicles and engineering, though the textile sector - to which it sells industrial sewing machines - is hardly buoyant either at present.

At the same time, it is upgrading production to make more sophisticated products. "We want to supply whole systems, not just components," Masuch explains.

Thus, Kugelfischer's car hub units include flanges to help lubrication and assembly; it also makes

a wheel bearing unit with sensors to monitor speed for anti-skid brakes.

On the non-bearing side, its sewing technology has been expanded with a hydro-cutter using a razor-thin water-jet at twice the speed of sound to slice through materials such as plastics and printed circuit boards, as well as textiles.

DEGUSSA
With its grandly named Degussa 2000 strategy, the Frankfurt-based company began trying to reshape itself in 1989.

Gert Becker, the chief executive, says this process has been speeded up as a result of its declining performance, with net income down last year by 35 per cent to DM95m. "It's an advantage that we can now say to the workforce: 'We've got to do this now.'"

Thus the company has also trimmed its labour force - by 2,300 people last year to 33,000. A further 1,000 will go by autumn, 1993, possibly a third or more through redundancies. For the first time, it is investing more abroad than at home as it builds up specialty chemicals production mainly in the US, but also in Brazil, India, Taiwan, and Belgium.

Degussa's wide product range includes materials for tyres and catalytic converters, for animal feeds, and for environmental applications like phosphate-free detergents.

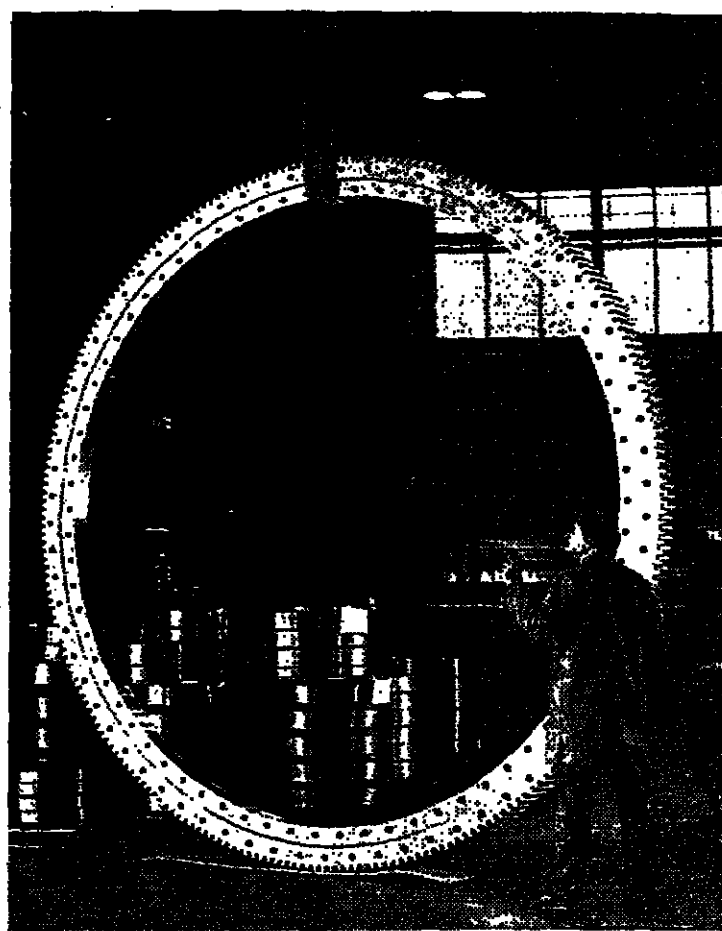
Around 70 per cent of its DM13bn turnover comes from abroad. It plans to float a minority stake of its expanding pharmaceutical subsidiary, Asta Medica, on the stock exchange to raise funds, the first time it has taken such a step.

Degussa is struggling to stem losses at Leybold, its vacuum technology unit for which it is seeking a partner to develop products for the electronics industry.

With the aid of McKinsey, the management consultants, Degussa has worked out a programme to reduce central administrative and research staff and push these functions out to the operating units; this will account for most of the coming job losses.

Central overheads will thus be cut by about 25 per cent and research costs will be more related to divisional needs. "We've got to

reduce the core of Degussa and spread the group out more horizontally," Becker says.



German companies' reactions to trends at home

Measures		All manuf. industry	Capital goods sector	Consumer goods sector
(% of those polled)				
Job cuts in Germany	Implemented	27	34	22
	Planned	8	13	5
Production shifts abroad	Implemented	20	35	16
	Planned	8	10	9
No home expansion, but growth abroad	Implemented	9	19	5
	Planned	6	9	7
More processing done abroad	Implemented	12	21	10
	Planned	5	9	5
No measures taken or planned		45	40	43

Source: Ifo Institute, Munich. 500 companies polled.

reduce the core of Degussa and spread the group out more horizontally," Becker says.

Examples like these abound in German industry. Kolbenschmidt, the vehicle parts maker, plans to shift more piston output to France and Brazil. Mercedes-Benz wants to cut car production jobs and buy more parts from cheaper foreign sources like the UK.

MAN Roland, the printing machinery maker, is cutting its

workforce by 750 people after a shrinkage in orders, although it declined to discuss this while it was talking to the unions.

These companies know that when the world economy does finally pick up, their competitors will still be breathing hard down their necks.

Thus the rest of the 1990s is likely to prove strenuous for managers and workers alike as German businesses endeavour to avoid being overtaken by their foreign rivals.

Long and short of being a director

By Norma Cohen

Abraham Lincoln, the 6'5" American president, was once asked by a heckler how long a man's legs ought to be. "Long enough to reach the floor," he said, providing the proper reply to such a question.

In an ideal world, a director's contract should also be long enough to reach the floor - that is, long enough to get the job done. But just how long is long enough? It is a question that has become central to the debate over how to make directors more responsible to shareholders.

The Committee on Financial Aspects of Corporate Governance, the panel headed by Sir Adrian Cadbury, is expected to recommend that directors' terms be limited to three years.

While that is too short for some of the panel's members drawn from industry, it is far too long for those who represent investors.

Institutional shareholders have found the problem particularly worrisome when they have tried to fire directors whose performance has been poor. A sacked director with five years to run on a contract is an expensive ex-director indeed, as shareholders have too often found.

Consider the case of Lasmco, the oil services company, which last year paid £6.7m to the board of Ultramar which it acquired in a hostile bid. At Ultramar, not only were the directors highly paid. They were also on five-year rolling contracts, the maximum allowed under the UK Companies Act. Contracts longer than that require special shareholder approval.

"It rather grates on shareholders that we have to pay through the nose to get rid of incompetent management," said Paddy Linaker, chief executive of M&G, the unit trust company and chairman-elect of the Institutional Fund Managers Association.

"In this business, five years is not unusual and that is too long," Linaker said. He argues that directors should not generally be on contracts longer than a year.

There might be exceptions: a chairman brought in to salvage a company believed to be on the

verge of bankruptcy, or one who had been poached from a competitor, might merit a longer contract, he argues.

IFMA wants shorter contracts, not only because of cost, but because they arguably provide greater protection against complacent directors. The group argues that while contracts should be short-term, incentives should be long-term. That way, good directors would have to stay longer to take advantage of stock options and other perks that make their jobs so attractive.

But not all shareholders take a hard line on directors' terms of office. Some fund managers have coyly suggested that those of their colleagues who take a softer view are themselves the beneficiaries of long-term contracts.

"You will find that the shareholder-owned companies take an easier view," said one fund manager at a mutually-owned life insurer. The fund manager, who is on a one-month rolling contract, adds that his own situation is typical of Scottish fund managers.

Similarly, Linaker is on a one-year contract while Charles Nunnally, managing director at Robert Fleming Asset Management and the current chairman of IFMA, is on a six-month contract.

But the Institutional Shareholders Committee, which shares offices with the Association of British Insurers, has been far more cautious in suggesting limits on directors' terms of office.

"We say that directors should offer themselves for re-election periodically and we suggest that a third should be up for re-election every year," said one ISC member. "And if you think that sounds thin, then I agree with you."

Meanwhile, the ISC is arguing for greater disclosure of directors' service contracts generally. Currently, companies are required to make the contracts available to anyone who comes to their premises to view them during an "open period" lasting a few weeks each year.

But few institutional shareholders take up the offer.

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BUSINESS AND THE ENVIRONMENT

More and more European companies are voluntarily lifting their environmental skirts to reveal information about their green performance.

The revelations are in the form of publications aimed at the general public, although some firms target specific groups, such as shareholders, employees and the local communities in which they operate.

Many of the companies that have published environmental reports, however, wonder if it is worth the trouble. The reviews are often ignored by the public or criticised for being bland and empty by environmentalists.

The pressure to publish comes from both the public and the law. Environmental groups and local communities are increasingly interested in what pollutants are produced behind the factory gate. Industry - sometimes begrudgingly - acknowledges that the public, especially local communities, have a right to know.

Limited data on pollution are now available to the UK public under the Environmental Protection Act. But this obligation is not as onerous as the US's Superfund Amendment and Reauthorization Act, and industry realises that the quality of its voluntary responses will help determine the strength of future laws.

Now companies are asking how much the publication of environmental data really benefits a business. "There seems to be a split between Americans and Europeans on this issue," says John Elkington of consultants SustainAbility, who

'If we are going to gain the public's trust, we have to publish results'

has worked with companies on their reports.

"People in the US are saying that their legal requirements to publish information go far enough and there is no need to talk to a wider audience. They're advising their European counterparts to throttle back on information placed in the public domain."

Regardless of this advice a small but highly influential group of companies are continuing with their efforts to be more open about both the good and bad elements of their environmental impact. Norsk Hydro's UK company led the way two years ago with a comprehensive report, with verifying comments from Lloyd's Register.

British Airways followed with a slimmer but highly factual report on its Heathrow operations, compiled from a survey conducted by environmental consultants Tech-

Peter Knight assesses whether companies really benefit from showing off their environmental credentials

The truth but not the whole truth

nica. These reports recently shared the first award on environmental reporting by the Chartered Association of Certified Accountants.

BP produced a safety and environmental review, called New Horizons, and was criticised for failing to publish concrete figures and clear improvement targets. British Gas's first review is equally short on figures and talks in general terms about the environmental issues facing the company, such as methane leakage, derelict land and the problems of exploring in tropical rain forests.

ICI's corporate environmental report, published last month, is more frank than most. The company lists the number of prosecutions for environmental transgressions worldwide (26 in 1991 and 36 in 1990) and gives data on the amount of waste produced, the type and where it ends up.

Critics of ICI have called for greater detail, such as a breakdown of the hazardous waste category into specific wastes. Some also question the validity of the figures which were not audited by outsiders. Greenpeace says ICI should publish more information about its continuing production of CFCs.

But by merely producing some figures, the company has demonstrated that the data are collectible and can be presented in an accessible form. This puts paid to the industry-perpetuated myth that such statistics are too difficult to collect and impossible to present to non-specialists. "If we are going to gain the public's trust, then we have to publish the results," says ICI director Chris Hampson.

But he emphasises that the figures are indeed difficult to collect, mainly because the process is new to the company and there are no standards. Shell UK, which is in the process of collecting environmental information to publish in the autumn, agrees with this argument.

Industry also feels that data on some wastes are commercially sensitive and could be used by competitors to work out manufacturing cost and margins. The UK's power producers use this argument to fight for the confidentiality of informa-



tion given by them to HMIP, the government's pollution agency.

But possibly more important, companies have to overcome internal resistance. "Our people were concerned about us doing it because when you publish these sort of figures you expect to get a lot of flak. We spent a year collecting the data and working with the people at the plants to equip them to handle the

possible questions that might arise after publication," says Hampson.

Chemical companies, supported by their trade associations, are making greater efforts to talk to their employees and the communities which play host to their plants. Dow Europe, the European arm of the US-based multinational, is about to publish a review aimed specifically at employees.

It is also important that the companies are seen to be improving their environmental performance, rather than only making vague promises. IBM UK, for example, has published clear targets, including dates, of when it intends to achieve certain goals.

Companies emphasise that their first reports represent an initial step and that the quality of reporting will improve. "The British Gas Review is a statement of our current position. The next edition will be more factual and more numerical," says Mike Arnold, group director of safety and environment at British Gas.

The quality of green reporting in the future depends to a large extent on the corporate willingness to communicate both good and bad news. While there indeed might be resistance from managers at the sharp end of the business to reveal too much, the first round of reporting exhibits the glossy hand of the public relations experts.

This often involves big photographs of happy, pretty people. The British Gas report is a good example: full-page pictures of an old lady keeping warm, and a young girl swimming in a gas-heated pool.

Rob Gray, a judge on the Chartered Association of Certified Accountants panel, does not hold out much hope for voluntary reporting. "I have real doubts whether we will see regular, good and widespread reporting without regulation. All the evidence from accountancy research shows that until there is strong cajoling, it won't happen."

Roger Hardman, environmental analyst at stockbrokers James Capel, agrees. "Round promises are meaningless. Companies have been making statements in their annual accounts about things like ethics and sexual equality for 30 years and nothing much has changed. I want to see hard evidence of environmental improvement. And I want these reports to be written by outsiders with a reputation for integrity."

Steve Warshaw, editor of Greenpeace Business, wants more. "There's a big information gap between our knowledge of what business does and what it says it does. The ICI report, for example, does not say anything about the fact that the company is the biggest producer of CFCs in Europe."

While industry can be legitimately concerned about some of the commercial drawbacks of being more open with the public, companies should take heart from ICI's experience.

"When we completed the task of collecting and publishing the figures I asked one of our plant managers what he would do differently," recalls Hampson. "He said: 'Next time I wouldn't lose so much sleep about it.'"

Nothing less than a green revolution

By John Hunt

A "green" revolution comparable to the agricultural revolution of 10,000 years ago and the industrial revolution of the 19th century is needed to halt global environmental degradation, according to Lester Brown, president of the Worldwatch Institute, the Washington-based environmental research foundation.

He is cautiously optimistic about the future of the planet even though the institute's recent State of the World report says that the global environment has deteriorated dangerously in the 20 years since the original world environment conference in Stockholm.

Unlike the earlier revolutions he sees the new economic and social transformation being compressed into a few decades. It will be based on the need to stabilise population size to achieve a balance between humans and the natural resources on which they depend.

The industrial revolution was made possible by exploitation of fossil fuels but the environmental revolution will mean a shift away from these fuels which give off carbon dioxide, the main contributor to global warming.

The annual report shows a dismal picture of continued decline in the environment. Each year it records that forests are getting smaller, deserts larger, topsoil is eroding, the number of plant and animal species is diminishing, greenhouse gases increasing and stratospheric ozone depleting.

"There have been thousands of local environmental successes, many pieces of national legislation, international agreements such as the Montreal Protocol - and still the trends are heading in the wrong direction," he says. "If all these trends continue it will eventually undermine the global economy. We cannot survive the continual degradation of the planet."

He is gratified by the greater environmental awareness of many businesses. In the early days they

merely put in a public relations executive to deal with such problems. At a later stage they began looking at their operations - energy efficiency, cleaner production, recycling and waste reduction.

Now, he says, some are asking if there is a place for man-made products in an environmentally sustainable world? Brown says that for industries such as coal the answer is no.

But in contrast there will be an enormous future for a company manufacturing environmental technology such as high-efficiency light bulbs. "In the 1990s and the early 21st century there will be growth in such areas comparable to the expansion in computers over the past two decades." Contrary to much current wisdom, he believes that solar energy, wind power and other renewables will replace fossil fuels over a period of time.

"If an environmental tax on energy is adopted of the kind being proposed by the EC we will see scales tilt dramatically and investment go into these alternatives," he said.

In California, where there are tax incentives for developing renewable non-polluting energy sources, there are 1,400 megawatts of wind generating capacity supplying more than 1m people. In addition, solar thermal energy, using mirrors guided by computers to train sunlight on a cell, produces 400 megawatts of electricity for 500,000 people.

Cheap solar energy can also be used to separate hydrogen from water for use as a fuel. He foresees companies in northern Europe investing in Spain and Africa to develop these forms of energy.

Brown is encouraged by the greater environmental awareness in Britain but points out that the UK is not a leader in energy efficiency recycling. "So will mankind solve these problems? I think we can turn things around but it will take a far greater effort than most people imagine," he said.



Brown: cautiously optimistic

FT LAW REPORTS

Perils clause is one-sided

THE LEPHERO
Court of Appeal (Lord Justice Lloyd, Lord Justice Woolf and Lord Justice Russell): April 1 1992

A CHARTERPARTY clause exempting shipowners and charterers from liability for delay caused by specified perils including "restraint of princes", does not exempt charterers from demurrage liability in the absence of clear wording to that effect, irrespective of whether the peril was operating before or after the demurrage period began.

The Court of Appeal so held when allowing an appeal from Mr Justice Evans's decision that Vost Alpine Intertrading, charterers of the Lephoro, were not liable for demurrage to the shipowners, Ellis Shipping Corporation.

LORD JUSTICE LLOYD said that on May 18 1993 Lephoro was chartered on Gencon form to load and carry a cargo of steel products to Bandar Khomeini at the head of the Persian Gulf.

The Iran-Iraq war was at its height. The dangers of sailing in those waters were well known.

Laytime was to count continuously from arrival at the pilot station at Bandar Abbas at the entrance to the Persian Gulf, until passing the pilot station on the return voyage, except for actual steaming time to and from Bandar Khomeini.

The vessel arrived at Bandar Abbas on July 7 where she gave notice of readiness. From there vessels destined for Bushire and beyond proceeded in convoy. Lephoro missed the next convoy but caught the next which left on August 6.

From Bushire she continued in another convoy bound for Bandar Khomeini.

On August 10 the pilot turned back on the ground that the vessel could not make sufficient speed. If she had been permitted to proceed, she would have arrived at Bandar Khomeini on August 12, with eight days laytime still in hand.

On August 22, the vessel made a second attempt, starting four hours ahead of convoy. Again the pilot turned back, for the same reason.

The parties agreed, without prejudice to liability, to dis-

charge at Bushire. Discharge was not complete until February 3 1994.

The charterers claimed damages for the owners' failure to discharge at Bandar Khomeini. Arbitrators rejected the owners' first defence, that Bushire was "as near" to Bandar Khomeini "as the vessel could safely get" and was therefore an alternative contractual destination. An addendum, which did not include those words, prevailed over the printed words, which did.

The second defence was that Clause 28 of the charterparty provided that "neither the vessel nor the owners or master nor the charterers/shippers/receivers shall be responsible for any delay resulting from 'Act of God, act of war, perils of the seas...restraint of princes'".

The arbitrators held that the action of the authorities in requiring the vessel to return to Bushire fell within "restraint of princes". There was no appeal against that finding.

But then came the owners' counterclaim for demurrage. The charterers argued that if the owners were protected by clause 28, so were they. What was sauce for the goose was sauce for the gander.

The arbitrators said that just as the charterers' claim could not succeed because of the "restraint of princes" exception, the owners' demurrage claim could not succeed to the extent that demurrage accrued due to the same excepted cause. They said "the owners can only recover demurrage to the extent that it would have been incurred if the ship had been permitted to discharge at Bandar Khomeini".

They calculated that the vessel would have been detained 18 days beyond laydays, which at \$4,500 per day came to \$81,000.

The owners appealed. Mr Justice Evans upheld the award. There was now a further appeal.

On the face of it, the words of clause 28 were wide enough to cover charterers' delay in discharging where it arose from restraint of princes. If the charterers were not so protected, the clause was very one-sided.

But it had long been the law that to protect a charterer against liability for demurrage, the language of the exceptions

clause must be clearly worded to that effect. In *Kalliopi A* [1988] 2 Lloyd's Rep 101 the Court of Appeal held that "Act of God, restraint of princes...unavoidable hindrances which may prevent the loading and discharging...always mutually excepted" in clause 36 of the charter did not protect charterers once laytime had expired. Lord Justice Staughton referred to the maxim "once on demurrage always on demurrage", which he held was but an example of the general principle that an ambiguous clause was no protection. Applying that general principle he held the clause was insufficiently clear to protect the charterers after expiry of laytime.

He quoted from *The Dias* [1978] 1 Lloyd's Rep 325, 329 where Lord Edmund-Davies said unless the meaning to be attached to the clause "is clearly the one urged by the respondents", the appeal should succeed.

The *Kalliopi* was followed in the *Forum Craftsman* [1991] 1 Lloyd's Rep 91. There Mr Justice Hobhouse said "the clause has to demonstrate a clear intention that the exception should apply even when the vessel is on demurrage".

Mr Siberry for the charterers sought to distinguish *Kalliopi*. He pointed out that the language of the two clauses was different.

But if anything clause 36 in *Kalliopi* was more favourable to the charterers, since it adverted specifically to loading and discharging. Also it included "always mutually excepted". That might suggest the clause was intended to protect the charterers after as well as before expiry of laytime; but that was not the view taken by the Court of Appeal.

Mr Siberry's second submission depended on the different factual situation.

In *Kalliopi* Lord Justice Staughton referred to a justification for the maxim "once on demurrage always on demurrage".

If the vessel had discharged within her laydays, she would have been unaffected by any subsequent cause of delay. But if she was still discharging when the excepted peril supervened and laydays had already expired, it could be said the cause of delay was not the excepted peril, but the charterers' breach in failing to

discharge within laydays.

In the present case, the excepted peril, restraint of princes, operated before laytime expired.

Mr Siberry contended that distinction was important. He said it meant that "once on demurrage always on demurrage" did not apply - the cause of delay was not charterers' breach, but the excepted peril.

That was, Mr Siberry contended, the true explanation of *Kalliopi* and *Forum Craftsman*.

It was true that in *Forum Craftsman* the vessel was already on demurrage when she was ordered off the berth. But in *Kalliopi* the vessel was in operation before the vessel came on demurrage, so the factual situation was the same as in the present case.

There was no support for Mr Siberry's suggested distinction in Lord Justice Staughton's judgment. He said: "The vessel was already affected by congestion during the laytime; the charterers' breach in failing to discharge her within the laydays did not of itself cause her to be exposed to any subsequent peril. However I do not regard that as a ground for holding the general rule to be inapplicable."

So it was clear that the court regarded the general rule as applicable even though the vessel was not already on demurrage when the peril operated.

That disposed of Mr Siberry's second submission.

This was a case where the maxim "once on demurrage always on demurrage", and the various judicial explanations and justifications for the maxim, had tended to confuse rather than clarify the issue.

If it was not already too late, it might be better if, within the general principle stated in the *Dias*, the maxim were confined to the operation of laytime exceptions, strictly so called, for example Sundays and holidays excepted, which did not apply once laytime had expired.

The appeal was allowed. Their Lordships agreed.

For the charterers: Richard Siberry QC (Clyde & Co).
For the shipowners: Timothy Young (Ince & Co).

Rachel Davies
Barrister

PEOPLE

Structure demolished at Taylor Woodrow



Colin Parsons, who took over the chairmanship of Taylor Woodrow.

Woodrow less than a fortnight ago after a surprise boardroom coup, has moved quickly to cut back the proliferation of titles at the top of the loss-making construction giant and introduce some younger faces.

He has dismantled the previous structure which included two deputy chairmen and three joint managing directors and replaced it with a three-man senior executive team led by himself. The other two are Tony Palmer, 55, the chief executive, and David Green, 48, finance director, who only joined the group in 1985.

Under the reshuffle, Peter Hedges, the 49-year-old head of the Taylor Woodrow Property Company is stripped of his title of deputy chairman and joint managing director, but his powerbase will be increased since he has been given responsibility for the group's flagship St Katherine's Dock

development in London, which had previously been the preserve of Peter Drew, the ousted chairman.

Walter Hoggins, 54, also loses the title of joint managing director, but retains responsibility for the group's international construction business.

Meanwhile, John Topping, 62, the deputy chairman who has played a key role in the development of the group's property interests, will retire from the board after the annual meeting on June 12. Lord Bellwin, 69, who has been a non-executive director for seven years, has resigned with immediate effect.

Although Taylor Woodrow has recently recruited Sir Kit McMahon, the former chairman of Midland Bank, the group's team of non-executive directors looks in need of strengthening. Charles Hambro, the other non-executive director, has sat on the board since 1982.

Non-executive directors

Colin Short (left), finance director of ICI, and Robert Napier (right), chief executive of British, at UNITED BISCUITS.

John Martin, group md and chief operating officer of GrandMet, at GRANADA.

Tony Bushell at ABERDEEN TRUST.

John Cohen has resigned from DAKS SIMPSON.

Stratton Mills as chairman of HAMPTON HOMECARE.

John Goldstone has retired as chairman and is to be elected life president.

The Rt Hon Julian Amery has retired from WESTERN DEEP LEVELS.

Richard Duggan, previously group chief executive of Trade Indemnity, at OMI INTERNATIONAL.

Jacob van Geest is resigning from GEEST.

Steven Moore, a partner with MacIntyre Hudson, at MARINER INVESTMENT DEVELOPMENTS.



Geoffrey Wilson, one of London's best-known developers.

has given up his executive role at Greycoat, the company he founded 14 years ago.

Wilson says he wants to oversee the company's strategic direction; it is increasingly accepted in business that executive and non-executive roles should be separated, he says. "I intend to be an active and committed non-executive chairman. There is no question of my departure."

Although Greycoat is widely admired for its buildings, it is vulnerable to the severe downturn in the London office market. Its shares, which stood at 397p last year, are now 33p.

Wilson, 58, says his decision has not been influenced by recent heart surgery, from which he has totally recovered.

He will become non-executive chairman from August 1. Richard Guignard, the company's long-serving finance director, now becomes managing director, finance, Peter Thornton, currently joint managing director, becomes managing director, property, and Christopher Strickland, construction director, becomes development director. These changes take effect immediately.

TARMAC has appointed Paul Flannery development director, Peter Hinesley production director, and James Kilmord technical director of Gotheridge and Sanders.

Stephen Butler is appointed production director of Tarmac Homes Yorkshire. Charles Finn development director of McLean Homes Scotland; Michael Hitchen technical director of McLean Homes North-West and Cheshire; and Steven Sayers sales and marketing director of North-East.

Ken Escott is appointed md of Crown House Engineering; he is taking over from Brian Boyes who will retire as chief executive at the end of the year.

Pat Churchard and Phil Nesbit are appointed to the board of Crown House Engineering.

Caviare to the general

Christopher Dunkley

It is as much a waste of time to complain about the general vulgarity of television as to object to the average height of the population. Once you involve the profit motive (or, as Ben Elton kept saying on election night, the "profit motif") unless it was "Prophet Mo Toot" it is inevitable that a mass medium such as television will seek to maximise its audience. Experience suggests that this may be true even without the profit motive: the BBC has long felt the need to get big ratings some of the time in order to sustain its claim on the licence fee. The important consideration for the more demanding viewer is, what proportion of the output is vulgar nonsense, and, as television continues to expand, the extent to which bad is driving out good.

For newspaper commentators to condemn programmes such as *It's a Sin* is hypocritical and pointless. Hypocritical because this new Saturday night "infotainment" series on parts of the ITV network is remarkably similar in subject and tone to much of the popular press. True, *It's a Sin* and *Weekend Update* relied on a similar collection of "just fancy that" stories, no longer exist. But many of the items in the opening edition would have set quite remarkably in the pages of *The Sun* or *Sunday People* and, I suspect, in several instances have already done so. The woman "married" to identical twins, the "wolf boys", and the sex therapist who rented Norman Lamont's house, all seemed distinctly familiar, though the Welshman who eats live worms was certainly, er, novel.

Co-presenter Linda Lusardi first came to public attention on Page 3 of *The Sun* where, of course, very large parts of her were on display. It might be argued that covering up her main assets before putting her on television

was counter-productive, but presumably most people would regard her television appearance as less "vulgar" than her newspaper appearance. Furthermore, in any contest for the least, not to say most, ridiculous excesses of the mass media, print would still beat television hands down. No broadcaster has yet come up with anything to compete with the US's *National Enquirer* or Britain's own *Sunday Sport*.

There is even one instance at present where it could be argued that the bringing of vulgarity to the screen is something of a triumph. Benny Hill, having been banished thanks to the undue influence of a few feminists and right-on alternative comedians in the silliest example yet of "political correctness" in British broadcasting, has been quietly reinstated on Tuesday evenings at peak time. Having banned Hill's shows from British screens, the people at ITV must have felt rather silly when commentators such as Anthony Burgess, John Mortimer and Michael Bentine began praising him as a classic clown, and newspapers revealed to the British public that the shows, sold of course by ITV, were being screened with extraordinary success in 100 countries overseas, including the US.

As it happens, I find Hill's screen persona embarrassingly ingratiating and would not normally choose to watch him, but there is surely no more sense in campaigning against

the vulgarity of his shows than in campaigning against the vulgarity of hamburgers. "Vulgar" comes from "vulgus", Latin for "the great multitude of the people", and all it really implies is that something is popular. If the world is full of people who actually prefer hamburgers to white-bread or oatmeal, never mind pâté de foie gras, it scarcely seems worth wasting breath in trying to convert them; we must just kick aside the hamburger cartons as we walk to the wet fish shop and the family butcher. However, the time when we are surely entitled to start shouting is when the hamburger joints start putting the fish shops and butchers out of business.

In television terms that means the time when, despite the growing number of channels and the increasing number of hours, it begins to look as though the number of high quality programmes is going down (although it should be going up if the proportions were being maintained) and vulgarity is creeping in even to places where it was once notably absent.

Previously the BBC's *Young Musician Of The Year* contest was one of the most heartening events in the calendar, offering a showcase for talent and providing several programmes of unadorned music. Humphrey Burton, a much longer than Chas's answers, of which one of the more informative

presenters, and his brief interviews gave us a bit of background on the competitors.

Burton did present the final this year, but the heats had been changed. They were presented by a young woman with a strong regional accent and a young black man with an exotic hairstyle, all of which would be unremarkable provided they had proved with their knowledge and professionalism that they had been selected as the best at the job and not for being politically correct. Unfortunately there was little sign of this. Worse, no sooner had one of the competitors started performing than the picture faded away, the music became "background", and we found ourselves watching a contestant riding her horse or wandering along a canal gazing at his hobbles. A unique series of occasions for music lovers had been turned into another set of chat shows.

Why? Television is overloaded with shows which combine casual chat and musical interludes. In addition to six lots of Jonathan Ross and two lots of Wogan every week, we get Cilla Black's *Surprise Surprise*, Paul Schofield with *Television's Greatest Hits* (which turns out to be a chat'n'clip show) and of course *Aspel And Company* which, this week, contained one of the stickiest confrontations in living memory. Aspel's questions were mostly longer than Chas's answers, of which one of the more informative

was "I don't know". But never mind, she did plug her song. Friday saw the start of yet another music and chat series: *Bruce's Guest Night* on BBC1, in which Bruce Forsyth clowns and sings with pop stars and sportsmen. If that is what people want, let them have it, but why did Channel 4's programme on Sunday called *Sue Farrow Plays Mozart* have to go down the same road? No doubt you have to trick out a lot of modern pop music with laser shows and funny clothing since viewers would not stay tuned for the music on its own, but Mozart's *Symphony No 40* is a very different kettle of fish.

With the orchestra in white tie, it is ludicrous to bring on a conductor with a crew cut, black leather trousers, black leather waistcoat and open necked shirt. Particularly when the conductor happens to be a woman. To surround her in a cone of laser beams, bathe the musicians in pink or orange light, and then insert more than 50 edits in the space of 60 seconds is plain daft: nobody could watch that sort of frenzy and properly appreciate the music.

Up to now, the familiar British middle-class attitude of superiority towards television as a whole has been as nonsensical as a similar attitude towards the whole of print or food. Most of the material in all these spheres has always been aimed at mass taste. But, as the appalling Thatcher Broadcasting Act begins to have its effect, we had better watch more carefully than ever to see what is happening to that proportion of television which used to have higher ambitions because, if we are not careful, we may indeed end up with nothing but the vulgar.



Berwick Kaler gives a fine performance as the Pope

The Pope and the Witch

Malcolm Rutherford

I have always found the Italian sense of humour somewhat elusive: the country has many virtues, but jokes are not among them. Some of the English, on the other hand, seem to think the Italians are funny just because they are Italians. And that, I suspect, is what has gone wrong with this production.

Dario Fo's *The Pope and the Witch*, as presented at the Comedy, is not only unfunny: it is not even remotely satirical. If it reminds one of anything, it is a dismal performance at the Young Vic last summer of a play by the American, Tom Kempinski, called *Sex Please, We're Italian!* Although it starred Helen Mirren and despite all the resources that were put into it, Kempinski's piece failed to work because having English actors mimic Italians is not funny, indeed is frequently embarrassing.

I shall list the virtues first. *The Pope and the Witch* is very well directed by Jude Kelly. When several characters are required to speak together, they do so in unison. It is very well designed by Rob Jones. The production moves easily from the papal apartments in the Vatican to a drug rehabilitation centre in Rome.

All the elements of the *commedia dell'arte* are there. When a character needs to perform a somersault, and even when he does not - he does so with effortless superiority. When the Pope ascends, if not into heaven, at least into the flies, the chandelier drops smoothly to collect him.

Even the acting is not to be faulted. Berwick Kaler is a very versatile Pope. When he is down, he looks a bit like Neil

Kinnock, though I assume that is accidental.

Frances de la Tour is not really a witch, nor is she meant to be, just a woman who has knocked about a bit in the third world, doesn't like abortion much more than the Pope, but sometimes regards it as a necessary alternative. (That is the serious part.) In the circumstances, she gives an accomplished performance, as do several others. I liked, in particular, Clive Merrison as Cardinal Piali, the Pope's private secretary.

The trouble is the play and, even more so, the lines. The Banco Ambrosiano and the Calvi scandal (the man who was found hanging under Blackfriars Bridge) are in the background. So are third world dictators, the CIA, drug-running, the Red Brigades, Italian politics and corruption in general. The plot, such as it is, is that the Pope declares that drugs and contraceptives should be legalised and made available free of charge.

As an example of the lines, we have "Pope sanctions dope" and "Pope no longer firm on condoms". In a bow to the Italian fashion industry, the Pope introduces "the poverty look".

Andy de la Tour, who is responsible for the script, writes in a programme note that he worked from a literal English translation and cut out many of the Italian references on the ground that they would be too obscure for an English audience. Poor Dario Fo: the English never did understand Italian style.

Comedy Theatre, London SW1.
(071) 867 1045

Stars of the Bolshoy

Natalya Bessmertnova first danced in London with the Bolshoy Ballet in 1963. We saw then an exceptional talent - imperishable memories remain of her Autumn fairy in *Cinderella*, a flame in red chiffon - and in later years we have admired her in the classics and in roles made by her husband, Yuri Grigorovich. She is returned now, as a couple of years ago, with a group of Bolshoy principals, a small corps de ballet, and a repertoire designed for concert performance.

The dancers are, in the main, senior artists, and there is the faintest whiff of grape-shot in the programme book's article about Grigorovich, in which he talks about the necessary moment of retirement for dancers. "Of course it is possible for them to continue - possible to do, but impossible to watch".

I, for one, would have felt cheated if it were not possible still to watch Bessmertnova. Her art offers a potent essence of movement. Physically she retains the same exquisite style, the same intense sensibility, that she has always brought to traditional roles. In the *Willi act* of *Giselle*, which formed the first half of Monday night's programme, Bessmertnova seemed an incarnation of a great Russian tradition, the ballerina as romantic icon. The imagery - *Giselle* posed, arms folded across her breast; the compassionate spirit bent towards Albrecht - recalled photographs of Pavlova and Spessivtseva in this same scene. Her dancing, slightly - and, I found, ravishingly - vaporous as the night air. The fruit of immense knowledge and a glorious theatre tradition, this was a compelling reading, as luminous, poetic as the *Giselle* we find in Gaudier's original libretto.

From Leonid Nikonov's Albrecht, partnering of absolute security and a sincere characterisation: From the attendant Willis, excellently schooled performances. A decent back-drop, good lighting - though Heaven's curse on those follow-ups - provided a sure frame for Bessmertnova's interpretation.

The rest of the evening comprised diversions: a couple of divertissements, *Jeux de la mort* and *Jeux de la vie*, against white curtains; well-known participants - Natalya Arkhipova, Mikhail Gubovich, Yuri Vladimirov, Maria Bylova, Boris Yefimov - and some new names. The ensuing catalogue of grins and spins and soulful emoting looked all the more trumpery after the subtleties of *Giselle*, and efficient though performances were, there is a limit to our taste for such high-wire acts to a sound-track of minkus and noise. (And a little worse than worse because of thin though amplified - orchestral playing.)

Bylova and Leonid Nikonov turned acrobatics into ecstasy in *Spring Waters*, and Bessmertnova and Yefimov were no less ecstatic, though more restrained, in a duet from *The Golden Age*. All the *Jeux de la mort* were relentlessly applauded. The Dominion must be the dearest theatre in London, with a stygian auditorium. The programme book has decided there are characters in *Giselle* called "Two Willies". You remember them, of course: they had that cottage near the lake, and grew the most marvellous roses.

Clement Crisp

At the Dominion Theatre till April 18, then touring Britain until July 18.

Musical life in Prague

What used to be forbidden is now de rigueur. What was available before has lost much of its value. It has been a classic case of over-reaction. Never mind the quality, Prague is gorging itself on musical freedom after 40 years of rigid Communist control. Money and experience may be lacking in the new era of market culture, but there is no shortage of activity and enthusiasm.

Before the revolution, there were two concert agencies. Now there are 65. Three years ago, Prague had an average monthly total of 90 concerts. Now there are 240. Five societies for contemporary music have sprung up. Just like the stall-owners hawking their wares on West-casle Square, the music market has become overcrowded, and sooner or later the market will decide who survives. But for the time being, now that the initial shock of freedom has passed, everyone is joining in the free-for-all, an indiscriminate scramble for audiences, publicity, money, kudos, status. The old imposed rules are gone, along with huge state subsidies. Self-help is the order of the day.

Particularly striking is the way western Europe has become the unchallenged role model. The Prague Spring Festival, formerly a showcase for East European state culture, is this year dominated by high-earning western artists.

The Smetana Theatre, newly divorced from the monolithic National Theatre, has virtually wiped Czech works from the repertoire and renamed itself the Prague State Opera. It has held its first opera ball, now advertises performances with a yellow airship-balloon, and has ventured into the high-risk business of gala performances. The assumption is that it can sell out Tosca with Maria Zampieri and Neil Shifford at some 15 times normal seat prices. It is all a far cry from the

Musical life in Prague

days when the red star hung above the proscenium.

In an atmosphere of public acrimony, the Czech Philharmonic Orchestra has removed Jiri Belohlavek as chief conductor and elected a German, Gerd Albrecht, in his place - the first non-Czech to hold the post. It could turn out to be an expensive mistake, for the orchestra's home-grown Czech tradition was always its unique selling-point for foreign tour promoters and record companies.

Even in Prague, the orchestra has discovered the downside to its new autonomy: the renovation of its historic home, the Rudolfinum (due to be reopened on May 14), has cost three times more than estimated, and the orchestra may be left to pick up the bill.

What no-one expected was that Prague should prove so immediately attractive for foreign musicians. Little-known western conductors and stage directors are accepting low pay in return for valuable experience. Several Georgian and Ukrainian artists fleeing from poverty and instability in the former Soviet empire have also picked up contracts, often with higher salaries but no greater talent than their Czech colleagues.

There are plenty of other anomalies. Supraphon, the state recording company, has produced 30 CD issues in the past three years - but they have made little or no impact in Prague shops, because Supraphon's local distribution network has disappeared. The Prague Symphony Orchestra, overshadowed by the Czech Philharmonic for most of its 60-year history, has begun to cut a more confident profile at home and abroad - but sales

are still only two-thirds of the senior orchestra. "People here don't earn a lot, but they have faith in the future," says the orchestra manager, Roman Belor. "We believe Prague is the hidden treasure of Europe."

So, despite inflationary pressures and uncertainty over privatisation, the underlying atmosphere is positive. Czech emigrés such as the conductor Martin Turnovsky have found a new lease of life, using hard-won experience from 20 years' exile for the benefit of Prague's music institutions. The main orchestras have given overdue recognition to composers such as Jan Kinsas and Petr Fien, whose careers had fallen foul of Communism.

The two leading opera companies have proved adept at tapping the pockets of foreign visitors, thanks to improved marketing and a conversion to original-language performance. The quality of singing and staging still leaves much to be desired - but after a period of administrative chaos, operatic life is booming.

The latest crop of productions offers a mirror of Prague's current artistic health. The particular attraction of the Zemlinsky double-bill at the State Opera is its link with the past: it was performed in the same building (Prague's former German theatre) where Zemlinsky spent 16 fruitful years as music director before and after the First World War.

His one-act operas *Elne florentinische Tragödie* and *Der Geburtstag der Infantin* are typical of the exotic repertoire preferred by the State Opera's dynamic young director, Karel

Drágo, whose staging was both honest and unpretentious.

In the first work, a tale of medieval blood-lust, the claustrophobia of the Mediterranean night air was particularly well realised. The conductor Hilary Griffiths ensured that the rich Straussian orchestra was heard to stupendous effect - so much so that it drowned the three singers.

The other work - Zemlinsky's portrait of a heartless princess and a heart-broken dwarf packs a much stronger punch, and offers plum parts to its principal soprano and tenor, impressively sung by Zora Jelinekova and Peter Svensson.

Otto was an equally ambitious undertaking but much less successful. The staging by the Swiss director Dominik Neuner was arty and artificial, and the cast (including the black American tenor Moises Parker and a Ukrainian soprano, Teresa Slupskaya) were left in a dramatic vacuum. Only the lingo of the Czech baritone Ivan Kujner - was a proper match for his part. The performance was saved by the conducting of Martin Turnovsky, who inspired the orchestra to rare heights of flexibility, precision and dynamic shading.

Orchestra and conductor were also the saving grace of the National Theatre's new production of *La bohème*. Oliver von Dohnányi, who has recently made some well-noticed visits to Britain, supervised a brisk, shapely account, full of verve, catching all the climaxes on the cusp. The cast worked like an ensemble, their well-characterised spontaneity partly compensating for a crass production by the German stage director Franz Winter. Helena Kaupova's matronly Mimì had the best voice of the evening. The most exciting stage personality was Natalia Melnik, who turned Musetta into a sexy man-eater in black suspenders.

Andrew Clark

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Concertgebouw 19.30 Ton Koopman conducts the Amsterdam Baroque Orchestra in Bach's St Matthew Passion. Tomorrow: the same work is interpreted by the Amsterdam Tonkunst Chorus (5718 345). Beurs van Berlage 20.15 Philippe Entremont is director and piano soloist with the Netherlands Chamber Orchestra in music by Hindemith, Haydn and Brahms, repeated tomorrow (5270 468). Muziektheater 20.30 Compagnie Philharmonie. Tomorrow: Schnittke's new opera (5255 455).

BRUSSELS

Palais des Beaux Arts 20.00 Philippe Herreweghe conducts La Chapelle Royale and the Collegium Vocale of Grand in Bach's St Matthew Passion (507 8200).

FRANKFURT

Tonight's concert at the Alte Oper is Haydn's oratorio Seven Last

Words. Fri: Bach's St Matthew Passion. Sat: first of four performances of Andrew Lloyd Webber's musical Jesus Christ Superstar (1540 400). The Opernhaus has La clemenza di Tito tomorrow and Sun, Lohengrin on Fri and Carmen on Sat (236061). The Schauspielhaus has a revival of William Forsythe's ballet Limb's Theorem tomorrow and Sat, and Shakespeare's The Merchant of Venice on Sun (2123 7444).

GENEVA

Victoria Hall 20.30 Andrew Litton conducts the Orchestre de la Suisse Romande (292511). Tomorrow, Sat and Mon in Grand Théâtre: Wolf-Ferrari's opera I Quattro Rusteghi (212311).

LEIPZIG

Tonight at the Opernhaus is Fiddler on the Roof. Tomorrow: Busoni's Doktor Faust. Fri: Tosca. Sat: Tristan und Isolde. Sun: Les Contes d'Hoffmann (7168 273). The Gewandhaus has performances of Bach's St Matthew Passion tomorrow and Fri (7132 252).

LONDON

THEATRE
● A Woman Killed With Kindness: Katie Mitchell's RSC production of Thomas Heywood's 17th century domestic tragedy, with Saskia Reeves and Michael Maloney (The Pit 071-638 8891).
● Reflected Glory: Albert

Finney stars in Ronald Harwood's play about two brothers attempting reconciliation after an argument which drove them apart (10 years earlier). Directed by Elijah Moshinsky (Vaudeville 071-638 9987).

● Uncle Vanya: Ian McKellen and Anthony Sher in Sean Mathias' acclaimed National Theatre studio production of Chekhov's play (tomorrow till next Wed). The NT repertoire also includes Tennessee Williams' *The Night of the Iguana*, George Farquhar's 18th century comedy *The Recruiting Officer* and Pymonell with Alan Howard as Professor Higgins. No performances on Easter Friday and Sunday (071-928 2252).

● For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959. Musicals 0836 430960. Comedies 0836 430961. Thrillers 0836 430962.

MUSIC
Royal Festival Hall 19.30 Zubin Mehta conducts the LPO in Tchaikovsky's Violin Concerto (Maxim Vengerov). Stravinsky's Symphony in Three Movements and Ravel's Daphnis et Chloé suite no 1, repeated tomorrow (071-928 8800).

Queen Elizabeth Hall 19.45 Aafterland, choreography by Anne Teresa de Keersmaeker (071-928 8800).
Barbican 19.45 Christoph Eschenbach is conductor and piano soloist with the English Chamber Orchestra in works by Mozart and Haydn. Tomorrow: Bach's St John Passion (071-638

8891). Fri in St John's Smith Square: Bach's St John Passion (071-222 1061).

LUCERNE

The Easter Festival opens tomorrow with the first of four events in which sacred music will be performed in churches around the city. On Sunday evening, the London Symphony Orchestra gives the first of three concerts in the Kunsthallen, with the conductors Michael Tilson Thomas and Mariss Jansons, and soloists including Agnes Baltsa and James Galway (041-235272).

MUNICH

Staatsoper 19.30 Tosca with Anna Tomowa-Sintow and Peter Dinkov, also Sat. Tomorrow and Sun: Marek Janowski conducts Parsifal. Mon: Cranko's Romeo and Juliet (221316). Fri at Gasteig: Sergiu Celibidache conducts the Munich Philharmonic Orchestra (48098 614).

NEW YORK

THEATRE
● Hamlet: Stephen Lang plays Hamlet, Elizabeth McGovern is Ophelia, Paul Weidner directs. Runs till May 3. Warburton Center Stage Right, 1530 Broadway at West 45th St, 869 8400.
● Conversations with My Father: Herb Gardner's play, set in lower Manhattan, spans four decades and tells of a youth's struggle to communicate with

his strong-willed immigrant father (Royale Theater, 242 West 45th St, 239 6200).

● Dancing at Lughnass: Brian Friel's 1981 award-winning play, set in Donegal in 1936, now has an American cast (Plymouth Theater, 236 West 45th St, 239 6200).

● The Master Builder: Ibsen's drama has a cast including Lynn Redgrave, directed by Tony Randall. Runs till April 26 (Belasco, 111 West 44th St, 239 6200).

MUSIC
Carnegie Hall 20.00 Simon Rattle conducts the City of Birmingham Symphony Orchestra in Schoenberg's Pierrot Lunaire (Elissa Ross), Prokofiev's First Piano Concerto (Emanuel Ax) and Debussy's Images.

Tomorrow: Rattle conducts The Rite of Spring (247 7800).
Alice Tully Hall 20.00 Juilliard String Quartet with Nobuko Imai violinist. Tomorrow and Fri in Avery Fisher Hall: Tannstedt conducts the New York Philharmonic. Sun afternoon: Roger Norrington conducts Bach's St Matthew Passion (875 5030).

Metropolitan Opera 20.00 Charles Mackerras conducts Billy Budd, with James Morris and Thomas Hampson. Tomorrow: La fanciulla del West (362 6000).

PARIS

Opéra Bastille 19.30 First night of Roman Polanski's new production of Les Contes d'Hoffmann, conducted by Ion Marin. Runs till May 11, with next

performance on Sat. Tomorrow: Un ballo in maschera (4001 1816).

Salle Pleyel 20.30 Kurt Sanderling conducts the Orchestre de Paris in Mozart's Piano Concerto No 22 (Radu Lupu) and Bruckner's Fourth Symphony, repeated tomorrow (458 0795).

Palais Garnier 19.30 Pierre Lacotte's Opéra Ballet production of La Sylphide, also tomorrow, Fri and Sat (4017 3535).
Auditorium, Forum des Halles 19.00 Tatiana Nikolaeve plays Bach. Tomorrow: song recital by Andreas Schmidt (4028 2840).
Théâtre de la Ville 18.00 Piano recital by Sergei Edelmann, with a programme of Chopin and Prokofiev (4274 2277).

ROME

Teatro dell'Opera 20.30 Roland Petit triple bill: Les Forains (1945), Les Rendez-Vous (1945) and Ballet d'Opéra (1992). Three more performances next week (488 3841).

STRASBOURG

Palais de la Musique 20.30 Theodor Guschlbauer conducts the Strasbourg Philharmonic Orchestra in Heggger's Third Symphony and Rossini's Stabat Mater. Repeated tomorrow (8837 8777).

Théâtre National 19.30 Compagnie Ris et Danceries in choreographies by Francine Lancelot and Beatrice Massin, with music by Bach and Handel. Repeated tomorrow (8835 4452).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN
2000-2030, 2300-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel/
0550-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV
2130-2200 (Tue) Media Europe - what's new in European media business
2130-2200 (Wed) FT Business Weekly - global business report with James Bellini
0630-0900 (Thurs) Media Europe
2130-2200 (Thurs) FT Eastern Europe Report
0630-0900 (Fri) FT Business Weekly

Sky News
2130-2200 (Mon), 2130-2200 (Thurs), 0500-0600 (Fri) FT Business Weekly

SATURDAY
CNN
0900-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week

Super Channel/
1930-2000 (Mon) FT Eastern Europe Report

SUNDAY
CNN
1200-1300, 1800-1830 World Business Weekly

Super Channel/
1930-1400, 2030-2100 FT Business Weekly

An ambitious mission to mend a shattered land

Keeping the peace and arranging elections in war-torn Cambodia is one of the biggest challenges faced by the UN, says Victor Mallet

When Mr Boutros Boutros-Ghali, the United Nations secretary general, visits Cambodia on Friday to inspect one of the organisation's most ambitious peacekeeping operations, he will find his UN soldiers and bureaucrats confronting an unfamiliar challenge.

The UN in Cambodia is burdened not with the sort of intractable international conflict to which it is accustomed in Cyprus, Lebanon or on the borders of Iraq - for once all the foreign powers have agreed on a peace plan. Instead, it faces the task of rebuilding a nation and turning it into a functioning democracy in just over a year.

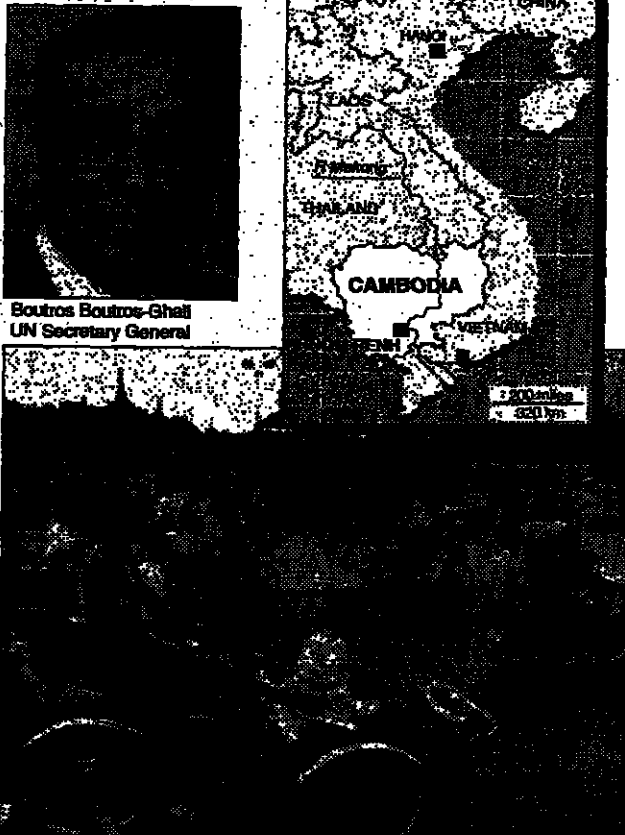
The country has suffered more than two decades of civil war encompassing the regime of the Khmer Rouge, the fanatical group responsible for the deaths of an estimated 1m Cambodians between 1975 and 1979, and the Vietnamese invasion which ended its reign of terror. Most Cambodians, from the refugee camps on the Thai border to the flattened beach resort of Kep on the south coast, are looking to the UN to resurrect their ruined land.

Mr Yasuaki Akashi, the thoughtful 61-year-old Japanese who heads the UN Transitional Authority in Cambodia (Untac), has no illusions about the enormity of the task facing him and Lt-Gen John Sanderson, his Australian military commander. They are seeking to implement the comprehensive Paris peace accord concluded last October between international powers and the four Cambodian factions: the Khmer Rouge, the Vietnamese-backed government of Mr Hun Sen, the royalists, and Mr Son Sann's Khmer People's National Liberation front.

By May 1993, according to the agreement, Untac is supposed to resettle 375,000 refugees from neighbouring Thailand, disarm 450,000 soldiers and militiamen from the four main factions, and hold free elections: all this in a country where many of the inhabitants have no experience of democracy, where roads and communications are exceptionally poor, and where much of the land has been made uninhabitable by mines. "If one was a masochist one could not wish for more," said Mr Akashi.

Moreover, Mr Akashi has yet to be guaranteed he will receive the funds he regards as necessary to do the job. He wants \$1.9bn for Untac and its proposed quota of more than 20,000 soldiers and officials, and a further \$900m in voluntary contributions to rebuild

A daunting task



the country and resettle the refugees.

He said he was disappointed at the delays in receiving finances. "We [the UN] are stretched," he said, "and many states are more willing to make political commitments than assuring us of the means to fulfil these mandates."

Only \$200m has so far been agreed for the operation, although Mr Hun Sen, prime minister in the existing Cambodian government, is said to have done a good job persuading US, Japanese and French officials of the importance of Untac during a recent tour.

Aid is also available from multilateral organisations such as the Asian Development Bank and from charities. But aid workers fear that a world preoccupied with other crises, such as Yugoslavia, will forget Cambodia after the elections. "There is a danger that the west is going to suffer Cambodia aid fatigue by then," said an aid worker in Phnom Penh.

As if the funding of its own operations were not difficult enough, Untac is being urged by Cambodians to finance the running costs of Mr Hun Sen's lame-duck administration. Aid

from the old east bloc countries dried up nearly two years ago, leaving the government with few sources of finance except the printing of new banknotes.

Financial shortages threaten the functioning of Mr Hun Sen's administration. The pitiful salaries of civil servants and soldiers in the provinces - a medical worker at Kampong hospital receives about \$5 a month plus allowances for rice and paraffin - are being paid

about three months late, and soldiers routinely hold up cars to extort cash. Aid agencies are hoping that at least some foreign money can be spent on maintaining basic administration, and the UN itself may be obliged to bear some of the burden.

Asked what sort of role Untac would play in the government's finances, Mr Akashi said: "It might be more extensive than we would have liked. This country faces phenomenal difficulties in the area of finance."

No less substantial are concerns over security. The UN has successfully brokered a fragile ceasefire between Khmer Rouge guerrillas and government forces around the

central town of Kompong Thom. But the Khmer Rouge has been slow to fulfil its obligations under the peace accord and has continued to refuse access to areas it controls along the country's borders with Thailand and Laos.

More generally, UN officials expect that many Cambodians, accustomed to a lifetime of warfare, will retain weapons in contravention of the peace agreement, and that it will be difficult to reintegrate the demobilised soldiers and guerrillas into society.

The biggest challenge will be to accommodate the Khmer Rouge. Although included in the peace accord, western governments and most Cambodians are anxious to ensure the guerrilla group is excluded from power. The Khmer Rouge has tried to distance itself from its past and to promote a reformed image through claims that it now supports democracy. At the same time, its leaders appeal repeatedly to anti-Vietnamese sentiment.

But few voters are likely to support the Khmer Rouge in elections, and it is assumed in Phnom Penh that the guerrilla group is hiding its time in the expectation that the next government will alienate the rural majority as have previous Cambodian regimes.

Already there are ominous signs: Khmer Rouge officials are seeking legitimacy by identifying themselves with the Supreme National Council (SNC) - which includes the four Cambodian factions and which is responsible, along with the Untac, for implementing the peace plan. The group has also sought to link itself with Prince Norodom Sihanouk, the country's influential former leader.

The political situation throughout the country is unstable. Several politicians and human rights activists have been assassinated in mysterious circumstances, presumably on the orders of hardliners in Mr Hun Sen's government, and there are doubts as to whether Prince Sihanouk himself, chairman of the SNC, has the vision required to rebuild his country.

With so much working against the UN, its mission is having to feel its way carefully. "It's a country where the social and physical infrastructure has been almost totally destroyed," said Mr Akashi. "We have no illusions that Cambodia will become an exemplary democracy at the point where we leave, but at least we can lay the groundwork for Cambodian democracy in the future." If Untac does that, it will be a remarkable achievement indeed.

OBSERVER

Succession puzzle

The great unsolved mystery about the Hongkong and Shanghai Bank's bid for Midland is who will run the enlarged group.

It seems clear that for the short term Willie Purves will be in the driving seat. But he is already past retirement age and will stay in Hong Kong until late 1993. Once the merger has bedded down the intention is that the group chief executive will be London-based, and it is unlikely to be Purves.

Brian Pearce, Midland's excellent new chief executive, will get a seat at the top table. But he'll probably not be in the running, if for no other reason than that, at 59, he is only a couple of years younger than Purves. The same goes for John Gray, Purves's equally good deputy. Likewise 56-year-old Bernard Asher, who runs James Capel and already sits on the Midland board, is an unlikely candidate, because he is not a banker.

Nevertheless, the field is starting to narrow. John Strickland, 62, now responsible for the Hongkong Bank's information technology, will join Midland's board. John French, another Hongkong Bank veteran, has been given the task, along with Midland's Brian Goldthorpe, of looking after credit and risk management. These two, plus 51-year-old John Bond - currently nursing Marine Midland back to health - and Paul Salway-Swift, 48, are the obvious front-runners to succeed Purves.

Given the Midland's high turnover of senior staff, it looks unlikely to be the source of the next top honcho. Brian Goldthorpe, the only real survivor is close to retirement. Admittedly, Richard Delbridge,

Midland's 49-year-old finance director who joined from J P Morgan in 1983, gets the plum job of group finance director plus a seat on the group board. But he would have to perform extremely well over the next couple of years to beat the Hongkong competition.

Indeed, it is easier to measure the losers than the winners on the Midland bench. The obvious casualty is Gene Lockhart, Midland's 45-year-old high-tech whizzbang. Of all the glamorous outsiders hired in Sir Kit McMahon's heyday, he seemed destined to be a chief executive. However, the highly-paid Lockhart has stayed out of the limelight since McMahon's departure, and - given Strickland's promotion - his days may be numbered.

The other big unknown is George London, 49-year-old chief executive of Midland Montagu. His name has not figured in the reshuffle, although he is in charge of the part of the business which could provide the greatest long-term growth potential.

Monumental

The collapse of communism was swift: removing its looms the revolution caught up with Lenin in the Central Bank.

This fine building on Neglinnaya Street near the Bolshoi Theatre, which had housed the pre-revolutionary Moscow Stock Exchange and which for decades was home to Gosbank, USSR, was also home to two monuments to the maker of Soviet ideology. One, a statue on the first floor, stood, arm outwards, as if directing visitors to the foreign currency department. The other was a saying from Chairman Lenin in the entrance hall, which announced, in effect, that once a revolutionary government

had control of the central bank, then the seizure of the financial system was 90 per cent complete. Hardly suitable viewing for the squads of world bankers who pass through the portals to huddle with their counterparts from the Russian Central Bank.

Waigel's chair

Although the Germans may be rather preoccupied with their own problems at the moment, their finance minister Theo Waigel may turn out to be of greater support in his role as chairman of the EBRD than Jacques Attali, its president, may have thought.

After all, finance minister Waigel is expected to throw his weight behind Attali, who this week threatened to stop all help for Russia if liberalisation moves there are shelved. A wise-cracking conservative from Swabia in southern Germany, Waigel is chairman of the Bavarian Christian Social Union, sister party to Chancellor Kohl's Christian Democrats, and is keen to expand his foreign policy expertise. Chastising the EBRD will improve his credentials as a possible successor to Hans-Dietrich Genscher, Germany's long-serving foreign minister.

Some of the east European states to which the EBRD is preaching the message of tight budgetary control may, however, look askance at Waigel's own record. Since reunification, the finance minister has been no slouch at handing out fiscal largesse. Total net transfers from the German public sector to east Germany are estimated at DM 180bn this year, up from DM 140bn last year, with much of the money earmarked for social security

rather than investment. Hardly the best example, perhaps, for the way the EBRD should be dishing out its much more scarce resources.

Loose ends

Rubber masks of British prime minister John Major are now on sale at Hamleys, the London toy shop, knocked down from \$19.99 to just \$10. Meanwhile, spotted among remainders on a book stall at London's Waterloo station - "John Major: Prime Minister" - knocked down from \$12.99 to \$2.99. Hardly a vote of confidence.

DC-tender

If the British are a nation of shopkeepers, the Swiss must be a nation of used aircraft salesmen. With 1,000 commercial aircraft, some brand new, parked in the deserts of Nevada and Arizona awaiting buyers, Swissair has still managed to raise nearly \$50m by selling off its unwanted machines - a coup which enabled it to report a net profit in spite of a dismal year.

The three aircraft accounting for most of the income were DC-10s - not the world's most popular jetliners. Predictably, Swissair officials attributed their success to the TLC lavished on their charges and the fact that they are sold before they get too old. Otto Loeferle, Swissair's president, says that demand in the second-hand market is strong for the DC-10 these days than for any other model. "None are available now," he says.

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LETTERS TO THE EDITOR

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Business leaders appeal to governments for successful conclusion of Uruguay Round

From Mr Joseph E Connor and others.

Sir, We the undersigned are chief executive officers of some of the world's leading corporations and officers of leading business organisations in our countries. Most of us have supported the Uruguay Round from its inception, and have given advice on its contents to our governments. At the initiative of the International Chamber of Commerce, we are writing to governments to convey our concern that deadline after deadline for concluding the Round is not being met and that the Round might be stalled indefinitely. Such a prospect impels us to express our

strongly felt views to our leaders once again.

We have consistently emphasised our conviction that a successful Round is crucial to the long-term growth prospects of our economies. A reformed and strengthened multilateral trading system with substantially improved market access for goods and services is the key to that success.

The industrialised countries are plagued by recession directly attributable to a pervasive lack of business confidence impeding investment and prolonging retrenchment. Failure to complete the Uruguay Round would be a further serious blow to confidence. We

know from our own experience and from that of our business colleagues that the continuing stalemate over the trade negotiations has contributed to the deterioration of the economic climate and the postponement of many business initiatives around the world, and thus to persistent and growing unemployment. Governments must demonstrate the political will necessary to conclude a strong and comprehensive agreement.

In addition to the negative impact on jobs at home, we want to draw our leaders' attention to the impact such failure to complete the negotiations would have on the situation of the developing coun-

tries and the former communist countries, most of which are trying to reform the structure of their economies and work their way out of large debt burdens. The ability to provide markets for them will be critical to the success of their efforts to develop sound market economies and maintain healthy democracies.

Convinced that a failure of the negotiations may have serious adverse repercussions on a global level and may threaten emergence of a new and better world order, we urge our leaders to use upcoming bilateral and multilateral meetings to bring the Uruguay Round to a successful conclusion.

Allen Jacobson, 3M Company, US; Baron Paul-Remond Janssen, L'Oréal, France; David Morton, Alcan Aluminium, Canada; R J Nellson, ABN-AMRO Holding, Netherlands; Carl Nicolai, Istra, Sweden; Luigi Orlando, Societa Metallurgica Italiana, Italy; Francisco Xavier Orrego, Total, France; Theodore Papalexopoulos, Titan Cement Company, Greece; Timo Paetola, Hilti, Finland; Michael S Perry, Unilever, UK; Fulberto Pirelli, Pirelli, Italy; Frank Repetti, Dow Chemical Company, US; Alfred P. Sloan, Noranda Inc, Canada; John B Prescott, Broken Hill, Proprietary Company, Australia; Shiro Ranaiva, Danuakuma, New Zealand; Erik B Rasmussen, Danish Development Finance Corporation, Denmark; Lawrence G Rawl, Exxon Corporation, US; John Reed, Citicorp, US; Jürgen Reimnitz, Commerzbank, Germany; Edgar Reuter, Daimler-Benz, Germany; Cedric Ritchie, Bank of Nova Scotia, Canada; James D Robinson III, American Express Company, US; R Rootley, Royal Bank of Canada, Canada; Neilson Group, Netherlands; O H A van Royen, Hoogovens Group, Netherlands; Bo Rydin, Svenska Cellulosa, Sweden; Karl-Erik Sahlinberg, Perstorp, Sweden; Rolf Samms, Hoechst, Germany; N Sankar, Chemicals &

Mitsubishi Corporation, Japan; Akio Morita, Sony, Japan; Sir Patrick Sheehy, BAT Industries, UK; Helmut Shiller, Henkel, Germany; Dr Hans Singer, Ferrostaal, Germany; Raimund Singh, Rauha Group of Enterprises, India; Robert Stempel, General Motors Corporation, US; Hans Peter Stölz, Andreas Stihl, Association of German Chambers of Industry and Commerce, Germany; Aldo Tassi, Makushita Electric Industrial Co, Japan; Allan J Taylor, Royal Bank of Canada, Canada; Alderhamian Ltd, SCI, Morocco; P Fattauer van Vliet, SHV Holdings, Netherlands; Paulo D Villares, Villares, Brazil; Sino Vuurloot, Oy Nokia, Finland; L C van Wachen, Royal Dutch Petroleum Co, Netherlands; Gerhard Wenzel, Kone, Finland; Heinrich Weiss, SMS Schloemann Siemens, Federation of German Industries, Germany; Wilhelm Wilhelmsson, Wilhelm Wilhelmsson, Norway; Lynton R Wilson, SBC Inc, Canada; Rona Yacobi, Yacobi Bank and Finance, Israel; Mincing Co, Turkey.

This letter has also been sent to heads of state and governments of major trading nations.

Conservatives and community principles

From Mr Bryn Jones.

Sir, David Willetts ("Personal view", April 13) claims Major's Conservative rests on a combination of markets and community. Unfortunately for this aspiration, more than 100 years of both conservative and radical social science have shown that market and community activities are inherently contradictory. In a community, people act on the basis of moral values, while markets

work largely because values are excluded. As one of J G Farrell's characters mockingly asks in his novel *The Singapore Grip*: "Do you expect a stockbroker to die for the Stock Exchange?"

On the other hand, pace David Willetts, support for welfare state institutions, such as the National Health Service, is a reflection of moral values. Contrary to Mr Willetts' view, the danger is that blanket sup-

port for market processes will displace the shared values that sustain community principles. If Conservatives are serious about "community", they need to re-think their blind faith in "free" markets. Otherwise they may have to face a more disillusioned electorate in 1997.

Bryn Jones, senior lecturer in sociology, School of Social Sciences, University of Bath.

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Wednesday April 15 1992

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INSIDE

Société Générale up sharply to FF3.37bn

Société Générale, one of France's biggest private-sector banks, returned to profits growth last year with net profits up 25.8 per cent to FF3.37bn (\$501m). Page 16

Large rise for L'Oreal

L'Oreal, the world's largest cosmetics group, headed by Mr L'Oréal, yesterday announced a 19.7 per cent increase in net profits from FF1.68bn (\$250m) in 1990 to FF2.02bn in 1991. The result was achieved in spite of the impact of the Gulf war and a significant slowdown in consumer spending in some major countries. Results and background, Page 21

Moody's cuts Nissan rating

Moody's Investor Service, the US rating agency, lowered its credit rating from A1 to A2 for \$7.5bn of Nissan Motor debt, emphasising the financial troubles of Japan's second largest vehicle maker. Page 21

Golden days for Mali

Six centuries after gold was mined in the West African state of Mali, BHP Minerals International, the Australian multinational, is negotiating with the government about a huge investment programme. BHP, which has set itself a gold production target in West Africa of between 15-20 tonnes a year, has estimated that the Mali mine area has more than 80 tonnes of gold. Page 26

Weak demand hits RMC

Weak UK demand for ready-mixed concrete hit profits at RMC for the second year. Pre-tax profits fell to £167.4m (\$264m) in 1991 from £224.2m in 1990 but the dividend, Group sales rose 8 per cent to £2.8bn and operating profits fell 16.1 per cent to £194.6m. Page 23

Banc One in fresh takeover

Banc One, the aggressive Ohio-based commercial banking group, yesterday announced the acquisition of Valley National Bank of Arizona in a stock deal worth \$1.2bn. Page 19

Market Statistics

Base lending rates	34	London share service	27-29
Base bank Govt bonds	22	London traded options	22
FT-A indices	27	London traded futures	22
FT-1000 Index	30	Managed fund service	30-34
FT/ISMA int bond svcs	22	Money markets	34
Financial futures	34	World commodity prices	35
Foreign exchanges	34	World stock mkt indices	35
London recent issues	22	UK dividends announced	23

Companies in this issue

A&E	25	Japan Tobacco	21
A&P	19	LA Gear	20
AMP Society	21	Laird	24
Alcoa	20	London St Lawrence	25
Alexandra Workwear	23	L'Oreal	21
Ameritech	19	M&M	15
BHP	26	Merrill Lynch	20
Banc One	19	Metsec	25
Beckman	23	Michelin	25
BioChem Pharma	19	Mitsubishi Bank	14
Birac	23	NV Times	20
Boise Cascade	19	National Westminster	10
Boots (Henry)	21	Nissan Motor	21
Bougainville Copper	21	Norweb	23
British Airways	7	Oliver	23
CPC International	19	Olympia & York	15
Cable and Wireless	18	PaineWebber	20
Charles Schwab	20	Pinault	18
Cronite	20	Platts	22
Devenish (JA)	23	Sage	24
Enrich	25	Scott Metropolitan	23
FR	24	Shanli	25
Farnell Electronics	25	Shanghai	18
GTE	19	Société Générale	21
General Electric	20	Tadrian	21
Greycoat	10	Taylor Woodrow	10, 18
Halma	18	Uni Storebrand	10
Hammerson	23	United Silcoats	23
Herring Baker Harris	25	Unicorp	23
Hongkong Bank	1, 16	West Industries	25
IBM	15	Whitbread	25
		Yamachi Securities	21

Chief price changes yesterday

FRANKFURT (DM)		Valley Nat	49 1/2	+ 1 1/2
Basf Bank	454	PAIRS (FF)		
K&S & S	148.5	Alcatel	835	+ 14
Thomson & B	229	Crut Lyon (G)	137	+ 31
Paribas		Michelin	181.3	+ 11.8
Aachen Moh Reg		Philips (A)	10	+ 10
Asko	85	SILC	594	+ 22
Colson	840	TOREX (Yen)		
Colson	960	TOREX	610	- 12
Amor Home Prod	91 1/4	TOREX	580	+ 70
Charles Schwab	29 1/2	Michelin	2050	+ 370
Compass	28 1/4	Shanghai	851	+ 120
Unilever-Pack	90	Olympia	1180	+ 85
Motorola	76	Yoko	549	+ 85
		Topo ind Mly	540	+ 71
LONDON (Pence)				
BSA	270	Radcl	80	+ 12
B&S Inds	174	Shy	494	+ 31
Burdys	325	Tarmac	145	+ 10
Business Tech	27	Taylor Woodrow	129	+ 9
Clayton Davis	27	Tadrian	52	+ 4
Condit	44	Wor	715	+ 5
Deffner	44	Wor	715	+ 5
Farnell Elec	302	Avon Pat	111	- 36
Harcourt	230	Decom	43	- 24
Harcourt	230	Decom	43	- 24
Novelty	157	Erst	46	- 6
Murphy	189	Roma A	107	- 6

Auditor questions survival of MGM

By Alan Friedman in New York

THE survival of MGM, the Hollywood studio financially crippled by heavy debts and a lengthy legal dispute over its ownership, was questioned yesterday by KPMG Peat Marwick, the company's auditor.

In a report on MGM's 1991 results, which showed a total loss of \$247.4m on revenues of \$281.7m, the auditor questioned whether MGM would be able to continue as "a going concern".

MGM's loss in the last quarter of 1991 was \$114.2m on revenues of \$218.7m. Peat Marwick's unusual qualification of the MGM accounts is based on the fact that the studio is in default on \$500m of loans from Crédit Lyonnais of France, and is dependent on it for capital to fund its operations.

Although the company is trying to work out a business plan with the bank, which is also its majority shareholder, the auditor noted that there is presently no commitment from Crédit Lyonnais for the advance of additional cash to MGM.

Mr Alan Ladd, the co-chairman of MGM, yesterday blamed the studio's woes on "the disastrous actions and decisions of prior management". He was referring to the management of Mr Giancarlo Parretti, the controversial Italian financier who in late 1990 paid \$1.2bn to buy MGM from Mr Kirk Kerkorian, the casino and hotel mogul.

Creditor confident on O&Y exposure

By Robert Peston and Bernard Simon in Toronto

CANADIAN Imperial Bank of Commerce, Olympia & York's biggest creditor, is confident that the property developer's troubles will have only a limited impact on its earnings, the bank's chairman said yesterday.

Mr Donald Fullerton said that at the worst, CIBC's exposure to O&Y was "not of a size that's going to take more than a bite out of our earnings". Mr Fullerton added that all the Canadian banks, four of which have large exposures to O&Y, are in a "reasonably strong position" compared with the early 1980s when several of them were hit by the Third World debt crisis and by loans to troubled western Canadian energy companies.

CIBC, Canada's second biggest bank, is believed to have an exposure to the property developer of around C\$1bn (\$844.4m). In 1991, it made after-tax profits of C\$811m.

Andrew Baxter sees signs of hope for construction equipment

Digging a path out of the trough

ABOUT six months' supply of hydraulic excavators is piling up outside factories and at dealers' yards worldwide, according to the UK head of one international supplier of construction equipment.

The stocks of unsold equipment bear witness to a global recession in the construction equipment industry. For a sector that has always found it difficult to face head-on the problems of overcapacity, they provide a counterpoint to the ballyhoo of the world's largest construction equipment exhibition, Bauma, in Munich last week.

"Last year was bad for the industry. All our weaknesses have been exposed. Apart from Germany, it went all the way through the system," says Mr Tuve Johansson, president and chief executive of VME Group, the big Swedish/US producer.

VME and other big suppliers agree that, over the past two years, reunified Germany has been a lifesaver for the industry. On the back of eastern Germany's need to develop its infrastructure, reunified Germany now accounts for 37 per cent of the western European equipment market, against 18 per cent for west Germany in 1989, said London-based Corporate Intelligence Group recently.

As German growth begins to level off, the first sparks of life elsewhere are beginning to appear. Last week, the salesmen at Bauma were desperately fanning the flames. Inquiries from non-German visitors to the stands were higher than expected. The result was a mood of hope, rather than the expectancy that characterised Bauma in 1989, when many big world markets boomed.

Since then, recession has spread from Australasia to North America, the UK and more recently continental Europe. On top of that has come the collapse of housing and construction markets.

In the UK, says a Scottish equipment buyer, "you can virtually name your price". In the US, the Illinois-based analyst Manfredi & Associates estimates that 1991 was the second-worst year on record.

Outside Germany, European markets slipped badly last year, and business conditions in Scandinavia are dire. The collapse of communism has converted the former Soviet Union and eastern bloc countries into long-term prospects but snuffed out immediate opportunities.

Even in Japan, equipment sales are falling. The hydraulic excavator market, the largest in the world, is running at around 45,000 units a year against the normal 60,000, says Mr H. Jay Takahashi, an international sales manager at Hitachi Construction Machinery. "Everything went down right after the political scandals," he says.

Overall, the world construction equipment industry lost money heavily last year - the leader, Caterpillar, suffered \$404m loss, its first since 1984. A number of companies are in trouble, although only the handful of publicly quoted suppliers such as Tenneco, currently restructuring its J.I. Case subsidiary, are forced to disclose their difficulties.

On the whole, however, it is hard to avoid the conclusion that the industry is to blame for its problems. Well-used to roller-coaster trading conditions, it is financially weakened by overcapacity of perhaps 20 per cent, while its structural fragmentation leads to duplication of effort.

Big companies such as Caterpillar, VME and Case have been forced to rationalise in the recession. Cat has shed 2,400 white-collar jobs in the past year, and is now in an acrimonious labour dispute that could bring savings of 10 per cent to 15 per cent in its US hourly workers' payroll.

These efforts are partially frustrated, however, by an unwillingness among smaller European producers to give up their independence or forge links with competitors to rationalise manufacturing capacity and products.

And while German reunification has kept the industry going over the past year, it may also encourage smaller German beneficiaries to defer strategic decisions which could collectively lift prices and profits.

The larger companies, meanwhile, have realised that restructuring and cross-border co-operation must continue as each pursues the same objective - a viable presence in the world's three main markets of North America, western Europe and Japan.

An announcement may be made soon on the most important deal being negotiated, a three-way European joint venture between Fiat of Italy, Hitachi and Deere of the US. But it is strongly rumoured that Deere has pulled out, unhappy about distribution arrangements for the backhoe loader it was due to contribute to the venture.

Of other deals in the pipeline, the most important involves the future of O&K, the German construction and mining equipment subsidiary of Hoescht, the German steel group being taken over by its domestic rival Krupp.

Observers believe that Mannesmann Demag of Germany is the strongest contender for O&K's loss-making construction equipment side, although other potential purchasers such as VME have been mentioned.

The third big question mark surrounds Clark Equipment's lift truck business, up for sale since the autumn with a product range that could tempt European or Korean rivals.

Such deals might help the industry avoid over-producing when next it hits a downturn. Meanwhile, the market outlook is beginning to improve, albeit somewhat patchily.

Mr Glen Barton, Caterpillar group president, says there are early indications that the US market is looking up, and last week's Fed fund rates reduction should help the housing market. The projected rate of recovery for the US economy is slower than

normal, he says, but 1993 "could be a pretty good year". Elsewhere, the improving economies of Latin America, excluding Brazil, are the only growth spot other than Germany. Most of Europe remains in recession, although Mr Barton says the Italian market is "reasonable" and sees "a little bit of stability in Spain". For many at Bauma, though, the immediate question was how long can the German boom last - growth is already slowing after the surge of equipment buying last year.

Mr Michael Michaelis, export manager at Liebherr, the German-Swiss producer which has been one of the leading beneficiaries of reunification, is untroubled: "The German boom will end, but by then other markets will have picked up." The early signs suggest he could be right.

World construction equipment market



Source: Corporate Intelligence Group, London

* forecast

IBM ends year-long decline with 3.3% rise in revenues

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines has reported a rise in revenue and earnings for the first quarter, reversing a year-long decline. The computer group said US revenues rose almost 10 per cent in the quarter. However, sales outside the US remained flat.

Worldwide revenue for the first quarter of 1992 was \$1.6bn, up 3.3 per cent from \$1.56bn a year ago. Net earnings from operations for the three months were \$566m, or \$1.04 per share. This compared with \$566m, or 97 cents, a year earlier when IBM took a \$2.26bn charge against earnings reflecting a change in accounting for pensioners' health benefits. Net losses were \$2.99 a share. Comparisons with 1991 first

quarter results were further complicated by the restatement of earnings to reflect a new accounting method for software revenue which increased earnings from operations by 4 cents a share.

"Overall, we're pleased with these results and believe we're on track toward achieving our financial objectives for the year," said Mr John Akers, chairman.

IBM's results cheered Wall Street which had predicted earnings of between 90 cents and 95 cents for the quarter. IBM shares rose to 98 1/2 at mid-day from a Monday close of 97 1/2.

Analysts said the first-quarter results were a significant step toward IBM's recovery. Last year IBM reported its worst-ever financial results including its first-ever annual loss of \$2.8bn after charges and its first revenue decline in 45 years.

IBM announced plans in December to eliminate up to 20,000 jobs worldwide this year. The company also launched a reorganisation of its operations to give business units greater autonomy.

Details of IBM's first-quarter earnings show that revenue from hardware sales slipped 2.7 per cent to \$712.3m from \$731.1m in the first quarter of 1991. However, IBM said its "almost double-digit" growth in US revenues was led by hardware sales and services.

Total revenue in Europe declined in the quarter, IBM said. However, Asia Pacific revenue rose, helped by IBM Japan's acquisition of the remaining interest in Computer Systems Leasing, a finance company that leases IBM equipment to users.

Mr Eric Bourdais de Charbonnière, finance director, said the tyre business had got off to a "good start" in 1992, with the first quarter showing an improvement over the same period in 1991, when demand was disrupted by the Gulf war. Volume sales of tyres fell 3 per cent in 1991.

Michelin reduced its debt by FF700m to FF27.8bn last year. Mr Bourdais de Charbonnière signalled that the group might try to raise capital to accelerate debt reduction. This confirmed stock market speculation that Michelin might stage a rights issue. "It may be necessary to ask our shareholders for funds," he said. "The main question is when."

Michelin cuts losses to FF699m

By Alice Rawsthorn in Paris

MICHELIN, the world's largest tyre maker, yesterday saw its shares rise sharply after it announced a hefty reduction in net losses from FF4.81bn in 1990 to FF699m (\$113.7m) in 1991.

The group, which late last year rewarded shareholders for their loyalty through a period of losses by giving them free warrants, returned to operating profits of FF780m last year, against losses of FF1.13bn for 1990.

Michelin attributed the improvement in performance to radical restructuring - including tighter stock control and job losses - accompanied by price rises and lower raw material costs. The company's shares climbed from FF11.60 to FF18.30 on the Paris stock market. It reduced its workforce by

3,500 in 1991, as part of a two-year programme to shed 16,000 jobs. The group also cut investment from FF12bn in 1990 to FF3.9bn in 1991 and brought its stock levels down to 22.5 per cent of turnover, well below its target of 25 per cent.

The cost of restructuring fell from FF3.44bn in 1990 to FF1.42bn last year. Michelin has now made full provision for its restructuring programme.

Michelin, like its competitors, suffered from the economic slowdown on demand for tyres and from the problems of its customers in the motor industry. Group turnover rose from FF62.74bn to FF67.65bn during the year, but this was due to the first full contribution from Unifroyal-Goodrich in the US.

The underlying level of sales growth was 2.2 per cent as a

THINK SMALL

The Election result has boosted business confidence. The preconditions are in place for lower interest rates and an emergence from recession.

Smaller UK companies should now be particularly favoured. For the past three years the smaller companies sector has underperformed the UK stockmarket as a whole and astute investors may feel it is due for revaluation.

The recent harsh business climate has weeded out the less resilient in the sector. Among the remainder can be found lean, fit and flexible companies poised to seize opportunities in the upturn.

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COMPANY NEWS: BID FOR MIDLAND

The beginning of an era of change for Hong Kong investors

Simon Davies and Simon Holberton assess the impact of the Hongkong Bank's takeover of the UK clearer on the colony's banking sector

INVESTMENT analysis in Hong Kong will never be quite the same again. HSBC Holdings, parent of Hongkong Bank, yesterday ended years of speculation with the revelation of its secret inner reserves.

The final figure caused few surprises, amounting to HK\$16.6bn (£1.2bn), before minority interests, with an additional HK\$3.7bn surplus on the value of its long-term investments and properties.

Hongkong Bank still, however, stuck by its rule of valuing its interest in Hang Seng bank at its 1985 acquisition price of HK\$51m. Today that shareholding is worth about HK\$330m.

The new figures emphasised the profitability of the bank's Hong Kong operations - the colony accounted for 45 per cent of the bank's assets and 87 per cent of its profits before tax in 1991 - but underlined the risks inherent in its expansion away from its main profit centre.

The latest figures, accompanying HSBC's recommended offer for Midland Bank, come as an enlightening post-script to the bank's recently announced 1991 profits.

For the first time investors caught a glimpse of the banking group's genuine earnings over the past three financial years and the numbers are impressive.

The strength of HSBC's local operations was highlighted in the fact that it transferred HK\$1.58bn to its inner reserves in 1990, one of the toughest years in recent banking history. While 1991's HK\$6.77bn group profit (before

minority interests), understated the actual figure by HK\$3.32bn.

The total amount transferred by HSBC to its inner reserves over the past three years amounted to HK\$3.5bn.

HSBC's announcement was accompanied by its 52 per cent-owned local subsidiary Hang

on unequal information. The colony's two biggest banks will be trading on a fully disclosed basis while others, notably the Bank of East Asia, Dao Heng Bank and Wing Lung Bank, will be trading on information which includes transfers to inner reserves.

Analysts believe that Hong-

reserves. Analysts expected strong support for Hang Seng Bank shares as a result, providing added incentives for the remainder of the listed banks to follow suit and declare their true position.

Mr William Purves, chairman of HSBC, said Hongkong Bank had made little use of its inner reserves, except during the shipping crisis of the early 1980's and in 1987, when it wrote off the goodwill from the acquisition of Marine Midland and also marked down the US subsidiary's LDC loan exposure.

The group's inner reserves would have been revealed for 1991, as a result of European banking legislation, but HSBC will be obliged to hard-sell its takeover offer and the reserves provide a big positive point.

The HK\$16.6bn reserves represent a 20 per cent increase to its reported capital resources, resulting in a fully disclosed net asset value per share for HSBC of HK\$43.03, a premium of more than 10 per cent compared with its closing share price in Hong Kong.

Mr Purves commented that criticism of the takeover of Midland has focused on the fact that Hong Kong has historically provided the bulk of group earnings and was entering a high growth period which would considerably outstrip the European economies.

In 1990, when large banks around the world were writing off bad debts, Hongkong Bank had no need to resort to inner reserves. Its local operations contributed HK\$3.58bn to profit before tax, making up for HK\$2.99bn losses from its US



Brian Goldthorpe (left), group chief executive of Midland Bank, and William Purves: defending the takeover

and European operations.

Mr Purves agreed with concern voiced by Chinese officials, over the bank stepping back from its historic base in Hong Kong. "It is not in the group's interests to diminish its interests in Southern China and in Hong Kong. We are increasing our market share and will carry on doing so. We believe the authorities in

China have nothing to fear," he said.

But in spite of his lengthy justification for the merger, there remained considerable concern that the deal was substantially pitched to the favour of London. One Hong Kong broker gave a "consensus view" of the short-term impact of the Midland offer.

"From the UK side it is not paying enough. And on the

Hong Kong side it is paying too much," he said.

Hong Kong operations had been expected to contribute substantial earnings growth in 1992. The impact will be diluted by the acquisition of the still-troubled Midland. Hong Kong investors are being urged to focus on the long-term benefits of the deal, which should come through in 1994, according to latest brokers' estimates. But Hong Kong investors are not renowned for their long-term outlook.

That said, there may be some short-term gain from the announcement that the bank's prohibition on one investor owning more than 1 per cent of its stock will go. This will enable fund managers to raise their holdings in what is still an attractively priced international bank.

Regulator likely to be Bank of England

THE BANK of England is likely to become the main regulator of HSBC Holdings if Hongkong Bank's acquisition of Midland Bank is successful.

However, most of the operations will remain outside the scope of the Bank of England's direct regulatory supervision - an arrangement believed to be unique for a UK-based banking group.

Mr William Purves, Hongkong Bank's chairman, said yesterday that the Bank would supervise the holding company, while its subsidiary banks will remain regulated by the monetary authorities in the jurisdictions in which they are headquartered.

A formal application has been made to the Bank of England. Informal discussions have continued with the Bank since Hongkong Bank first showed an interest in Midland, and the Bank is believed to have agreed in principle to take responsibility.

The Bank of England's role as lead regulator springs from the fact that the group will be run from London, rather than simply that it is legally incorporated in the UK.

Mr Purves said the regulator wanted "to know where the mind and management (of the bank) is." For HSBC Holdings that place will be London where, eventually, the bank's chairman and chief executive will reside.

The Bank's responsibility for the group holding company, though, will not give it direct responsibility for most of its operations. While Midland will continue to be overseen by the Bank of England, Hongkong Bank will remain under the supervision of Mr David Carse, Hong Kong's banking commissioner.

This arrangement differs markedly from that of Standard Chartered, the UK-based overseas bank which offers the closest parallel. The main operating arm of Standard Chartered is located in the UK, with other operations around the world run as branches or subsidiaries owned by the UK bank. This gives the Bank of England a direct interest in the supervision of operations overseas.

Mr Carse, who is technically on secondment in Hong Kong, having previously worked in the Bank of England's supervision department, said the decision to have the Bank as the key regulator was in line with international supervisory principles.

The Bank of England has in the past been responsible for Hongkong Bank's branch operations in the UK. It will for the first time become responsible for the group's capital position and the fitness and propriety of its directors.

Simon Holberton
Richard Waters

Institutional holders disappointed by bid level

MIDLAND BANK's institutional shareholders yesterday expressed disappointment at the recommended offer by HSBC Holdings as it emerged that the Kuwait Investment Office had failed to reduce its 10.5 per cent holding to 3 per cent.

The KIO is keen to secure cash upfront at about 360p a share, for most of its Midland shareholding rather than wait to take the Hongkong and Shanghai Bank's paper and cash offer, valuing Midland shares at 378p.

However, it is thought that the KIO failed to work up demand for its shares which it continues to hold.

M&G, which holds just under 6 per cent of the bank's shares,

and Phillips and Drew Fund Managers, with about 4 per cent of the stock, expressed disappointment that the offer was not closer to the 400p which most shareholders had hoped for.

Some of the smaller institutional shareholders, including the Prudential, Norwich Union, and Mercury Asset Management, are hoping that Lloyds may come in with a bigger offer.

One senior fund manager said: "The Hongkong bank is pricing this one on the nail. If Lloyds counter bid with a bigger offer it would almost certainly be accepted. Nor should anyone automatically assume that the offer will be accepted without a counter bid."

Some shareholders criticised the management of Midland for failing to drive a harder bargain.

However, most institutional shareholders accepted that it would be highly unlikely for the offer to be rejected without a counter bid.

It is almost without precedent for shareholders of one party which have agreed to be bought by another party to force them back to the negotiating table in order to secure a higher offer.

Another fund manager said: "Without a counter bid the odds are that this offer will be accepted, however reluctantly."

Midland's advisers remain confident that Lloyds' share

HSBC tax shift to cost £200m

HSBC HOLDINGS, the London holding company of the Hongkong and Shanghai Bank's worldwide assets, will incur an unexpected £200m (£344m) provision against additional tax charges by becoming UK resident for tax purposes after the takeover of the Midland Bank, it was disclosed yesterday.

The change of tax status has been carefully planned to ensure that taxpayers outside the UK will not suffer reduced dividends.

Mr William Purves, HSBC chairman, said that he expected that the impact of higher UK corporate taxation on the London-registered holding company would be neutral by the third year after the takeover.

HSBC is already incorporated in the UK, but is currently non-resident for UK tax purposes as it is still substantially managed from Hong Kong. That may change on January 1 1993, with the reloca-

tion of "appropriate group functions" including the chairman's office - to the UK.

A number of HSBC subsidiaries already pay UK corporation tax - or the rate applicable in the country in which they operate.

Dividends to the holding company, which are presently taxed at local rates, will now be liable at the UK level.

The Hong Kong corporate tax rate is being raised by 1 per cent to 17.5 per cent, but remains mild compared with the UK rate of 33 per cent.

Mr Purves said the £200m provision was conservative and he expected no additional tax burden for the enlarged group.

UK corporation tax is payable on dividends from non-UK subsidiaries of HSBC. These would be transferred in order to pay the holding company's own dividends. UK tax would

also be incurred on capital gains registered by HSBC.

Mr Purves said: "There are many sources from which we can pay HSBC Holdings dividends, without cleaning out its own subsidiaries." That will depend largely on the performance of the non-Hong Kong operations.

In 1991, out of HSBC's HK\$12.8bn fully disclosed profit before tax, HK\$1.1bn was generated in Hong Kong, which has no double taxation treaty with the UK.

A substantial pick-up in earnings from Midland and Marine Midland, HSBC's US banking subsidiary, would neutralise the impact of UK taxation; the US has a double taxation treaty, while there will be no change in Midland's own tax treatment.

Simon Davies
Andrew Jack



The interior of the Hong Kong and Shanghai Bank head office

The enlarged HSBC Holdings

Balance sheet	
	1991 £m
Cash, short-term placements with banks, trade bills	46,476
HK Govt bills of deposit	2,757
Investments	12,059
Advances to customers and other accounts	77,430
Investment in associates	1,361
Premises and equipment	3,393
	144,986
Liabilities	
Hong Kong currency notes in circulation	2,791
Current deposits and other liabilities	131,270
Proposed dividend	168
	134,229
Capital resources	
Loan capital and pref shares	3,880
Minority interests	322
Shareholders' funds	5,544
	104,954
	144,986

Marine Midland returns to black

Marine Midland Bank, Hongkong and Shanghai Bank's US subsidiary, yesterday reported its first quarterly profit in eight quarters.

The opening period of 1992 showed a net profit of £2.6m (£1.5m) against a £72.3m loss. Operating expenses have been cut, with staff costs in

the quarter down from \$101.8m to \$90.3m. Provisions for loan losses were \$40.5m (\$108.4m).

In the 1991 year the net loss was \$189.9m (\$285.6m).

The bank has been cutting out its worst performing parts.

Maggie Urry

Plans for treasury and investment hide series of stern tasks

THE PLANS for the treasury and investment banking operations of Hongkong Bank and Midland Bank appear on the surface a model of simplicity. In practice, however, rationalising these parts of the two groups' operations is likely to be among the most difficult tasks facing the new management.

The treasury businesses will be run as a single, worldwide operation with a significant presence in London, Tokyo and New York, according to yesterday's offer document from Hongkong Bank.

The combined market presence of the two groups, and the capital strength of Hongkong Bank, would give the treasury additional muscle and would offer economies of scale.

Investment banking, on the other hand, would be run almost as a series of cottage industries, by several brand names.

On the one hand, that would involve James Capel and Wardley, the Hongkong Bank's UK securities house and Far East investment bank; and on the other, Samuel Montagu and Greenwell Montagu, Midland's merchant bank and UK government securities specialist.

The proposed new group's structure, and recent changes to each group's investment banking operations, suggest that this simplistic model may prove difficult to follow.

Attempts to manage treasury at a global level may encounter difficulties, given the organisation of the group into separate banking operating companies in different centres.

Transfer pricing - the process of allocating profits between different centres, already one of the main prob-

lems for the management of global treasury operations - would be complicated by this.

In London, the merging of the two treasury businesses also highlights a strategic difference: Hongkong Bank runs treasury as part of its branch operations, while Midland has located the business in Midland Montagu, its investment banking arm.

Such differences permeate the two groups: Hongkong Bank, for instance, runs all its fixed income businesses through the main bank, while Midland has the successful Greenwell Montagu, part of Midland Montagu.

Fitting together other investment banking operations may also cause difficulties.

There is a clear split between the corporate finance businesses of Wardley and Samuel Montagu, which operate in the Far East and Europe respectively, each could remain under the control of its current parent bank. However, James Capel, the London-based securities arm of Hongkong bank, does not fit the pattern.

Steps have been taken to integrate it progressively into Hongkong Bank, which suggests that the collection of independently run companies envisaged in the offer document may not be the final outcome.

Capel would logically fit under the Midland umbrella, since it is based in London.

Midland has nevertheless tended to look askance at the equities business, Capel's main base, since it pulled out of equities itself after London's Big Bang in the mid-1980s.

Richard Waters

London the headquarters but much independence at a local level

THE DESIGN for the enlarged HSBC Holdings after the takeover of Midland Bank is disarmingly simple and represents an application to international banking of the management idea: "think global, act local."

The holding company will pool all of the transnational aspects of the two main bank's activities - international customers, investment banking, treasury and technology - while the key operating units will remain relatively independent to pursue growth within their borders.

Regulation and logic require that the "brain" of the new bank be in one place, London. London will be the headquarters of the holding company and the residence of the senior executives who will hold the main responsibilities. The board of HSBC will be

internationalised to include not only the top executives from the main operating arms - Hongkong Bank and Midland Bank - but, in due course, non-executive directors from the US, Europe and Asia. The boards of the main operating banks will further be localised.

But while the rationale for the takeover is growth through increased business, Mr William Purves, HSBC Holdings' chairman, believes there will be considerable scope for rationalisation and the effect of that increased efficiency on the combined banks bottom line.

He also forecasts synergy in a number of activities:

● Trade finance. Hongkong Bank started in trade finance in 1865 and is regarded as one of the best in the field. Mr Purves believes that his bank has much which it can teach

Midland about trade finance and that should have benefits for Midland in European trade and trade between Europe and the rest of the world.

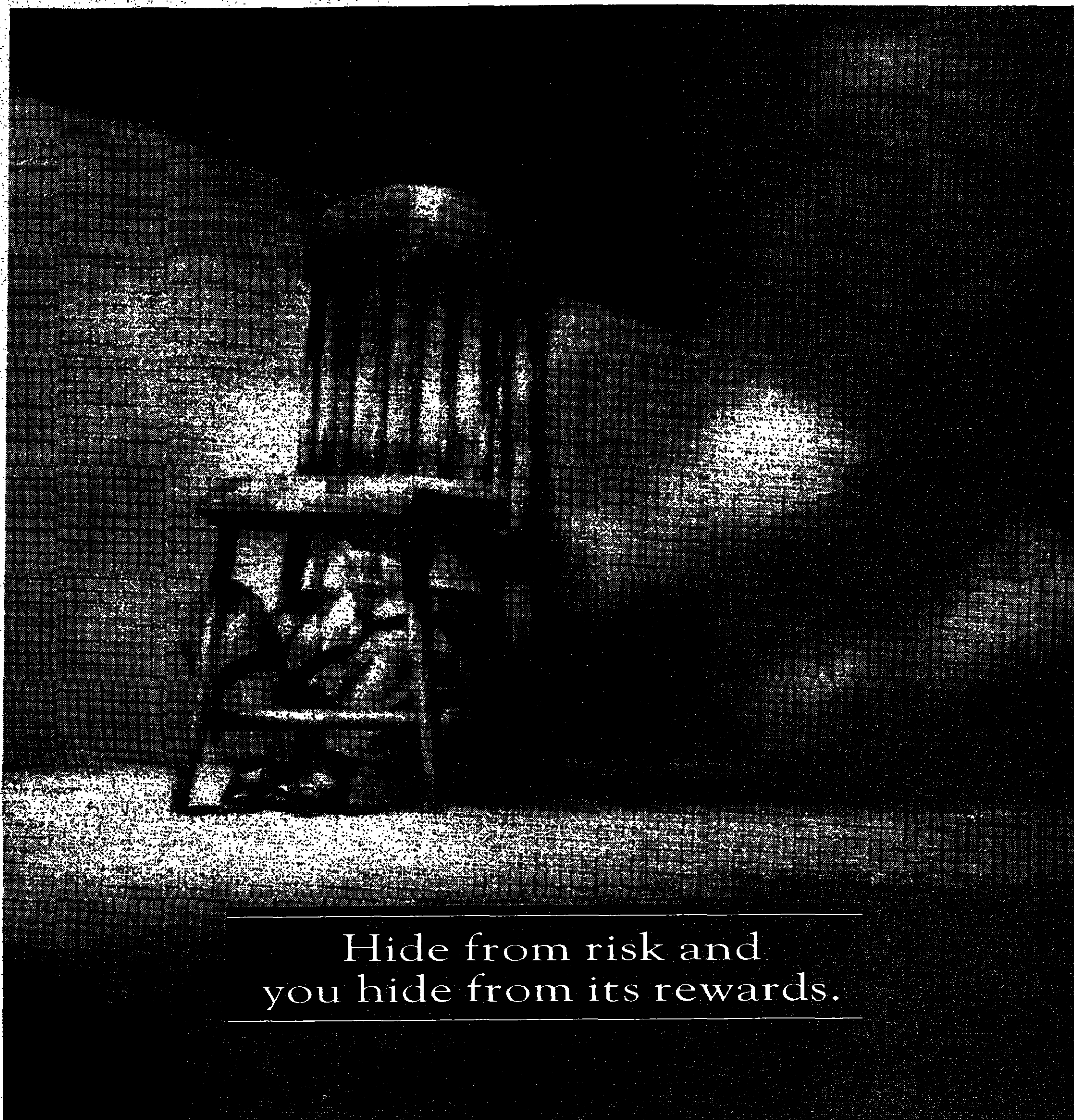
● Technology. Last year the combined banks spent about \$225m on information technology and Hongkong Bank believes economies can be achieved not only in the acquisition of new technology but in the processing of information, systems development and maintenance.

The issues before the enlarged bank are the creation of a five year plan to improve Midland's technological capability and, in Mr Purves' words "the need to get the two banks' computers talking to each other better than they are."

● The treasury area offers big scope for rationalisation and the banks plan to merge their

Simon Holberton

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INTERNATIONAL COMPANIES AND FINANCE

Au Printemps acquires Conforama for FF4.83bn

By Alice Rawsthorn in Paris

PINAULT, the French industrial concern which recently won control of the Au Printemps department store group, has agreed terms to sell Conforama, France's largest chain of furniture stores, to Au Printemps for FF4.83bn (\$867m).

The decision to sell Conforama, which Pinault bought last year from the Au Bon Marché retail group for FF1.4bn in an ingeniously financed deal, forms part of the long-standing strategy formulated by Mr François Pinault, chairman, for the Au Printemps group.

Mr Pinault has just emerged from the cloud of controversy that greeted his partial bid for

Au Printemps. The bid caused a storm of complaints from minority shareholders frustrated at being excluded from the deal. It is one of the chief catalysts for the French government's ongoing review of takeover legislation which is widely expected to end with the abolition of the right to make partial bids.

The sale of Conforama - at a higher price than that paid by Pinault when it bought the business in May last year - will help Pinault to defray the cost of buying its majority stake in Au Printemps.

Conforama, which is France's biggest single furniture chain and the second largest player in electrical retailing after the Darty group, saw its

net profits slip by 13 per cent to FF290m on sales of FF7bn last year.

The flagship Conforama store is in the centre of Paris on the right bank of the River Seine, but the bulk of its outlets are in suburban sites. By contrast the Printemps department stores tend to be in inner city locations like that of its headquarters on Boulevard Haussmann in Paris. Au Printemps also owns the La Redoute mail order business.

Mr François Pinault has long maintained that the merger of Au Printemps and Conforama would produce considerable benefits by integrating central facilities, such as consumer credit, and by pooling their purchasing power.

Société Générale advances to FF3.37bn

By Alice Rawsthorn in Paris

SOCIÉTÉ Générale, one of France's biggest private sector banks, returned to profits growth last year with net profits rising by 25.8 per cent to FF3.37bn (\$601m), from FF2.68bn in 1990.

The result from the group, which recorded a fall in profits in the previous year because of a steep increase in provisions on debts and securities, comes towards the end of a season of mixed results from the French

banking sector.

Banque Nationale de Paris also reported a return to profits growth for 1991 after a difficult year in 1990. However, Paribas, the investment banking group, posted its first loss of FF200m in 1991, and last week Crédit Lyonnais announced a fall in profits after a dramatic increase in client risk provisions from FF4.2bn to FF9.5bn.

Société Générale, after sustaining a sharp rise in write-offs to FF6.79bn in 1990, man-

aged to reduce its provisions by 19.1 per cent to FF5.49bn in 1991. The balance sheet total increased by 8.6 per cent to FF12.22bn during the year, from FF11.13bn.

The bank said yesterday that, "despite the difficult economic environment" last year, it had benefited from a strong performance from its market trading activities and from its operations in New York and Tokyo.

The general level of demand for credit in France was damp-

ened last year by high interest rates, but Société Générale said that demand from commercial customers had been higher than that from individuals.

The group's net banking income rose by 9 per cent to FF35.41bn from FF32.49bn, and gross profits increased 16.4 per cent to FF10.51bn, from FF9.05bn.

Société Générale saw gross profits from its domestic banking interests rise to FF5.7bn from FF5.3bn, and from its international interests to

FF2.6bn from FF1.6bn. The property management division made static gross profits of FF750m, and the group's income from market trading moved from a loss of FF300m into gross profits of FF600m.

The specialist financial division saw gross profits fall to FF1.8bn from FF2.1bn.

The board proposed holding the dividend, for the third year in succession, at FF15 a share. Société Générale's A shares were stable yesterday at FF533.

Taylor Woodrow pulls out of US contracting

By Angus Foster in London

TAYLOR Woodrow, the UK-based property and construction group, yesterday announced it was pulling out of US contracting and made exceptional write-downs of \$26.5m (\$50m) to cover falls in UK and Spanish property and land values.

Mr Colin Parsons, who took over as chairman following Mr Peter Drew's resignation last month, is to simplify Taylor Woodrow's complicated management. He will lead an executive team of Mr Tony Palmer, chief executive, and Mr David Green, finance director.

The company reported a loss before tax of £2.1m in the year to December 31, against a profit of £55.4m a year ago. Mr Parsons described the performance as "far from satisfactory", and said costs needed pruning. About 800 people have been made redundant, at a cost of about £5m, and more redundancies were expected.

The results continued the disappointing performances and asset write-downs from UK construction and property companies hit by recession.

Taylor Woodrow maintained its final dividend at 7.64p to make an unchanged total of

9.5p. The shares rose 9p to 129p. Mr Parsons defended the decision to hold the dividend, which is uncovered: "It's simply a matter of honour to pay that dividend." Following last year's rights issue, the company's debt-equity ratio improved to 23 per cent, from 30 per cent, on net borrowings of £156m, down from £205.1m.

Turnover fell slightly to £1.39bn from £1.41bn. The order book finished the year at £565m against £1.25bn.

Profits before exceptional fell to £43.8m from £75.9m. Worst hit was the contracting division with losses of £19.6m, against a profit of £14.1m last time, following provisions of £11.5m on Taylor Woodrow's share of the Channel tunnel, a £15m provision on the Storebrand bridge contract in Denmark and a £3.8m provision on Euro Disney contracts. In the US, contracting lost £12m before being discontinued.

There was a loss per share of 1.4p, against earnings of 16.2p, adjusted. Losses attributable to shareholders totalled £28.9m, against a £55.6m profit. Combined with a higher dividend charge, due to the rights issue, there was a retained loss of £68.6m, against a £24m profit. *Lex, Page 14*

Molex turns in 12% gain in net income

By Barbara Durr in Chicago

MOLEX, the leading US electronic components company, reported solid results in its third quarter, despite generally difficult times in the electronics industry.

For the three months ended March 31, the company's net income was \$16.6m, up 12.4 per cent over last year's \$14.8m, on revenues of \$191.7m, an increase of 8.4 per cent over \$176.8m last year.

Earnings per share for the third quarter were 33 cents, an increase of 3 cents from the same period last year.

For the first nine months, Molex's net income edged higher by 1 per cent to \$47.9m from \$47.4m a year ago. Revenues for the first three quarters were \$568m, up 9 per cent from \$521.2m last year.

Earnings per share for the first nine months were 96 cents, up just a penny from 1991.

Mr John Krehbiel, chairman, said that the improving business in the US as well as China and other countries in southern Asia outweighed declines stemming from economic problems in Europe, Japan and Korea.

Cable & Wireless in Russian joint venture

By Hugo Dixon in London

CABLE & Wireless, the UK-based telecommunications group, has formed a joint venture to provide long-distance and international communications networks to Russia's main business centres. A final go-ahead for the project depends on a study into its financial and technical feasibility.

The joint venture, Metropolitan Communications, is 50 per cent owned by C&W, and 50

per cent by Interlecom. State-owned Interlecom is the main provider of long-distance and international telecommunications services in Russia.

The aim of the joint venture is to modernise, develop and operate long distance and international networks in Moscow, St Petersburg, the "Golden Ring" of large towns surrounding Moscow and Russia's main oilfield.

C&W has an exclusive arrangement with Interlecom for these geographical areas,

but the Russian carrier may form other joint ventures in other areas. Interlecom no longer has monopoly rights to provide telecommunications services in Russia, although it is the largest operator.

Metropolitan Communications is one of the most ambitious joint ventures between a western telephone company and a telephone company from the old Soviet bloc. Over the past two years, the governments of eastern Europe have made investment in telecom-

munications, which was neglected under Communist rule, a priority.

C&W refused to name its likely financial commitment to the project, but said it would be looking for World Bank financing.

Lord Young, C&W's chairman, said the group would only proceed with the project if it met "our exacting investment criteria". The feasibility study will be completed by the end of the year.

C&W is aiming to increase

its investment in eastern Europe. It has already started building a telecommunications network for the city of Gdansk in Poland.

Sprint, the US telecommunications group, yesterday announced that it had formed a joint venture with the Russian Ministry of Communications to build a nationwide data communications network in Russia. Sprint already provides international data communications services from Moscow and St Petersburg.

Uni Storebrand details expansion

By Karen Fosell in Oslo

MR Jan Erik Langangen, the president of the Norwegian insurer Uni Storebrand, yesterday gave further details of his planned international expansion programme.

He said that if approval is granted for the newly announced deal with Skandia, Sweden's leading insurance company, he would seek an international partner or raise up to Nkr1bn (\$155m) in fresh equity before the end of 1993 to expand the group's international reinsurance business.

As part of the deal announced last Thursday, Skandia would acquire Hafnia, the troubled Danish insurer. A new company - Christiania International Insurance - would then be created, combining the international business of Uni Storebrand and non-US reinsurance business of Skandia.

Christiania International would become one of the

world's leading reinsurers, the Uni Storebrand president said. Uni's acquisition of Skandia's non-US reinsurance represents tangible and liquid assets valued at Nkr3bn.

Mr Langangen explained that the acquisition also represented an additional Nkr1bn in "embedded value" from Skandia's life reinsurance portfolio and from the net present value of investment income related to Skandia's non-US reinsurance business.

Embedded value comprises shareholders' net equity assets and the present value of future surpluses - net of taxes - expected to arise from the existing portfolio of the life insurance business.

According to the terms of the deal, Uni is exchanging 18.2m Skandia shares valued at an estimated Nkr4bn for the Skandia assets which are valued at about the same.

Mr Langangen said all risk attached to business written before June 30 this year would

remain with Skandia. "This means that Uni Storebrand has acquired an option for Skandia's non-US reinsurance market positions. Since the financial transaction provides full coverage for the shares, the strategic transaction can be seen as free of charge for Uni Storebrand," he said.

Mr Langangen stressed that the Skandia deal would keep all solvency capital in Uni Storebrand intact and that it had significant strategic value to his company.

As part of Uni Storebrand's strategy to build critical mass, Mr Langangen said that Christiania International will either seek an international partner or seek to raise Nkr1bn in fresh capital.

"The timing of this transaction is excellent. After several years of bad results, the cycle of the reinsurance market is now heading upwards. The short and medium-term outlook is therefore particularly good," he said.

Marriott blames static earnings on over supply

By Nikki Tall in New York

MARRIOTT Corporation, the large but indebted hotels group, yesterday reported static first-quarter profits of \$11m after-tax (\$10m a year ago), and blamed the lack of progress on the continued over supply of space in the domestic market.

Sales during the first quarter totalled \$1.56bn (\$1.58bn), and Marriott claimed that - once asset sales and some other non-comparable factors were stripped out - underlying operating profits improved by 11 per cent.

It said occupancy rates for comparable units generally rose - with the full-service division showing a three percentage point increase to the mid-70s. However, average room rates were lower than a year ago in all four lodging segments.

The company also

announced that it had completed \$200m-worth of asset sales since the end of 1991 - part of programme to bring down debt - and has signed agreements for another \$200m scheduled for completion by the summer.

Polaroid, the photographic products company, reported a slip in first-quarter sales, coupled with a sharper fall in earnings. After-tax profits stood at \$6.2m, compared with \$16.4m in the same period of 1991, while sales fell by 2 per cent to \$431.8m.

Sales in the US were marginally higher, at \$205.9m, but international revenues fell to \$225.4m. Polaroid, which had already warned of the sales slippage, said that it was hit on the international side by the stronger dollar, and weak economic climates in Europe and Japan.

Operating profits fell from \$49.9m to \$26.8m.

Norges Kommunalbank

(Incorporated in the Kingdom of Norway)

Japanese Yen 34,800,000,000

5 3/4% Guaranteed Notes Due 16th May 1999

unconditionally and irrevocably guaranteed by

The Kingdom of Norway

Norges Kommunalbank informs herewith the holders of the above mentioned Notes that the annual instalment due May 18, 1992 covering a nominal amount of Japanese Yen 3,480,000,000 has been partly satisfied by credit of Securities i.e. Japanese Yen 780,000,000 and partly by drawing by lot i.e. Japanese Yen 2,700,000,000 pursuant to the provisions of Redemption and Purchase Clause of the Terms and Conditions of the Notes. The Notes so drawn for redemption, i.e. 2,700 Notes bear the following numbers:

Denomination of Japanese Yen 1,000,000

7204	11260	12756	15618	16238	17074	18951	18976	20090	21591	22426	23161	24297	25097	25861	26777	27863	28677	29348	30096	31120	31865	32662	33460
7205	11261	12757	15619	16239	17075	18952	18977	20091	21592	22427	23162	24298	25098	25862	26778	27864	28678	29349	30097	31121	31866	32663	33461
7206	11262	12758	15620	16240	17076	18953	18978	20092	21593	22428	23163	24299	25099	25863	26779	27865	28679	29350	30098	31122	31867	32664	33462
7207	11263	12759	15621	16241	17077	18954	18979	20093	21594	22429	23164	24300	25100	25864	26780	27866	28680	29351	30099	31123	31868	32665	33463
7208	11264	12760	15622	16242	17078	18955	18980	20094	21595	22430	23165	24301	25101	25865	26781	27867	28681	29352	30100	31124	31869	32666	33464
7209	11265	12761	15623	16243	17079	18956	18981	20095	21596	22431	23166	24302	25102	25866	26782	27868	28682	29353	30101	31125	31870	32667	33465
7210	11266	12762	15624	16244	17080	18957	18982	20096	21597	22432	23167	24303	25103	25867	26783	27869	28683	29354	30102	31126	31871	32668	33466
7211	11267	12763	15625	16245	17081	18958	18983	20097	21598	22433	23168	24304	25104	25868	26784	27870	28684	29355	30103	31127	31872	32669	33467
7212	11268	12764	15626	16246	17082	18959	18984	20098	21599	22434	23169	24305	25105	25869	26785	27871	28685	29356	30104	31128	31873	32670	33468
7213	11269	12765	15627	16247	17083	18960	18985	20099	21600	22435	23170	24306	25106	25870	26786	27872	28686	29357	30105	31129	31874	32671	33469
7214	11270	12766	15628	16248	17084	18961	18986	20100	21601	22436	23171	24307	25107	25871	26787	27873	28687	29358	30106	31130	31875	32672	33470
7215	11271	12767	15629	16249	17085	18962	18987	20101	21602	22437	23172	24308	25108	25872	26788	27874	28688	29359	30107	31131	31876	32673	33471
7216	11272	12768	15630	16250	17086	18963	18988	20102	21603	22438	23173	24309	25109	25873	26789	27875	28689	29360	30108	31132	31877	32674	33472
7217	11273	12769	15631	16251	17087	18964	18989	20103	21604	22439	23174	24310	25110	25874	26790	27876	28690	29361	30109	31133	31878	32675	33473
7218	11274	12770	15632	16252	17088	18965	18990	20104	21605	22440	23175	24311	25111	25875	26791	27877	28691	29362	30110	31134	31879	32676	33474
7219	11275	12771	15633	16253	17089	18966	18991	20105	21606	22441	23176	24312	25112	25876	26792	27878	28692	29363	30111	31135	31880	32677	33475
7220	11276	12772	15634	16254	17090	18967	18992	20106	21607	22442	23177	24313	25113	25877	26793	27879	28693	29364	30112	31136	31881	32678	33476
7221	11277	12773	15635	16255	17091	18968	18993	20107	21608	22443	23178	24314	25114	25878	26794	27880	28694	29365	30113	31137	31882	32679	33477
7222	11278	12774	15636	16256	17092	18969	18994	20108	21609	22444	23179	24315	25115	25879	26795	27881	28695	29366	30114	31138	31883	32680	33478
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7224	11280	12776	15638	16258	17094	18971	18996	20110	21611	22446	23181	24317	25117	25881	26797	27883	28697	29368	30116	31140	31885	32682	33480
7225	11281	12777	15639	16259	17095	18972	18997	20111	21612	22447	23182	24318	25118	25882	26798	27884	28698	29369	30117	31141	31886	32683	33481
7226	11282	12778	15640	16260	17096	18973	18998	20112	21613	22448	23183	24319	25119	25883	26799	27885	28699	29370	30118	31142	31887	32684	33482
7227	11283	12779	15641	16261	17097	18974	18999	20113	21614	22449	23184	24320	25120	25884	26800	27886	28700	29371	30119	31143	31888	32685	33483
7228	11284	12780	15642	16262	17098	18975	19000	20114	21615	22450	23185	24321	25121	25885	26801	27887	28701	29372	30120	31144	31889	32686	33484
7229	11285	12781	15643	16263	17099	18976	19001	20115	21616	22451	23186	24322	25122	25886	26802	27888	28702	29373	30121	31145	31890	32687	33485
7230	11286	12782	15644	16264	17100	18977	19002	20116	21617	22452	23187	24323	25123	25887	26803	27889	28703	29374	30122	31146	31891	32688	33486
7231	11287	12783	15645	16265	17101	18978	19003	20117	21618	22453	23188	24324	25124	25888	26804	27890	28704	29375	30123	31147	31892	32689	33487
7232	11288	12784	15646	16266	17102	18979	19004	20118	21619	22454	23189	24325	25125	25889	26805	27891	28705	29376	30124	31148	31893	32690	33488
7233	11289	12785	15647	16267	17103	18980	19005	20119	21620	22455	23190	24326	25126	25890	26806	27892	28706	29377	30125	31149	31894	32691	33489
7234	11290	12786	15648	16268	17104	18981	19006	20120	21621	22456	23191	24327	25127	25891	26807	27893	28707	29378	30126	31150	31895	32692	33490
7235	11291	12787	15649	16269	17105	18982	19007	20121	21622	22457	23192	24328	25128	25892	26808	27894	28708	29379	30127	31151	31896	32693	33491
7236	11292	12788	15650	16270	17106	18983	19008	20122	21623	22458	23193	24329	25129	25893	26809	27895	28709	29380	30128	31152	31897	32694	33492
7237	11293	12789	15651	16271	17107	18984	19009	20123	21624	22459	23194	24330	25130	25894	26810	27896	28710	29381	30129	31153	31898	32695	33493
7238	11294	12790	15652	16272	17108	18985	19010	20124	21625	22460	23195	24331	25131	25895	26811	27897	28711	29382	30130	31154	31899	32696	33494
7239	11295	12791	15653	16273	17109	18986	19011	20125	21626	22461	23196	24332	25132	25896	26812	27898	28712	29383	30131	31155	31900	32697	33495
7240	11296	12792	15654	16274	17110	18987	19012	20126	21627	22462	23197	24333	25133	25897	26813	27899	28713	29384	30132	31156	31901	32698	33496
7241	11297	12793	15655	16275	17111	18988	19013	20127	21628	22463	23198	24334	25134	25898	26814	27900	28714	29385	30133	31157	31902	32699	33497
7242	11298	12794	15656	16276	17112	18989	19014	20128	21629	22464	23199	24335	25135	25899	26815	27901	28715	29386	30134	31158	31903	32700	33498
7243	11299	12795	15657	16277	17113	18990	19015	20129	21630	22465	23200	24336	25136	25900	26816	27902	28716	29387	30135	31159	31904	32701	33499
7244	11300	12796	15658	16278	17114	18991	19016	20130	21631	22466	23201	24337	25137	25901	26817	27903	28717	29388	30136	31160	31905	32702	33500
7245	11301	12797	15659	16279	17115	18992	19017	20131	21632	22467	23202	24338	25138	25902	26818	27904	28718	29389	30137	31161	31906	32703	33501
7246	11302	12798	15660	16280	17116	18993	19018	20132	21633	22468	23203	24339	25139	25903	26819	27905	28719	29390	30138	31162	31907	32704	33502
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7248	11304	12800	15662	16282	17118	18995	19020	20134	21635	22470	23205	24341	25141	25905	26821	27907	28721	29392	30140	31164	31909	32706	33504
7249	11305	12801	15663	16283	17119	18996	19021	20135	21636	22471	23206	24342	25142	25906	26822	27908	28722	29393	30141	31165	31910	32707	33505
7250	11306	12802	15664	16284	17120	18997	19022	20136	21637	22472	23207	24343	25143	25907	26823	27909	28723	29394	30142	31166	31911	32708	33506
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7252	11308	12804	15666	16286	17122	18999	19024	20138	21639	22474	23209	24345	25145	25909	26825	27911	28725	29396	30144	31168	31913	32710	33508
7253	11309	12805	15667	16287	17123	19000	19025	20139	21640	22475	23210	24346	25146	25910	26826	27912	28726	29397	30145	31169	31914	32711	33509
7254	11310	12806	15668	16288	17124	19001	19026	20140	21641	22476	23211	24347	25147	25911	26827	27913	28727	29398	30146	31170	31915	32712	

INTERNATIONAL COMPANIES AND FINANCE

AHP posts 15% profits rise in first quarter

By Karen Zagor in New York

A SHARP improvement in first-quarter results from American Home Products, the US pharmaceutical company, prompted active trading in the company's shares.

The New York-based company said net income grew 15 per cent to \$406.3m, or \$1.29 a share, in the first three months of 1992, compared with \$352.5m, or \$1.12, a year earlier. Sales advanced 13 per cent to \$2bn from \$1.76bn.

Sales growth was led by American Home Products' consumer health care business, which saw a 20 per cent increase to \$438.8m. Pharmaceutical sales rose 16 per cent to \$1.16bn, while medical supplies and diagnostics were only 2 per cent higher at \$197.8m. Food products sales fell 1 per cent in the quarter.

The company said two new drugs - Lodine for osteoarthritis and its Norplant birth control implant - contributed to the strong pharmaceutical sales.

Wall Street reacted enthusiastically to the figures, marking American Home Products shares 3 3/4% higher to \$81 1/4 in active mid-session trading.

Genentech, a leading US biotechnology company which is controlled by the Swiss group Hoffmann-La Roche, yesterday unveiled first-quarter net earnings of \$3.5m, or 3 cents a share, on revenues of \$129m, against income of \$19.4m, or 17 cents, on sales of \$99.5m last year.

The drop in income was attributed to the company's previously announced increase in spending on research and development for 1992.

During the quarter, sales of Genentech's Protopin human growth hormone rose 10.3 per cent to \$48.4m. Sales of the company's thrombolytic (clot dissolver) Activase t-PA fell 19.8 per cent to \$44.5m, reflecting results of a controversial clinical trial.

Boise Cascade losses deepen

By Nikki Tait

BOISE CASCADE, the US forest products group, remained in the red during the first three months of 1992, reporting an after-tax loss of \$42.9m.

This compares with a \$18.8m deficit in the same period a year earlier. Sales fell from \$992.7m to \$953m.

Boise, based in Idaho, blamed "severely depressed prices" for some of its key paper grades for the loss.

It said that prices for most grades of pulp and paper were down on a year ago, while prices for its most important products fell "substantially" from already-depressed fourth quarter levels.

This latter category includes coated and uncoated business and printing papers and newsprint.

Boise Cascade shares fell 1/4% to \$20 1/2.

Banc One buys Arizona bank in \$1.2bn stock deal

By Alan Friedman in New York

BANC ONE, the Ohio-based commercial banking group that has been aggressively expanding through takeovers, yesterday announced the acquisition of Valley National Bank of Arizona in a stock deal worth \$1.2bn.

The acquisition of Valley National will increase Banc One's assets by \$1.1bn and make the Ohio institution the dominant bank in the Arizona market.

This, in turn, will place Banc One in direct competition in the state with the Bank of America.

The acquisition, the third by Banc One in the past four months, caused Standard & Poor's, the US rating service, to place about \$921m of the bank's debt on credit-watch for

a possible downgrade. S&P's concern was mainly about asset quality problems at Valley National.

Banc One said it would seek to "work through the concerns raised by Standard & Poor's".

Banking analysts have generally been less troubled because Banc One is considered an extremely well-run, super-regional institution with strong earnings and a 7.7 per cent common equity-to-assets ratio.

Since the start of 1991 Banc One has made 11 acquisitions, including the \$782m purchase last month of Team Bancshares, the sixth largest bank in Texas.

While the US banking system has been licking its wounds as a result of heavy commercial property loan losses, Banc One has more

than doubled its assets over the past 18 months, from \$30bn to \$72bn.

With yesterday's deal, the bank holding company will control 67 separate banks with 1,296 branches in 11 states. Banc One is thus well on its way to becoming one of the most national of US retail banking groups.

Last year Banc One outperformed the US industry with a 25 per cent increase in net profits, to \$529.5m. Its success has been based on conservative lending policies and a focus on lucrative business areas in and near the Midwest.

Among the bank's other acquisitions last year were First Illinois, together with banks in Indiana, Kentucky and Colorado.

Wall Street marked Banc One's share price 1 1/2% lower yesterday, to \$45 1/4.

Ameritech sees rising economy

By Barbara Dury in Chicago

AMERITECH, one of the seven Baby Bells, said its first-quarter results revealed signs that the Midwest's economy was emerging from the national recession.

Its net income for the first quarter was \$37m, up 19.1 per cent over last year's \$28m. Earnings per share were \$1.26 for the three months ended March 31, compared with \$1.07 a year ago.

Mr William Weiss, Ameritech's chairman, said the rate of line growth was improving and that customers

were using the telephones more.

"We are increasingly optimistic that the Midwest economy is on the mend," he said.

Net income for the first quarter also included \$2m, or about 10 cents per share, from interest income on a settlement with the Internal Revenue Service.

Without the IRS settlement's interest, earnings per share were \$1.16, or an increase of 8.4 per cent.

Revenues for the quarter rose 2.4 per cent to \$2.7bn and the number of customer lines

in service increased to 16.7m, or 2 per cent compared with last year.

The number of mobile telephone customers shot up 34.8 per cent to 494,000 over the same period a year ago.

Ameritech had to postpone the release of its quarterly results until yesterday because of flooding in Chicago on Monday, which also forced it to move the venue of its annual meeting to its suburban offices.

Ameritech is the parent company of the Bell companies serving Illinois, Indiana, Michigan, Ohio and Wisconsin.

GTE lifts net income to \$427m

By Nikki Tait in New York

GTE, the largest local telephone company in the US, yesterday reported an underlying increase in earnings per share in the three months to end-March.

GTE said total net income was \$427m, compared with \$201m in the same period a year earlier. However, the first quarter of 1991 bore a one-off charge, totalling \$304m at the after-tax level, related to the

merger with Contel and the gain on the transfer of certain cellular telephone assets.

Stripping out the effect of this and discontinued operations, GTE calculated a 7 per cent improvement in earnings per share, with sales for the quarter reaching \$4.8bn, against \$4.7bn a year ago.

GTE said it was pleased with the figures given the economic environment. It added that all business areas showed an improvement, with the tele-

phone and cellular-mobile units faring particularly well.

Revenues on the telephone side rose 1 per cent to \$3.8bn, while operating profits were up 6 per cent at more than \$1bn.

On the telecommunications products and services side, there was a 7 per cent revenue gain, at \$977m, with operating profits up from \$18m to \$39m.

Cellular revenues were up by 30 per cent at \$216m, with 864,000 customers against 638,000 a year ago.

BioChem Pharma plans C\$115m public offering

By Robert Gibbons in Montreal

BIOCHEM Pharma, Glaxo's principal partner in Canada, is raising C\$115m (US\$66.6m) or more in new equity through a public offer in the US and Europe.

The issue, which will total 3.5m shares with a further \$25,000 available if demand is sufficient, is being underwritten by Morgan Stanley, Tucker Anthony and Kleinwort Benson. The offer will be made by late May.

BioChem's stock trades in Canada and on NASDAQ in New York, and the company plans a London listing.

It has been the leader in Canada's biotech industry for three years. Its new anti-Aids drug is being clinically tested and development is being funded by Glaxo. Glaxo plans to market the drug internationally when full approvals are received.

AIR CANADA will reach break-even on operations within eight to 12 months, and plans to sell and lease back three new 747-400s to provide about US\$375m cash. Mr Hollis Harris, president, said.

The proceeds will be applied to its C\$21bn long-term debt, he said. In addition, further cuts in management are planned.

CPC moves ahead 5.8%

By Nikki Tait

CPC International, the US food group which takes in brands such as Hellmann's mayonnaise and Knorr soups, yesterday reported a 5.8 per cent increase in first-quarter after-tax profits to \$83.2m.

Sales, however, were little changed at \$1.53bn, compared with \$1.52bn, and operating profits edged higher to \$176.5m from \$173.1m.

CPC said its European interests showed sales and profit advances in local currency terms, but exchange rate movements contributed to a 3 per cent fall in dollar sales, and a 13 per cent tumble in dollar operating income.

All of these securities having been sold, this advertisement appears as a matter of record only.

4,500,000 Shares



The Reader's Digest Association, Inc.

Class B Voting Common Stock
(par value \$0.01 per share)

500,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited

Lazard Brothers & Co., Limited

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Banque Indosuez

Barclays de Zoete Wedd Limited

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PaineWebber International

N M Rothschild & Sons Limited

Salomon Brothers International Limited

Swiss Bank Corporation

UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

4,000,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

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Bear, Stearns & Co. Inc.

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Morgan Stanley & Co.

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PaineWebber Incorporated

Prudential Securities Incorporated

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Raymond James & Associates, Inc.

The Robinson-Humphrey Company, Inc.

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Tucker Anthony

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April, 1992



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HEALTHCARE GLOBAL FUND
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DIVIDEND ANNOUNCEMENT

HEALTHCARE GLOBAL FUND will pay out a dividend of USD 0.10 per share on April 28th, 1992 to registered shareholders at the close of business on April 17th, 1992. Shares are traded Ex-dividend as from April 17th, 1992.

THE BOARD OF DIRECTORS
of
HEALTHCARE GLOBAL FUND

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sies - are crucial. They alone make possible the systematic planning essential for your success. DG BANK aggressively supports domestic companies in their activities abroad. And, in turn, assists foreign business in gaining a foothold on the domestic market.

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For further information regarding The Bank of New York's ADR Services, please contact Kenneth A. Lopian (212) 815-2084, or Mike Martinez (212) 815-2142 in New York.

RUSSIA

The FT proposes to publish this survey on May 13 1992. The survey will be included in the FT of that day and will be printed in London, Frankfurt, Leuven, New Jersey and Tokyo. It will be distributed in 100 countries world-wide. For further information about advertising in the survey, please contact Patricia Surridge on London, Tel: 071-873 3426 Fax: 071-873 3079 or Nias Golevskanov in Moscow Tel: (095) 243 19 57 Fax: (095) 243 00 77 (095) 251 24 57

FT SURVEYS

IS Himalayan Fund NV

This notice appears as a matter of record being required by the Netherlands Major Holdings in Listed Companies Disclosure Act which came into force on 1st February 1992 and pursuant to which IS Himalayan Fund NV ("the Fund") is required to publish details of major shareholdings of a certain size in the Fund. The Netherlands Management Company NV of Rotterdam 330, Amsterdam, the Administrator of the Fund, is registered shareholder of all the 100,000 priority shares of Dfl 10 each in the capital of the Fund. Following the closing of the placing in June 1990 the priority shares have given the Administrator the following interest in the Fund:

Percentage Capital Interest	50%
Indirect percentage	0%
Potential percentage	0%
Percentage Voting Rights	50%
Indirect percentage	0%
Potential percentage	0%

Amsterdam 15th April 1992
IS HIMALAYAN FUND NV

BUILDING FOR ASIA'S FUTURE

The FT proposes to publish this survey on 1st May 1992. This survey will be seen in 160 countries world-wide, and it will be distributed additionally at the Asian Development Bank Annual General Meeting in Manila. The Financial Times is the best read publication amongst European Business Executives taking strategic decisions about the international operations of their company. If you want to reach this important audience call:

Sarah Pritchard-Welch
FT Hong Kong Office
Tel: (852) 968-2863 Fax: (852) 537-1211

or
Sarah Toller FT London
Tel: (071) 873-2050 Fax: (071) 873-3995
Data Source: European Business Leadership Survey 1991

BANQUE NATIONALE DE PARIS

USD 300 million
floating rate notes 1985-2005
the amount of interest for the interest period beginning 17.10.91 and ending on 21.04.92 as fixed by the reference agent will be USD 2732.64 per USD 100,000 notes being a rate about 5.26 per cent

BANQUE WORMS GROUP

1991 RESULTS

The Board of Directors of Banque Worms chaired by Mr. Jean-Michel Bloch-Lainé, met on March 25, 1992 and approved the financial statements for 1991.

Trends in the real estate market led the Bank to undertake a thorough and strict assessment of risks in this sector. Consequently, the Board adopted a proposal to allocate 310 million French Francs to provisions on real estate risks, thus bringing total allocations to provisions for the year to 540 million Francs, compared with 283 million Francs in 1990.

This conservative approach leads Banque Worms to show for 1991 net losses of 232 million Francs (parent company) and 179 million Francs (consolidated group share), compared with net profits for the previous year of 113 million Francs (parent company) and 192 million Francs (consolidated group share).



BANQUE WORMS

CIBA-GEIGY Finance and Investment Limited

NOTICE

to the holders of Warrants to acquire Registered Shares of Ciba-Geigy AG ("Ciba-Geigy") issued with the benefit of a Warrant Agreement dated 28 October, 1991 (the "Warrant Agreement" and the "Warrants" respectively)

Pursuant to Condition 3 of the Conditions of the Warrants (the "Conditions") notice is hereby given as follows:

On 26 March, 1992 Ciba-Geigy announced proposals for (i) an issue by way of rights to existing holders of Registered Shares ("Registered Shares"), Bearer Shares ("Bearer Shares") and together with the Registered Shares ("Shares") and Bearer Participation Certificates ("BPCs") of Ciba-Geigy on the basis of one Registered Share for every 25 Shares or BPCs held (the "rights issue") and (ii) an issue of bonus options to acquire Registered Shares to existing holders on the basis of one option for each Share or BPC held, 70 options entitling the holder thereof to acquire one Registered Share.

The capital increase required for these proposals will be submitted to the shareholders of Ciba-Geigy at the Annual General Meeting to be held on 6 May, 1992.

The record date to be eligible for the rights issue and the bonus issue will be 13 May, 1992. The subscription period for the Registered Shares offered by way of the rights issue will be 14 May to 12 noon (Swiss time) on 21 May, 1992. Options will be awarded to the holders of record on 13 May, 1992. The options will be exercisable during the period of 4 June, 1992 to 6 June, 1995 (inclusive).

On 26 March, 1992 Ciba-Geigy also announced a proposed subdivision of the nominal value of the Shares and BPCs from Sfr 100 each to Sfr 20 each. This proposal will also be considered at the Annual General Meeting on 6 May, 1992 but will not become effective until 1 July, 1992, the effective date of the new Swiss company law.

The last day on which a Warrantholder may exercise his Warrants and participate in the rights issue and the bonus issue will be 5 May, 1992.

CIBA-GEIGY Finance and Investment Limited

15 April, 1992

Chrysler Financial Corporation

US \$150,000,000 Floating Rate Notes due 1994
For the period from April 15, 1992 to July 15, 1992 the Notes will carry an interest rate of 4% per annum with an interest amount of US \$68.72 per US \$5,000 Note and of US \$687.15 per US \$50,000 Note.

The relevant interest payment date will be July 15, 1992.
Agent Bank
Banque Paribas Luxembourg
Société Anonyme

Notice of Redemption to the Holders of

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

US\$125,000,000 Step-Down Coupon
Guaranteed Notes Due 2000
(the "Notes")

Notice is hereby given that, pursuant to Condition 5(b) of the Terms and Conditions of the Notes, The Long-Term Credit Bank of Japan Finance N.V. has elected to redeem on 18th May, 1992 (the "Redemption Date") all of the Notes at their principal amount. Interest on the Notes will cease to accrue on and after the Redemption Date.

The Notes will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the offices of:

LTCB Trust Company, New York (for payments of principal only)
Banque Bruxelles Lambert S.A., Brussels
The Long-Term Credit Bank of Japan, Limited, Hong Kong
The Long-Term Credit Bank of Japan, Limited, London
Banque Internationale à Luxembourg S.A., Luxembourg
The Long-Term Credit Bank of Japan, Limited, Singapore
The Long-Term Credit Bank of Japan (Schweiz) AG, Zurich

The coupon due on 18th May, 1992, should be presented for payment in the usual manner.

LTCB Trust Company, New York
Fiscal Agent

15th April, 1992



Banco de la Nación Argentina U.S. \$195,000,000

Floating Rate Serial Notes due 1994-1997

For the period
15th April, 1992 to 15th October, 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 5.0 per cent. per annum, and that the interest payable on the relevant interest payment date, 15th October, 1992 against Coupon No. 10 will be U.S. \$1,270.83 per U.S. \$50,000 Note.

The Industrial Bank of Japan, Limited
Agent Bank



ADDITION TO THE AGENDA FOR THE ORDINARY GENERAL MEETING

As a supplement to the notice convening the Ordinary and Extraordinary General Meetings published on 8th April 1992 in the Official Gazette No. 83, item No. S 4103, the Agenda for the Ordinary General Meeting will also include the following item:

- Appointment of Price Waterhouse S.p.A. di Renzo Latini & Co. as statutory auditors for the certification of the accounts of the Company and the consolidated accounts of Gruppo Banco di Napoli S.p.A. for the three years from 1992 to 1994.

Naples, 13th April 1992

THE CHAIRMAN
OF THE BOARD OF DIRECTORS
Prof. Luigi Coccioli

INTERNATIONAL COMPANIES AND FINANCE

US brokers post record earnings

By Patrick Harverson
in New York

THE CLEARTEST evidence yet of Wall Street's sparkling first quarter was provided yesterday when three large US securities houses, Merrill Lynch, PaineWebber and Charles Schwab, reported record earnings for the opening three months.

Profits at Merrill Lynch, the largest securities house in the US, rose 53 per cent to \$277.5m, at PaineWebber they jumped 135 per cent to \$74.3m, and at Charles Schwab, the west coast cost-based broker, they soared 180 per cent to \$29.7m.

The figures show the momentum from late last year, when a big cut in US interest rates lured more individual investors back into stocks, spurred large issues of corporate debt and equity, and lifted

share prices, was maintained in the first quarter of this year.

Commission fees from individual investor business, asset management revenues, earnings from stock and bond underwritings and principal trading revenues were all higher over the three months. Expenses, other than performance-related compensation which rose sharply, held relatively steady due to cost containment measures.

Merrill Lynch fully capitalised on its position as the country's biggest retail stockbroker and the world's busiest corporate debt and equity underwriter during the quarter.

Total revenues for the period increased 9 per cent to a record \$3.4bn. Revenues from investment banking were \$361m, principal transactions, \$574m; commissions, \$685m; while asset management and custo-

dial business registered \$220m.

Although non-interest expenses at Merrill Lynch climbed 14 per cent in the quarter to \$1.7bn, the increase was due primarily to a rise in costs related to business activity, profitability and compensation.

At PaineWebber, revenues increased 39 per cent to a record \$688.7m with its core businesses - retail sales and marketing, capital markets, asset management and investment banking - each recording significant improvements in earnings.

The biggest increase was in PaineWebber's investment banking revenues, which more than doubled to \$37.9m.

San Francisco-based broker Charles Schwab saw its first-quarter earnings leap 180 per cent to a record \$29.7m, based on revenues of \$219.9m.

Big increases were reported throughout the company's business. Commission revenues rose 62 per cent to \$137.3m, assets in client accounts increased 40 per cent to a record \$1bn, and average daily trading activity gained 47 per cent.

Analysts believe the securities industry will be unable to maintain the first-quarter pace of earnings growth throughout the rest of the year.

US interest rates are unlikely to fall much further, the rate of new corporate debt and equity issues has slowed, and stock prices have remained stuck in a narrow trading range.

The companies' shares improved in early trading on the New York Stock Exchange yesterday. Merrill rose 8 1/2% to \$51 1/2, PaineWebber climbed 1% to \$21 1/2, and Charles Schwab added 5% to \$30.

Alcoa down to \$76m in first quarter

By Barbara Durr in Chicago

ALCOA, the world's largest producer of aluminium, suffered a drop in profits and revenue in the first quarter.

It reported a decline in the quarter's earnings to \$76m, or 89 cents per share, from \$97m, or \$1.14 per share, last year. Revenues were \$2.3bn, down 7 per cent, from \$2.4bn in the first quarter of 1991.

Although shipments increased to 666,000 metric tons from 643,000 metric tons a year ago, the first-quarter earnings decline reflects lower prices for alumina, ingot and most fabricated aluminium products.

Alcoa said markets this year were not expected to improve until aluminium from the former Soviet Union, which went to exports last year, was redirected to internal uses and western economies improved.

First-quarter results included \$8m, or 10 cents per share, from the sale of investments in Venezuela. The comparative quarter in 1991 included exchange and other adjustments of \$10.2m, or 12 cents per share, related to operations in Norway.

Return on shareholders' equity dropped to 6.1 per cent during the first quarter, compared with 7.5 per cent last year. But the company said that, excluding special charges in the fourth quarter of 1991, the first-quarter results were better than those of the preceding period.

Alcoa said its effective tax rate for this year would be lower than in 1991, before special charges, due largely to favourable settlements of prior years' taxes by Alcoa Aluminium in Brazil and tax law changes in Norway.

The company's earnings in 1991 fell 79 per cent to \$62.7m as the price for aluminium plunged to approximately 50 cents per pound, its lowest in real terms.

Alcoa of Australia drops 41%

By Kevin Brown in Sydney

ALCOA of Australia yesterday blamed depressed metal prices for a 41 per cent reduction in net profits to A\$84m (US\$49.2m) for the first quarter to and March. Sales revenue was down 27 per cent to A\$478m.

The company said aluminium prices on the London Metal Exchange rose by US\$122 per tonne to an average of US\$1,265 during the quarter, well down on the average price of US\$1,537 during the first quarter of the previous year.

Mr Robert Siegle, managing director, said there had been some improvement in the company's US and European order books, and noted that metal inventories in the hands of producers had fallen in March for the first time in many months.

Mr Siegle said the industry was "still bouncing along the bottom". He said the company's first-quarter profit was adequate in the circumstances.

The directors said conditions in the industry were particularly difficult, and forecast that it would be some time before conditions improved. As a result, full-year profits would be below last year's level.

Alcoa paid a first-quarter dividend of A\$60m in March, compared with A\$100m in the first quarter of the previous year. It paid A\$400m last year, but is unlikely to match that in the current year.

Alcoa of Australia is 51 per cent owned by the Aluminium Company of America, and 48.25 per cent by Western Mining Corporation, the Australian resources group. The balance is owned by QBE Insurance.

Sales fall 29% at LA Gear

By Karen Zagor in New York

L.A. GEAR, the embattled US athletic shoe and apparel maker, is once more in technical default of its bank credit facilities after posting a first-quarter loss.

In the first three months of 1992, the company suffered a loss from continuing operations of \$6.3m or 32 cents a share, against a loss of \$11.1m or 66 cents a year earlier.

The net loss in the latest quarter was \$3.2m or 42 cents, compared with \$13.5m or 63 cents in the 1991 quarter, which included a loss of \$1.4m or 7 cents from discontinued operations.

Net sales fell 29.5 per cent to \$109.6m from \$155.3m a year ago.

Mr Mark Goldston, chief

operating officer, blamed the falling sales on a drop in the number of shoes sold worldwide and lower average selling prices.

"A substantial part of the volume decrease occurred in the domestic market as a result of increased competition and continued weak demand from department store and athletic footwear store customers," he added.

L.A. Gear has been in the throes of reorganisation since it posted its first loss in the fourth quarter of 1990.

Last May, the company had agreed to sell a 30 per cent stake to Trefoil Capital Investors, a fund led by Mr Roy Disney, nephew of the late Walt Disney and vice-chairman of the entertainment company.

Trefoil is believed to have

pressed for the resignation of Mr Robert Greenberg, L.A. Gear's founder, chairman and chief executive, who was replaced earlier this year by Mr Stanley Gold, Trefoil's managing director.

Trefoil's role in L.A. Gear is expected to increase as a result of the latest default.

The company said it did not expect to be able to satisfy the conditions attached to the payment of preferred stock dividends at any time during fiscal 1992.

As a result, Trefoil would have the right to elect additional directors and would have the exclusive right to elect a majority of the company's board of directors at the end of August.

On Wall Street, shares in L.A. Gear fell 5% to \$13 yesterday morning.

NY Times doubles profits

By Alan Friedman
in New York

A RECOVERY in advertising revenue and lower newspaper costs helped The New York Times to more than double net profits to \$13.9m in the first three months of 1992.

The profits rise, which translates into earnings of 18 cents per share, against 7 cents in the first quarter of 1991, was struck on revenues of \$440.4m, up by 5.8 per cent.

The company attributed the much higher 1992 advertising revenues in its newspaper and

magazine divisions partly to the weakness experienced during the opening months of last year, when advertising in US media was generally depressed by the mood associated with the war against Iraq.

Increased advertising rates also helped revenues.

The flagship New York Times, together with 32 regional papers and a 50 per cent stake in the International Herald Tribune, turned in an operating profit of \$32.2m in the first quarter, up sharply from \$16.6m in the first quarter of 1991.

The group's magazines division made an operating profit of just under \$2m in the first quarter of 1992, compared with a \$2.4m loss in the same period last year.

The broadcasting and information services division of the group benefited from higher advertising revenues and achieved operating income of \$2.9m in the opening quarter of 1992, against \$2m a year ago.

Net interest expenses declined to \$6.5m in the first quarter, from \$7.9m for the same period a year ago.

GE improves 6% to \$1.06bn

By Karen Zagor

GENERAL Electric, the US group whose interests range from power systems to financial services, unveiled a 6 per cent rise in first-quarter net earnings, to \$1.06bn from \$999m a year earlier.

Earnings per share advanced 7 per cent to \$1.23 from \$1.15, reflecting a five-year \$10bn share repurchase programme. Revenues grew 2 per cent to \$13.5bn from \$13.2bn.

Mr Jack Welch, chairman, said the company expected good results in 1992 in spite of

the continued fragility of the global economy. He cited an upturn in US short-cycle order trends, continued productivity and improvements in cash generation.

Mr Welch said the company's power systems, medical systems and financial services operations had contributed to the improvement in the first quarter. GE's NBC broadcasting operations also recorded better first-quarter results.

However, the recession's impact on short-cycle, high-margin business was reflected in a decline in operating mar-

gins, to 11.7 per cent in the quarter from 12.1 per cent.

Sharply higher underwriting and retail investor activity at Kidder Peabody, its stockbroking arm, also contributed to the improvement.

First-quarter operating profits fell in GE's aircraft engines, aerospace, appliances and materials businesses. In addition, the group's industrial operating profit was much lower, reflecting a drop in first-quarter locomotive shipments and continuing recessionary pressure on electrical distribution and control.

All of these securities have been sold. This announcement appears as a matter of record only.



Banamex Warrants Ltd.

(Incorporated with limited liability in the Cayman Islands)

1,049,400
Call Warrants

350,000
Put Warrants

Relating to the Índice de Precios y Cotizaciones of the

BOLSA MEXICANA DE VALORES

Supported by an Irrevocable Standby Letter of Credit
Issued by

Banco Nacional de México, S.A.
(Incorporated with limited liability in the United Mexican States)

Bear, Stearns International Limited

Nafin Securities Limited

Banco Español de Crédito, S.A.
(Banesto)

April 1992

Squeeze on margins and higher interest charges behind the fall RMC declines further to £167m

By Maggie Urry

FALLING DEMAND for ready-mixed concrete in the UK hit RMC Group's profits for the second year running, with the pre-tax figure of £167m in 1991 down from £216m in 1990, and £248m in 1989.

However, the group proposes a slightly higher final dividend of 13.4p to give a total of 30p (19.3p). The dividend is covered 1.5 times by earnings per share of 36p (57.9p).

The share rose 22p in response to 60p. Last September when the group reported interim results, Mr Jim Owen, managing director, said that RMC would do well to match the 1991 profits in 1992. Mr Derek Jenkins, finance director, said yesterday that that view still held, although he confessed to being "a bit confident".

Group sales were 8 per cent up at £2.8bn, but operating profits fell by 18 per cent to £167m, reflecting a squeeze on margins. Associates, mainly the company in Israel, contributed £5.7m (£4.1m).

Interest charges rose from £18.5m to £33.5m. Mr Jenkins said that reflected a full year of financing the acquisition in eastern Germany made at the end of 1990, and the capital expenditure programme of £248m in 1991 (£311m).

Tax relief cover was still 5.9 times (11.9). The tax rate rose to 35.2 per cent (32.7 per cent) because of the higher proportion of profits made in Germany, and minority interest rose from £3.2m to £3.5m again mainly reflecting the rise in German profits. Operating profits from the UK fell 61 per cent to £34.9m.

on sales 12 per cent lower at £304.6m. Mr Jenkins said that the UK businesses all suffered. Ready-mixed volumes were down about 20 per cent and a further 5 per cent fall might be seen in 1992.

However, he said reductions in capacity by RMC and its competitors were beginning to arrest the fall in prices.

There was some hope that housing activity might pick up following the election result, and this would help the group's Great Mills DIY stores. But Mr Jenkins said he saw no recovery in commercial building until 1993.

In Germany operating profits rose 26 per cent to £30.4m on sales up 32 per cent to £296.7m. Mr Jenkins said that forecasts of slower economic growth in Germany did not take account of expansion in eastern Ger-

many where RMC is building a cement plant and increasing the number of ready mix plants it has. He said RMC hoped to at least maintain its German profits in 1992.

Elsewhere in the EC, operating profits fell 3.2 per cent to £55.1m as lower profits from the Irish Republic, Belgium and the Netherlands offset good performances in France and Spain.

Other countries, such as Israel and Austria, increased profits from £13.6m to £14.2m.

The group's balance sheet showed net debt of £238m (£220m) if the £72m convertible capital bond is treated as debt rather than equity. The bonds, which mature in 2006, have a conversion price of 810p. Shareholders funds were £695m (£662m) and minority interests £25m (£179m).

See Lex



Jim Owen: would do well to match 1991 profits

Norweb to compete in gas market

By Juliet Sycharva

NORWEB, the regional electricity supply company, is to start marketing gas.

It will be the fourth regional electricity company, after Midlands, Eastern, Seaboard and Scottish Power, to try to undercut British Gas by competing in the gas supply market.

The gas will be marketed by Northern Gas, a joint-venture between Norweb and Utilicorp United, the US electricity and gas company. Norweb has 75 per cent of the venture.

The move will put more pressure on British Gas, which has agreed with the Office of Fair Trading to halve its share of the industrial gas market by 1995.

Northern Gas will begin by distributing North Sea gas to 50-100 small and medium-sized industrial and commercial consumers using over 25,000 tonnes.

The gas will initially be supplied by Utilicorp which has interests in the indefatigable and Leman oil fields.

Alexandra slips into overall deficit

Alexandra Workwear, Europe's largest workwear supplier, incurred a pre-tax loss of £500,000 over the 12 months to February 1.

The outcome - struck after exceptional rationalisation costs of £1.5m incurred in the first half - compared with a profit of £5.3m last time, a figure restated from £8.6m to reclassify extraordinary items above the line.

The group has now completed a three-year capital investment programme. Mr John Prior, chairman and chief executive, said this would allow it to expand its customer base, sales and services.

Turnover declined to £37.2m (£63.1m). Interest charges increased to £2.6m (£2.3m). Gearing stood at 73 per cent (69 per cent) at the year-end.

Losses per share emerged at 0.8p (earnings of 10.8p). The final dividend is set at 1.5p (halving the total for the year to 3.6p (5p)).

Hammerson net asset value falls to 637p

By Vanessa Houlder, Property Correspondent

HAMMERSON, the UK's third largest property group, yesterday announced that its net asset value fell by 23 per cent, from 822p to 637p per share, in 1991.

Pre-tax profits fell 21 per cent, from £70.7m to £55.5m. Although operating profits increased from £53.6m to £55.4m, property trading profits fell from £17.1m to just £100,000.

An extraordinary item of £96.6m resulted principally from a write-off against a development property in Fifth Avenue in New York.

Mr Sydney Mason, chairman, was cautious. "The majority of the property markets worldwide in which the group operates are experiencing the most depressed conditions in living memory. The substantial oversupply of unlet accommodation means that recovery will be slow and will lag by some time an improvement in world economies," he said.

Net borrowings at the year end totalled £84m, which taken with the fall in property values, resulted in an increase in gearing from 54 per cent to 78 per cent.

UK net rental income rose by more than 12 per cent to £52.3m. Net rental income overseas increased by 6 per cent.

The underlying value of the group's properties fell 15.9 per cent to £1.98bn at the year end. Earnings per share fell 27 per

COMMENT

Hammerson can rightly boast the best geographically diversified portfolio of any UK property company, with strong cash flow, excellent tenants and a relatively small development programme. But this is small comfort in the world's worst property slump, as demonstrated by the 45 per cent fall in its net asset value in the past two years. The deflation of property values will probably continue this year, with analysts pencilling in a further 10 per cent fall in net asset value. Canada, where Hammerson has 26 per cent of its assets, is a particular concern thanks to the predicament of Olympia & York, the cash-strapped Canadian developer. The unfurling of O&Y's problems, combined with fears - which proved accurate - about the asset values in this set of results, has pushed Hammerson's share price down in recent days.

After a further 6p fall to 566p yesterday, the shares are on a discount to net assets of 38 per cent, assuming a net asset value of 574p next year. With such a yawning discount and a dividend yield of 8.4 per cent, there are no compelling reasons to sell the shares. But given the depressed sentiment towards property and the remote prospects of recovery, enthusiasm is in equally short supply.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Alexandra Workwear	1.8p	June 28	3.2	3.5	5
Beckenham	nil	June 28	1.5	0.5	3
Boat (Henry)	19.5p	May 22	18	27	25
Erith	0.7p	May 28	2.6	21	3.9
Farnell Elect	3.2p	July 6	3	5.8	5.5
FR	4.35p	July 3	4.14	6.69	6.37
Hammerson Prop	17p	June 16	17	20.5	20.5
Herring Baker	3.75p	June 4	3.5	7	6.5
Jove Inv Trust	2.7p	Aug 28	4.2	5.4	7.65
Laird	6.2p	June 10	6	10.2	10
Melrose	3.7p	Aug 4	3.7	6.4	6.4
Oliver	3p	July 1	6	9	9
RMC	13.4p	June 1	12.9	20	19.3
Sage	3.02p	June 18	2.7	5.7	8.05
Shall 5	1.5p	Aug 17	2.53	4.4	4.4
Scott Metro Prop	1.5p	July 6	1.6	3.1	3.1
Taylor Woodrow	7.64p	July 1	7.64	9.5f	9.5

Dividends shown pence per share net except where otherwise stated. 10n increased capital, 8USM stock.

Devenish to lease 115 pubs from Whitbread

By Philip Rawstone

JA Devenish, the west country-based pub operator, yesterday announced that it is leasing 115 pubs from Whitbread.

The pubs, which will be leased for eight years free of tied beer supplies, increase the Devenish estate by 25 per cent to more than 500 pubs.

Mr John Clark, chief executive, said the pubs are located in two of the company's development areas, along the M5 corridor and on the south coast around Bournemouth, Southampton and Swanage. "They provide us with a good opportunity to expand our business without initial capital outlay," he said.

Whitbread bought Devenish's beer brands for £9.75m during its successful campaign against a takeover bid from Boddington last year and supplies a range of beers to the company.

As part of its requirement to free 2,250 pubs from exclusive beer supplies by November this year, Whitbread is planning a number of similar leasing deals with regional brewers and pub retailers.

Scottish Metropolitan in loss

By Roland Rudd

SCOTTISH Metropolitan Property, the leading property investment company in Scotland, incurred a pre-tax loss of £240,000 for the half year to February 15 mainly because of significantly higher interest.

In the comparative period there was a profit of £2.7m, but that turned into a deficit of £3.7m for the full year after exceptional charges of £11.6m.

Interest charges amounted to £10.3m (£5.6m). Only £260,000 of interest was capitalised, compared to £5.5m, following com-

pletion of the group's development programme.

Mr Scott Cairns, who was appointed managing director in January, said the accounting policy was not to capitalise interest beyond practical completion of a development.

The group is taking £1.5m from reserves to pay an interim dividend of 1.5p. This is a cut from the previous 2.5p but it intends to maintain the total at 4.4p.

Second half trading was likely to continue to show a loss, albeit a much smaller one. Mr Cairns said some 11 unlet

properties could bring in another £7m if tenants were found.

Net revenues from properties rose 11.5 per cent, from £9.5m to £10.6m.

The group was expected to become more of a Scottish company with up to three quarters of its properties based north of the border, compared with the current 60 per cent. Total borrowings were £190m compared with £201m at August 15. Gearing fell from 142 per cent to 137 per cent.

Losses per share were 1.88p (earnings 1.86p).

Interest setback for Olives

Sharply reduced interest income resulted in lower annual profits at Olives Holdings, the Avon-based group which sold its original paper-making activities to concentrate on property development.

The pre-tax line for 1991 amounted to £278,581 (£254,277) after interest receivable declined to £27,089 (£234,495). Turnover, reflecting disposal of the loss-making paper activities, totalled just £1.58m (£3.82m).

Earnings per share dipped to 5.78p (9.06p). The final dividend is halved to 3p making 6p (9p).

Birse shares fall 36% on warning

Shares in Birse Group, the construction and property concern, fell by 36 per cent from 67p to 43p yesterday as the company warned that its results for the year to April 30 were likely to include an exceptional £8.5m deficit.

The loss stems from the appointment of receivers to their client, Quietwaters, and will result in a loss on ordinary activities for the year. The directors, therefore, will not be recommending the payment of a final dividend.

£11m turnaround puts Beckenham in red

By Don Farrell

AN OPERATING deficit, substantial write-offs, and greatly increased interest charges put Beckenham Group into a pre-tax loss of £5.45m in the year to October 31.

That marked an £11m downswing on the £5.6m profit achieved in the previous year.

Losses per share were 11p (earnings 7.9p). The final dividend is omitted, leaving the total at 0.5p (3p). The dividend on the 9 per cent redeemable

cumulative preference shares will not be paid.

Mr Christopher Eggleton, chairman of this group of contractors and distributors, said the greatest difficulties were at Duffy Fenwick, where the group acquired an outstanding two thirds interest from the joint venture partners. It made a duetwork for Canary Wharf.

Recession had a deeper effect than anticipated at the halfway mark, with contract starting dates delayed and pressure on margins increased. The result

was a 13 per cent decrease in turnover for continuing operations and an operating loss of £2.45m.

A large scale reorganisation was put in hand. Resulting costs were heavy, amounting to some £2.7m in redundancies and other closure costs and write-downs, in addition to those for Docklands, and there were write-offs for subsidiaries sold in previous years. The provisions have been taken as £1.92m exceptional and £3.58m extraordinary.

ARGENTINIAN INVESTMENT COMPANY, SICAV

Société d'Investissement à Capital Variable

Registered Office: Luxembourg, 14, rue Aldringen
Commercial Register: Luxembourg Section B 35.162

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of ARGENTINIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on April 23rd, 1992 at 11.00 o'clock for the purpose of considering and voting upon the following matters:

1. To hear and accept:
(a) the management report of the directors
(b) the report of the auditor.
2. To approve the statement of assets and liabilities and statement of operations for the year ended December 31st, 1991.
3. To discharge the directors and the auditor with respect of their performance of duties for the period ended December 31st, 1991.
4. To elect the directors to serve until the next annual general meeting of shareholders.
5. To elect the auditor to serve until the next annual general meeting of shareholders.
6. Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

BRAZILIAN INVESTMENT COMPANY, SICAV

Société d'Investissement à Capital Variable

Registered Office: Luxembourg, 14, rue Aldringen
Commercial Register: Luxembourg Section B 25.810

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of BRAZILIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on April 23rd, 1992 at 12.00 o'clock for the purpose of considering and voting upon the following matters:

1. To hear and accept:
(a) the management report of the directors
(b) the report of the auditor.
2. To approve the statement of assets and liabilities and statement of operations for the year ended December 31st, 1991.
3. To discharge the directors and the auditor with respect of their performance of duties for the period ended December 31st, 1991.
4. To elect the directors to serve until the next annual general meeting of shareholders.
5. To elect the auditor to serve until the next annual general meeting of shareholders.
6. Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

NOTICE OF EARLY REDEMPTION

TO HOLDERS OF BONDS OF

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR

US DOLLARS 100,000,000 7% GUARANTEED BONDS DUE 1993

Notice is hereby given that pursuant to paragraph "b" of the clause "Redemption" of the terms and conditions of the Bonds, the issuer has elected to redeem all the outstanding Bonds at the price of 102 1/2 % on May 21, 1992.

The Bonds should be surrendered for payment together with all unremitted coupons appertaining thereto, at the offices of Banque Générale du Luxembourg (Luxembourg), Dresdner Bank AG (Frankfurt am Main), Banque Paribas du Commerce Extérieur (Paris), Société Générale (Paris), Morgan Guaranty Trust Company of New York (New York), Swiss Bank Corporation (Zürich).

Interest on the Bonds will cease to accrue as from May 21st, 1992.

Banque Générale du Luxembourg SA.
Paris 14, rue de la Harpe

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Anglovaal Group

Mining companies' reports - Quarter ended 31 March 1992

Hartebeestfontein Gold Mining Co Ltd

Reg. No. 00303604

Issued capital: 112 000 000 shares of 10 cents each

Quarter ended 31 March 1992

Quarter ended 31 March 1991

Half year ended 31 March 1992

Half year ended 31 March 1991

Operating results

Gold

One milled

Gold recovered

Yield

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

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Hartebeestfontein Gold Mining Co Ltd - Continued

Financial

The profit before taxation for the year to date includes results of hedging

COMPANY NEWS: UK

Manufacturing demand down as companies reduce spending on capital equipment
Expanded Farnell slightly lower at £33m

By Roland Ridd

A FALL in interest income led Farnell Electronics to report a slight decline in pre-tax profits, from £33.5m to £32.7m, for the year to February 2.

The electronic equipment distributor received interest payments of £500,000 compared with £3.8m because of its recent acquisition of STC's distribution division for £61m.

A further £3m was spent on buying Cayson Engineering. In the first seven months STC contributed £5m to operating

profits which rose to £23.2m (£23m) on sales of £205m (£164m).

Farnell's main division, electronic component distribution, increased its pre-tax profit by 28 per cent, from £23.5m to £30.5m. Margins increased as less customers made use of the discount for larger volumes.

Electronic equipment manufacturing saw its pre-tax profit fall from £7.03m to £2.62m. Demand from the division's biggest customers, such as BT and IBM, was significantly down on the previous year. "There has been marked reluctance

from companies to spend on capital equipment", said Mr Raymond Kidd, chairman.

Last year's net cash of £28.5m has been transformed into borrowings of £13m associated with the group's acquisition of STC. Gearing has been reduced from 38 per cent, when STC was acquired in July, to 17 per cent.

Earnings per share increased to 16.5p (16.3p). A recommended final dividend of 3.2p makes a total of 5.8p (5.5p).

Mr Richard Hanwell, who joined the board as a non-executive director in January, is to

succeed Mr Kidd as chairman in August when he retires at the end of his service contract.

COMMENT

These were better results than analysts had forecast, which has become something of a trend in the last year. Farnell's acquisition of STC's distribution division, questioned by some commentators at the time who feared the company had paid too much, is beginning to look the good buy the company said it was after considering £5m operating profit in the first seven months. With

the loss-making German enterprise in mind there is bound to be some uneasiness over the group's decision to expand its European operations. A sales office has opened in the Netherlands with France being the next country for Farnell's continental expansion. The group has, however, halved the loss at its German business, from £1.7m to £800,000. With forecasts of pre-tax profits of £38.5m, the shares are on a prospective multiple of 15.7, slightly above the sector average. The shares still look undemanding.

Cronite receives £7.3m agreed cash bid from French engineer

By Nigel Clark

CRONITE GROUP, the Birmingham-based engineer and steel stockholder, has received a £7.3m cash offer from AFE, a quoted French engineering company.

The offer is being recommended by most of the board, except for Mr David Pines, a former chairman of the company.

He said the offer was unduly low and did not fully value the company. It disregarded the potential benefits

closing loss-making subsidiaries and the reduction in debt following the £3.5m sale of Cronite Steels.

He advised shareholders to reject the offer and said he would be writing to them.

The majority of the directors said that there were limits to the growth which could be achieved on the back of an improvement in the UK economy and increasing exports.

They added that it was likely that any large expansion would require investment. Becoming part of a larger

group would enhance the prospects for development. AFE is offering 45p a share and has received undertakings to accept in respect of 2.4m shares or 14.3 per cent of the equity. Cronite's shares rose 15p to close at 44p.

In the year to September 30 pre-tax losses were £1.96m (£1.22m profits) on turnover of £35.1m (£46.7m). Gearing at the year end was 117 per cent.

Following closure of loss-making businesses the company expects to return to profits in the present year.

NEWS DIGEST

Erith cuts dividend as profits slide

ERITH, the builders' merchants, just stayed in profit for 1991. It is cutting the total dividend from 9.5p to 8p.

Turnover fell to £87.5m (£77.7m) from which a pre-tax profit of only £24,000 (£2.2m) was generated. The group's problems were aggravated by a bad and doubtful debts provision of £1.7m, representing 2.6 per cent of sales against a normal 0.4 per cent.

Mr Graham Davies, chairman, said the poor result came despite a stringent cost-reduction programme during the most difficult year for the building and construction industry.

Earnings per share reached only 0.06p (8.3p). The recommended final dividend is cut from 2.6p to 0.7p.

Mr Davies will retire as chairman on May 21, at the conclusion of the annual meeting. Mr Bryan Castledine will become chairman and managing director.

Herring Baker static with £3.5m

Herring Baker Harris, the chartered surveyor, increased turnover by 6 per cent and pre-tax profit by 1 per cent in the year to January 31.

The figures did not include any contribution from Baker Harris Saunders, with which Herring merged in January.

Turnover came out at £13.4m (£12.7m) and pre-tax profit at £3.5m (£3.49m). Mr Nick Owen, chairman, said: "The property industry has been a disaster area for many investors. Against that backdrop these results are an outstanding achievement."

Benefits came from "the geographical spread and an exceptionally strong professional work load." Across the country the first benefits of work from the 1990 rating evaluation had been seen.

Earnings per share declined to 13.16p (19.47p). The proposed final dividend is 3.75p for a total of 7p (8.5p).

Tight control helps Shani lift margins

Tight control of overheads and production costs enabled Shani Group to produce a pre-tax

profit of £770,000 for the half year to January 31 1992, compared with £794,000.

This USM-traded maker of women's and children's clothes saw its margins increase as turnover fell from £5.92m to £5.09m. Liquidity during the period remained healthy.

Earnings per share improved to 3.8p (3.5p) and the interim dividend is again 1.6p.

London St Lawrence net assets down

Net asset value of London and St Lawrence Investment stood at 138.24p at February 28, down from 140.02p a year earlier.

Net revenue for the six months to end-February amounted to £520,684 (£493,338) for earnings of 2.74p (2.6p) per share.

West Industries net loss at £7.5m

Net attributable losses at West Industries, the mechanical engineer, more than doubled in the year to March 31 1991.

They were up from £3.4m to £7.5m, equal to 13.11p losses per share against 2.5p.

Sales improved from £22.8m to £24.5m, but pre-tax losses rose six-fold to £6.3m (£1.06m). Extraordinary charges came to £1.7m (£2.2m).

Metsec improves in second half

Metsec staged an improvement to finish 1991 with a pre-tax loss of £257,000, after recording £285,000 in the opening half.

The dividend is held at 6.4p as directors feel that prospects are good.

The loss came from turnover of £79.5m, and compared with a profit of £41.5m on sales of £83.2m previously.

USM-traded Metsec, which specialises in the building products, electronic products, engineering and construction industries, started 1992 with an upward trend in order books and increasing profitability in overall performance, reported Mr Keith Hirst, chairman.

The loss-making businesses of 1991 had either been closed or were operating at break-even or better this year. They would only be maintained where present performance could be improved during 1992 and good recovery potential was present.

Losses per share were 2.07p (earnings 17.18p). The proposed final dividend is 3.7p.

The Seoul Asia Index Trust**International Depositary Receipts****Evidencing Certificates in respect of 1,000 Units in the Trust**

NOTICE IS HEREBY GIVEN to Holders of The Seoul Asia Index Trust that a dividend in the Republic of Korea amounting to Won 5,000 per Certificate in respect of 1,000 units, payable on or after May 1, 1992.

Payments of Coupon No 2 of the International Depositary Receipts, will be made on or after May 1, 1992 against presentation of the Coupons to the Depositary or to one of the Depositary Agents listed below, (in the case of Holders of bearer IDs), or (in the case of Holders of registered IDs) to holders that the Depositary is satisfied were on the Register on the Record Date - March 31, 1992.

DEPOSITARY

Chase Manhattan Bank Luxembourg S.A.
5 Rue Pictet
Luxembourg Grand
L-1012 Luxembourg

DEPOSITARY AGENTS

The Chase Manhattan Bank, N.A.
Woolgate House
Coleman Street
London EC2P 2HD

Corporate Trust Administration
1 New York Plaza
New York
NY 10001
U.S.A.

Chase Plaza
34-35 Chung-dong
Chongju
Seoul
Republic of Korea

Chase Manhattan Bank (Switzerland)
63 Rue du Rhône
CH-1204 Geneva
Switzerland

The amount of dollars payable in respect of Coupons presented to an Agent of the Depositary by the Close of Business on April 29, 1992 and Holders on the Record Date shall be the net proceeds of the sale of the amount of Won for US dollars at the prevailing telegraphic transfer selling amount of Won for US dollars as quoted by a foreign exchange bank in Korea on the day on which the relevant transfer is made.

The dividend proceeds will be distributed to IDR holders in proportion to their respective entitlement and after the deduction of all taxes and fees, charges, duties and expenses of the Depositary.

All Certificate holders are required to submit the name and address of all holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment at a lower rate of the Korean non-resident withholding tax, on condition they furnish to either the Depositary or through one of the designated Depositary Agents, a certificate of residence, together with a copy of the Certificate of incorporation, or for individuals, a copy of their passport. These documents are requested by the Korean National Tax Administration Office as evidence of such proof of residence, the full rate of 26.75 per cent non-resident withholding tax will be retained.

All documents should be submitted to the Depositary or a Depositary Agent, by April 29, 1992.

Chase Manhattan Bank Luxembourg S.A.
as Depositary

**Notice of Redemption to the Holders of
Whitman Finance Corporation N.V.**
(formerly IC Industries Finance Corporation N.V.)
Sinking Fund Zero Coupon Bonds Due 1994

NOTICE IS HEREBY GIVEN, that pursuant to the provisions of Section 5 of the Fiscal and Paying Agency Agreement dated May 15, 1992 among IC Industries Finance Corporation N.V. (now Whitman Finance Corporation N.V.) (the "Company"), IC Industries, Inc. (now Whitman Corporation), as Guarantor, and The Chase Manhattan Bank, N.A., as Fiscal Agent and Paying Agent, \$58,258,000 aggregate principal amount of the Company's Sinking Fund Zero Coupon Bonds Due 1994 (the "Bonds") will be redeemed, through operation of the sinking fund, on May 15, 1992 (the "Redemption Date"), at a redemption price equal to 76.610% of the principal amount of the Bonds to be redeemed (the "Redemption Price").

1	491	16974	17844	33844	43001	34734	35200	35672	36155	36647	37141	38446	38778	39278	44761	45282	54163	54755	55339	56430	56965	57345	57801	58286	58254	57234	97999	106188	107744	109211
2	492	16984	17854	33854	43011	34744	35210	35682	36165	36657	37151	38456	38788	39288	44771	45292	54173	54765	55349	56440	56975	57355	57811	58296	58264	57244	98000	106199	107755	109222
3	493	16994	17864	33864	43021	34754	35220	35692	36175	36667	37161	38466	38798	39298	44781	45302	54183	54775	55359	56450	56985	57365	57821	58306	58274	57254	98001	106200	107756	109223
4	494	17004	17874	33874	43031	34764	35230	35702	36185	36677	37169	38474	38806	39306	44791	45312	54193	54785	55369	56460	56995	57375	57831	58316	58284	57264	98002	106201	107757	109224
5	495	17014	17884	33884	43041	34774	35240	35712	36195	36687	37179	38484	38816	39316	44796	45317	54203	54795	55379	56470	57005	57385	57841	58326	58294	57274	98003	106202	107758	109225
6	496	17024	17894	33894	43051	34784	35250	35722	36205	36697	37187	38492	38824	39324	44801	45322	54213	54805	55389	56480	57015	57395	57851	58336	58304	57284	98004	106203	107759	109226
7	497	17034	17904	33904	43061	34794	35260	35732	36215	36707	37197	38502	38834	39334	44806	45332	54223	54815	55399	56490	57025	57405	57861	58346	58314	57294	98005	106204	107760	109227
8	498	17044	17914	33914	43071	34804	35270	35742	36225	36717	37207	38512	38844	39344	44811	45342	54233	54825	55409	56500	57035	57415	57871	58356	58324	57304	98006	106205	107761	109228
9	499	17054	17924	33924	43081	34814	35280	35752	36235	36727	37217	38522	38854	39354	44816	45352	54243	54835	55419	56510	57045	57425	57881	58366	58334	57314	98007	106206	107762	109229
10	500	17064	17934	33934	43091	34824	35290	35762	36245	36737	37227	38532	38864	39364	44821	45362	54253	54845	55429	56520	57055	57435	57891	58376	58344	57324	98008	106207	107763	109230
11	501	17074	17944	33944	43101	34834	35300	35772	36255	36747	37237	38542	38874	39374	44826	45372	54263	54855	55439	56530	57065	57445	57901	58386	58354	57334	98009	106208	107764	109231
12	502	17084	17954	33954	43111	34844	35310	35782	36265	36757	37247	38552	38884	39384	44831	45382	54273	54865	55449	56540	57075	57455	57911	58396	58364	57344	98010	106209	107765	109232
13	503	17094	17964	33964	43121	34854	35320	35792	36275	36767	37257	38562	38894	39394	44836	45392	54283	54875	55459	56550	57085	57465	57921	58406	58374	57354	98011	106210	107766	109233
14	504	17104	17974	33974	43131	34864	35330	35802	36285	36777	37267	38572	38904	39404	44841	45402	54293	54885	55469	56560	57095	57475	57931	58416	58384	57364	98012	106211	107767	109234
15	505	17114	17984	33984	43141	34874	35340	35812	36295	36787	37277	38582	38914	39414	44846	45412	54303	54895	55479	56570	57105	57485	57941	58426	58394	57374	98013	106212	107768	109235
16	506	17124	17994	33994	43151	34884	35350	35822	36305	36797	37287	38592	38924	39424	44851	45422	54313	54905	55489	56580	57115	57495	57951	58436	58404	57384	98014	106213	107769	109236
17	507	17134	18004	34004	43161	34894	35360	35832	36315	36807	37297	38602	38934	39434	44856	45432	54323	54915	55500	56590	57125	57505	57961	58446	58414	57394	98015	106214	107770	109237
18	508	17144	18014	34014	43171	34904	35370	35842	36325	36817	37307	38612	38944	39444	44861	45442	54333	54925	55510	56600	57135	57515	57971	58456	58424	57404	98016	106215	107771	109238
19	509	17154	18024	34024	43181	34914	35380	35852	36335	36827	37317	38622	38954	39454	44866	45452	54343	54935	55520	56610	57145	57525	57981	58466	58434	57414	98017	106216	107772	109239
20	510	17164	18034	34034	43191	34924	35390	35862	36345	36837	37327	38632	38964	39464	44871	45462	54353	54945	55530	56620	57155	57535	57991	58476	58444	57424	98018	106217	107773	109240
21	511	17174	18044	34044	43201	34934	35400	35872	36355	36847	37337	38642	38974	39474	44876	45472	54363	54955	55540	56630	57165	57545	58001	58486	58454	57434	98019	106218	107774	109241
22	512	17184	18054	34054	4321																									

LONDON SHARE SERVICE

AMERICANS

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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INDEX

MINES - Cont'd	Notes
0 F.O.S.	
01 Bechtel	
02 FS	
03 Free State Dev.	
04 Anglo Coal	
05 JSC (P.L.)	
06 Londrse	
07 St. James	
08 Unikel	
09 Unikel	
10 Diamond and Platinum	
11 Anglo Am Intw	
12 De Beers Ltd. Un.	
13 Anglo	
14 Impota Plat.	
15 Lydenburg	
16 Northern Plat.	
17 Ruckwieser	
18 Central African	
19 Falcon 22	
20 Anglo Am Gold R.	
21 Whylburg's	
22 Ph	
23 Zambia Cor. SBD	
24	
25 Platinum	
26 Anglo Am Coal R.	
27 Anglo Amer. R.	
28 Anglo Am Gold R.	
29 Anglo-Pac Pac. Res.	
30 Anglo-Am R.	
31 Anglo-Pac	
32 Anglo-Pac	
33 Denburi	
34 Gemcor R.	
35 Gold Mines SA R.	
36 Joburg Corrs R.	
37 Midvale W. R.	
38 Monarch	
39 Monarch Res.	
40 New Wits R.	
41 OFS	
42 Rand Mines R.	
43 Rand Mines Pros. R.	
44 Vopac.	
45 Waterbury	
46 Welkom R.	
47	
48 Australians	
49 WACAL Gold	
50 Anglo-Pac	
51 Anglo-Pac	
52 WCF	
53 WCF	
54 WCF	
55 WCF	
56 WCF	
57 WCF	
58 WCF	
59 WCF	
60 WCF	
61 WCF	
62 WCF	
63 WCF	
64 WCF	
65 WCF	
66 WCF	
67 WCF	
68 WCF	
69 WCF	
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 36¢/minute cheap rate. For all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

- OGCFL LFF	15.97	Jester Global Funds Ltd Q206	0624 620060
- OGCFL WCU	15.699	Victory Hse Prospect HML	Q206
- OGCFL BFF	85.5	European Equity -- S	Q207 15 872 0624 620097
- OGCFL PFF	103.915	UK Inv	

● Current Unit Trust prices are available on FT Cityline. Calls charged at 36¢/minute cheap rate and 48¢/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]

Local Government Plus Fund	PRS MultiManager	\$9.55	-
Prudential-Bache Secs (US) Inc	Pacific Growth Fund		
NAV April 3, 1987			

[illegible]

Japan Capital Secured Trust									
Apr 8...	58 7639	1	-	Sabre Futures Fund					
				Investment & Svc	517 57				

[illegible]

Singer & Friedlander Ldn. Agents
Tokyo Tst KAV Mar 31 S11 64 1.0

[illegible]

Alabair Gtd Ltd	5113.37	-	Japan Fund	328.47	21.6635	+0.01	-
E MINT GTD PLC	5114.77	-	Oriental Inc Fund	520.63	21.6615	+0.05	-
So Res Ltd (RMP)	509.85	-	Pacific Inv SA C U	68.11	8.52	+0.01	-
		-	Pacific Inv SA C U	68.11	8.52	+0.01	-

[illegible]

MANAGED FUNDS NOTES	
Prices are in price sales otherwise indicated and those designated \$ with no prefix refer to U.S. dollars. Yields %	

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling holds centre stage

STERLING was riding high yesterday on the back of better than expected UK statistics, reports Peggy Hollinger.

February manufacturing output, forecast to have been flat, jumped by 1.1 per cent.

This helped sterling to nudge the DM2.52 level in the morning, although it closed 50 points down at DM2.5125, due to profit-taking late in the day.

Traders said, however, that a strong underlying demand remained for sterling.

Demand was fuelled by the strong market sentiment that British authorities would not rush to cut rates, at least not before sterling moved above DM2.55.

This is the point at which sterling moves into the narrow band of the exchange rate mechanism.

Noises coming from European central bankers meeting in Basel helped to reinforce this view on UK rates, said Dr Gerard Lyons, economist with DKB International.

The Committee of European Central Bankers had supported the Bundesbank's efforts to maintain a tight monetary policy, encouraging the view that German rates would remain high for some time to come.

Since German monetary policy is often cited as the key to

European rate moves, the "message for sterling is that rates will remain firm", said Dr Lyons.

The D-Mark slowed its slide against other currencies supported by the views on stable German rates.

The currency held steady against the yen at Y80.45 per D-Mark and just one penny against the dollar at close at DM1.6445.

The dollar had an uncertain day, with depressed retail sales figures bringing a recent strong run of economic indicators to an end.

The market was beginning to take the view that economic recovery in the US would be sluggish, said Dr Lyons.

This was likely to be reflected in further statistics due out this week, such as industrial production.

Dollar trading was muted ahead of the Easter weekend, said Mr Nick Parsons of CIBC.

He added that there was no incentive to have a strategic position on the dollar vs D-Mark, given the uncertainty surrounding events in Russia.

The yen continued to enjoy a measure of stability despite the Nikkei's troubles. The markets appear to be taking the view that Japanese banks will have to restate foreign assets to meet capital requirements.

Although this is not yet happening, said Dr Lyons, the market view was having some effect. The yen closed slightly stronger in London at Y132.75 against the dollar, compared with Y133.25.

Within the ERM, sterling kept its distance from the floor at the expense of the Danish Kroner. The peseta continued to rise on the coat tails of sterling, and strengthened against the D-Mark from Ptas 62.82 to Ptas 62.57.

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FINANCIAL FUTURES AND OPTIONS

LIFFE US DOLLAR FUTURES OPTIONS

Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
99	0.70	0.00
100	0.65	0.00
101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

Estimated volume total, Call 9516 Put 9290
Previous day's open, Call 9516 Put 9451

LIFFE EURO DOLLAR FUTURES OPTIONS

Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
99	0.70	0.00
100	0.65	0.00
101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

Estimated volume total, Call 9516 Put 9290
Previous day's open, Call 9516 Put 9451

LIFFE ITALIAN DOLLAR FUTURES OPTIONS

Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
99	0.70	0.00
100	0.65	0.00
101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

Estimated volume total, Call 9516 Put 9290
Previous day's open, Call 9516 Put 9451

LIFFE SHORT STERLING FUTURES OPTIONS

Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
99	0.70	0.00
100	0.65	0.00
101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

Estimated volume total, Call 9516 Put 9290
Previous day's open, Call 9516 Put 9451

LIFFE US TREASURY BOND FUTURES OPTIONS

Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
99	0.70	0.00
100	0.65	0.00
101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

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Strike	Call	Put
90	1.15	0.15
91	1.10	0.10
92	1.05	0.05
93	1.00	0.00
94	0.95	0.00
95	0.90	0.00
96	0.85	0.00
97	0.80	0.00
98	0.75	0.00
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Strike	Call	Put
90	1.15	0.15
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93	1.00	0.00
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101	0.60	0.00
102	0.55	0.00
103	0.50	0.00
104	0.45	0.00
105	0.40	0.00

CANADA

CANADA

Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng
TORONTO											
4:00 pm prices April 14											
Quotations in cents unless marked \$											
221800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
222000 Agropur	45 1/2	45 1/2	45 1/2	45 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
16000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
22800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
9100 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
56000 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
15700 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
14900 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
221800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
222000 Agropur	45 1/2	45 1/2	45 1/2	45 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
16000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
22800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
9100 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
56000 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
15700 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
14900 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
221800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
222000 Agropur	45 1/2	45 1/2	45 1/2	45 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
16000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
22800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
9100 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
56000 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
15700 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
14900 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
221800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
222000 Agropur	45 1/2	45 1/2	45 1/2	45 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
16000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
22800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
9100 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
56000 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
15700 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
14900 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
221800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
222000 Agropur	45 1/2	45 1/2	45 1/2	45 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
16000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	+ 1/2	15400 Bell	34	34	34	+ 1/2	
22800 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
9100 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
56000 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
15700 Alcan	51 1/4	51 1/4	51 1/4	51 1/4	+ 1/4	15400 Bell	34	34	34	+ 1/2	
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FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

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SEVILLE AND WORLD EXPO '92

SECTION III

Wednesday April 15 1992



About 18m visitors are expected at Seville's Universal Exposition. The fair, commemorating the

500th anniversary of Columbus's voyage to America, also heralds the return of Spain to Europe's mainstream after centuries of seclusion, writes Peter Bruce

The fair of the century

THE WORLD'S most sophisticated railway lines run up to it. Europe's newest airport was built for it. Spain's best roads have just reached it. What if no one comes to it?

Of course they will. Welcome to the 1992 Universal Exposition, or Expo '92, in Seville, the biggest, certainly the most expensive, and easily the most rapidly assembled celebration of any single event, probably, in human history.

The cost? About \$9bn, but who's counting? It is too easy to knock Expo - it is a big, brash, fabulous waste of money - and much harder to appreciate what its success means to Spain.

This is a country gripped by one dominating and rampaging anxiety - what do other people think of it? Hardly a week goes by in Spain without a symposium somewhere devoted to this very serious matter. Its newspapers write articles about what foreign newspapers write about Spain.

Now, in these few days before Expo opens and the country's 1992 celebrations (including the Olympics in Barcelona in July) really get underway, Spain is fluffing its

skirts and patting its hair like a young lady preparing for her first date, hoping to get a glimpse of herself in a nice big mirror before the night is over.

Expo and the foreigners that go to it are that mirror. By Expo's success and by the smiles on the faces of its visitors, Spain, or a large part of it, will judge itself. Spaniards know that many northern Europeans think they are a lazy, good for nothing and untrustworthy lot.

It is nonsense, of course, but there have been some horrible moments along the way to Expo: when a terrible fire, caused by careless working practices, destroyed one of the Expo's most important pavilions in February, the press was vicious.

"Chapuzas Nacional" screamed one - national cock-up - as if to say it before some foreigner did. Earlier a replica of the first ship to sail round the world toppled over moments after being launched and some crew in replicas of Columbus's three ships tried to run away when they reached the US.

About 18m people, the organisers say, will go to Seville to

meander about the town and the Expo site between its opening on April 20 and its closure 176 days later on October 12, 500 years to the day that Christopher Columbus first set foot in the new World.

The site is Cartuja Island, once home to a monastery where Columbus often rested after his great voyages. The 450 hectare island sits in the middle of the Guadalquivir River that skirts Seville and up which eventually sailed gold-laden galleons for the century or so in which Spain was able to reap maximum benefit from the colonisation of Latin America that Columbus had begun.

The monastery still stands, but dwarfed by the incredible Expo city that has been built around it. It is impossible to stand in the middle of it - even while frantic last-minute preparations continued - and not be thrilled by the sheer scale of what has been put down on Cartuja and the speed with which it has been done.

Just 18 months ago Cartuja was little more than a swampy ballroom mess. In four days time the Expo will open its 35 pavilions, 70 bars, 150 shops, 40,000-place car park, 16 banks

to the public. Somehow, the organisers have managed to squeeze in 55,000 different pieces of entertainment at 21 stages dotted around the site. The New York Metropolitan Opera will be coming, and so will opera from Vienna, Dresden and Milan. Trinidad and Tobago are sending a steel band.

The whole point is that everyone is coming and Expo '92 is probably going to be the last truly great cultural statement of this century. It is not, or it should not be, a trade fair. It is a celebration of knowledge and, specifically, discovery.

The country, theme and corporate pavilions may not push the barriers of architectural knowledge beyond what we already know, but nowhere on earth are the eccentric and conventional forms and structures of the late 20th century so brilliantly scrambled together. At the risk of sounding like a publicist, Expo promises to be terrific fun.

This is, after all, Andalusia. The incredible noise on the streets and in the bars of Seville could just as easily be the sound of Spain's beating heart. These people taught the

rest of Spain the meaning of fiesta. Visitors might find Seville a little cramped - not any more so than during its Easter fiesta - but it is the smallest city ever to host a Universal Exposition and it has managed to attract the greatest number of countries to take part. One result will be a great shortage of accommodation and what is available will be very expensive.

For most of the time the fair is opened, it will also be unspeakably hot. That partly explains why the Expo site will

be open until four in the morning every day and also why the organisers felt it necessary to plant 350,000 trees and shrubs around the site. Shade will be Expo's most valuable commodity.

Just how valuable the Expo is to Seville is already easy to measure. It was King Juan Carlos who first suggested (naturally, when one is the King, one's ideas are always one's very own ideas) holding an Expo at Seville in 1992. That was in the late 1970s. But it was the election of the socialist government, led by Prime Min-

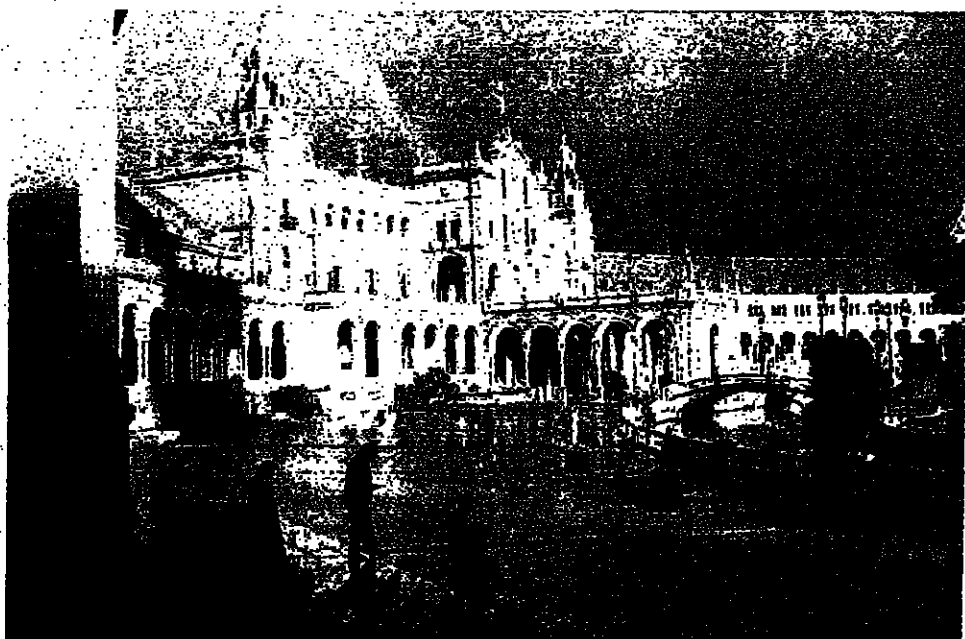
ister Felipe Gonzalez, in 1982 that really set things moving.

Mr Gonzalez and his most senior advisers were all Andalusians in the early years and they have bent over backwards to make sure that, along with the Expo, Andalusia in 1992 would be used to mark the return of Spain to prominence as a major economic and democratic power. Their Andalusia was (and still is) a largely poor, dry and illiterate place. It has bred some wonderful people but given them precious little to live off.

So Andalusia has been showered with gifts for this year. Easily the most exotic is the world's newest high-speed train line, between Madrid and Seville, with a branch to the Expo entrance.

Just outside Seville, where the airport was once little more than a blockhouse, stands a spanking new terminal capable of taking 8m passengers a year.

After the Expo, it could take Seville 20 years to use that airport to capacity. Around the city are nearly 70km of new roads and eight new bridges. Continued on page 3



PAST MEETS FUTURE: Seville's spectacular Plaza de España (above) faces the adventurous structures of the Expo '92 pavilions on Cartuja Island on the Guadalquivir river (right)



IN THIS SURVEY

IS IT worth it? Around the pavilions. Seville's people. Restoration

Pages 2/3 MEXICO'S scars. Columbus's Europe. Semitic heritage

Pages 4/5 A SPANISH viewpoint. Tips for Expo-goers

Page 7 THE new architecture. Getting away from it all

Page 8

Alsace: small is bountiful

French region bordering Switzerland and Germany • 1.6 million inhabitants • 8 280 square kilometres • Gross Domestic Product (G.D.P.) per inhabitant amounting to S 17 000.

The Alsace region is widely known as an exporter of high-quality products and attractive and business-friendly location for international companies. Surprised? Come and see us at Seville Expo'92.



Alsace is the only French region present at the Seville World Exhibition as an Official Partner of France.

No wonder. Alsace ranks among the first regions in the EEC for its business friendly environment, dynamic economy and superb quality of life.

In Alsace, we have been involved in international business ever since the Stone Age. Alsace scores first in France for exports per head, first after Paris for turnover per head, a reflection of the high quality of its products.

For business people worldwide, Alsace is synonymous with excellence. Alsace hosts scores of international companies and executives from every corner of the world: one third of the companies established in Alsace are partly foreign-owned. European, American and Japanese companies, large and small, are taking advantage of our quality of life, our highly-skilled workforce and our internationally-recognized technological and scientific potential.

At the Seville World Exhibition, Alsace will be present through its companies, ready to welcome the decision-makers of the world.

You can contact us now for more details on our companies products, our business locations opportunities and our programme of events in Seville.

A comprehensive survey on the economy of Alsace, published for Expo'92, is available on request.

For more information, call the Regional Council for Alsace at (33) 88 25 68 67 or write to:

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SEVILLE AND WORLD EXPO 2

EXPO '92 IS, on the face of it, a custom-built super-city with a six-month life span on a river island alongside Seville. But it is a lot more than just that and the rest of Spain is muttering as a result.

Barcelona envies Seville its 300kph high speed train link with Madrid; and Madrid, cursed with a wholly inadequate airport, wonders why Seville's has passenger terminals quite out of proportion both to its runway facilities and to its projected traffic.

Valencia, Spain's third city, is upset about both the train link and the airport and it asks why, as an infinitely busier commercial centre, it has not been favoured with fibre-optic communications, with 70kms worth of ringroads and with a dual carriage highway to Madrid.

Spaniards in general would not begrudge Seville a couple of new bridges to help it straddle its Guadalquivir river. But eight?

Seville's new bridges have doubled the city's existing number and three of them lead solely to the Expo island. Industrial Bilbao, hemmed in by the Nervion river, could certainly have done with a few of them.

The government, led by

Spain is all agog at the scale of the project

Admiration and a twinge of envy

Prime Minister Felipe Gonzalez who is Sevilian born and bred, attempts to silence the mutterers by insisting that Expo is a modernising vehicle for one of Spain's least favoured regions; that there is far more to the Exposition than the "come to the big party" hype would suggest.

Spaniards do not begrudge Seville a couple of new bridges across the Guadalquivir — but why eight?

Mr Gonzalez frequently voices fears that Spain's richer areas, near the French frontier, will surge ahead in a Single Market Europe while the Southern belt of Andalusia, which lies within sight of Africa, risks a barren future.

The threat of widening regional imbalances during the 1990s is real enough and the Prime Minister is determined to prevent his home region decoupling from the rest of Spain.

Expo thus represents development economics with a vengeance. More than Ptas900bn in the past five years has been pumped by the government into an area whose GDP is 20 per cent lower than the national average and 54 per cent of that of the EC.

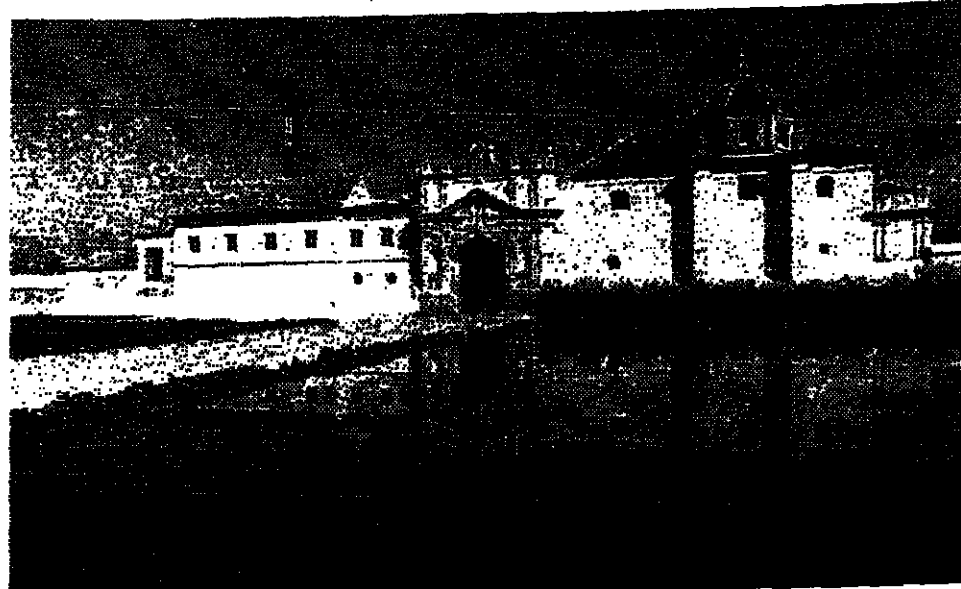
According to the government's thinking, market forces will improve Valencia's infrastructure and they will pay for the airport overhaul that is overdue in Madrid. They will also ensure a bullet train between Madrid and Barcelona and beyond to the French frontier.

But were it not for Expo no

meaningful capital investment, public or private, would have been lured to Southern Spain. Certainly the high speed tracks would never have reached Seville.

Now, as Expo prepares to pack in the public, the administration's focus has uncompromisingly shifted from the Exposition itself to what happens afterwards to Seville and to Andalusia. There are few worries about the 18m who are expected to visit Expo. There is more concern over what will occur at the Exposition site when its last visitor has left.

A project called Cartuja '93, named after the Cartuja island where the exposition stands, has been set up with the future specifically in mind. It seeks to fuel the technological development of the region by exploiting the global promotion that Seville will receive over the



Sanctuary on Cartuja island: where Columbus rested between voyages

next six months and by re-utilising Expo's infrastructure and equipment.

Funded by the Spanish government with the Andalusia regional executive and the Seville city council as minority partners, Cartuja '93 is a state project backed by Spanish and European research bodies including the EC's Institute for Prospective Technology and the International Centre for

Technology Transfer. According to Expo commissioner-general Emilio Cassinello, it is "the most important and ambitious programme" of the whole 1992 extravaganza.

The hoped for scientific and technological complex has been given something of a start by those Expo participants that have already said they wish to remain on the site after the show is over. Italy seeks to

convert its pavilion into an industrial design centre and IBM will base a Language Technology laboratory in its corporate pavilion with the aim of transferring to Spanish its breakthroughs in voice synthesis and recognition.

Siemens and Rank Xerox are also understood to be studying continued use of their Expo pavilions and France has announced that its building

will stay on the Cartuja island to house the biggest French cultural and bibliographical research centre outside Paris.

Mr Rafael de la Cruz, a former senior official in the Spanish Treasury who was appointed Cartuja '93 chairman last October, says that he remains "flexible" about the sort of businesses which will be welcomed into the future park. Much of his work to date has concerned negotiating the details of fiscal breaks and other incentives to attract investment.

The project's main promotional effort will start as soon as Expo opens its doors to the public. "The six months of the exposition are going to be fundamental because they will allow us to explain our objectives," Mr de la Cruz says. He claims two dozen companies so far have expressed an initial interest in the park.

The success or failure of Expo '92 will be judged by the subsequent fortunes of Cartuja '93. Only if the project turns into a genuinely viable scientific and technological park propelling Andalusia into the 21st century will the immense investment be justified and the mutterers silenced.

Tom Burns

Tom Burns explores the many splendoured pavilions

Gateways to a new century

JAPAN HAS a built a four storey wooden pavilion, a massive African oak and Canadian pine teahouse. It is claimed to be the biggest wooden building ever erected and not a nail has been used to knock it together.

Japanese salesmanship and ingenuity is omnipresent at the Exposition and the disarmingly understated Japan pavilion is therefore able to emphasise the concept of Kinari or nature as the fount of all culture. The pavilion flaunts a society that has gone through the high tech tube and come out the other side.

Chile has brought along an iceberg. The 60 tonnes worth of freezing mass was fished off the Antarctic coast before Christmas and arrived in Seville stored in 10 containers like so many ice cubes for a giant's drink. A "cold air curtain" and a system of inner tubes will keep the ice flow healthy in Chile's futuristic pavilion throughout Seville's soaring summer heat.

Nobody knows what will happen to the iceberg when Expo rings down its curtain and there are those who recoil at the thought of transporting

one to Southern Europe. But the idea is to impress the public with Chile's frozen food export potential.

Hungary has reproduced a rural church with seven bell-towers. Forty aluminium bells will peel out the same carillon which in 1456 informed the Western world that the Turkish advance had been stopped at the battle of Belgrade and that Europe had been saved.

If Hungary had had time and money to experiment with Seville's climatic conditions it would have packed its pavilion with thousands of chrysalises and had butterflies hatching by the half hour for the duration of Expo. They would have symbolised the rebirth of a nation.

It has, instead, installed a fair-sized oak tree in a glass vacuum. Visitors will walk around the tree, look down through the glass to examine its spreading roots and perhaps take home the message that bell-ringing Hungary lies firmly in the Western World.

Expo '92's Commissioner General, Emilio Cassinello, likes to say that the participants in the great event are paying tribute

to "imaginative intelligence". Expo participants have mostly understood the mix of spirit and brains to be a once in a lifetime opportunity to let themselves go. The national buildings show off art works and tradition, they display present day industrial and creative muscle and they project a future of collective illusions. Most have restaurants, bars serving out the ethnic tipples and competitive souvenir stalls.

The British pavilion commissioner is a former ambassador called Sir John Ure and he incarnates the flag-waving motivation.

Convinced that "the world and his wife" will be visiting Expo, Sir John is determined that "we should put our best foot forward".

The British pavilion is the size of St Paul's Cathedral and it is entered by way of a very

impressive waterfall. "We are still a major world and European player and I would deeply resent doing things on the cheap," says Sir John. Anything other than an arresting presence would "give the wrong message".

Ireland's pavilion faces the British one and is a seventh of

Japan boasts the biggest ever wooden building (it does not contain a single nail) and the Chileans brought a 60-tonne Antarctic iceberg which has lain in 10 cold storage depots since Christmas

the size. Its commissioner, an engaging professional actor called Denis Rafter, says it is "a gentle and honest pavilion."

Mr Rafter shows off what the Irish have achieved — their milestones, apart from the Atlantic voyages of St. Brendan and their modern literature, included the invention of

the Dunlop tyre and of the hypodermic needle. Mr Rafter, an enthusiastic hispanophile, has recruited a troupe of fluent Spanish-speaking Irish graduates to run his pavilion. "They are all at least trilingual," he says. Their role is to "project our young and skilled labour force". The exit from the Irish

pavilion is through a series of panels that detail the country's principal foreign investors. If there was not an Expo in the wake of the Cold War and on the eve of a Single Market, nations such as Hungary and Ireland would no doubt have felt the need to invent one.

The talk of Expo as it lim-

bers up to its inauguration is the Italian pavilion which is almost as big as the Spanish one and constitutes a determined attempt at Latin one-upmanship.

Expo officials are tolerant: "Spain is stealing the Southern European show and Italy had to respond, Columbus being Cristoforo Colombo and all that," says one.

The US pavilion, in contrast, is an embarrassment. Its twin geodesic domes are second hand structures that have already served their time on the trade fair circuit. It is dwarfed by the neighbouring New Zealand pavilion which has a facade that reproduces the rocky coastline that Captain Cook first saw.

Commissioner-General Cassinello, who was once Spanish ambassador in Mexico, tries to be understanding about the US. "They never properly

understood that this was going to be a great exhibition."

US corporations have nevertheless made up for Washington's lack of vision. Coca Cola is an official sponsor and also a chief cheer leader of a daily parade that will snake its way through the pavilions every evening to announce that day-time exhibits are about to close and that Expo's night entertainment is due to start.

Rank Xerox, which is providing Expo with its information and document management systems, is, together with Siemens and Fujitsu, one of three multinationals that has set up a corporate pavilion. Enthusiastic Rank Xerox officials say that Expo is "the best living showroom" for the corporation's products and an "outstanding opportunity" to exhibit them.

Spain, naturally, stands to gain most of all. The host country's pavilion has the choicest location: it looks out, on one side, to the Avenue of Europe comprising the EC member nations and, on the other, it surveys an artificial lake bordered by the pavilions of the 17 regions or auto-

nomous communities that make up the modern Spanish nation. Expo, centred on the magnificently restored gothic Charterhouse in which Columbus rested between his voyages, is an eye-catching reminder that Spain enlarged the globe in 1492. And it reflects Spain's ambitions 500 years later.

Money for the exposition zone, for the main pavilion, for the regional ones and for the big thematic showstoppers has been no object. The overall budget for the exposition, after four upward revisions in as many years, now stands at Ptas202bn.

As Spain digs ever deeper into its pocket, the government keeps smiling. Every overshoot is justifiable, the organisers say, because it goes towards "building a bigger and better Expo". Expo knockers have claimed for months that the show could not be ready on time. They are going to have to eat their words. They also say it is all a Quixotic venture. But then pundits in Lisbon and London scoffed at Columbus until he came to Spain.

● Pavilions as architecture: see page 8

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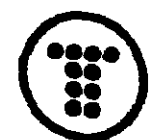
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SEVILLE AND WORLD EXPO 3

THE PEOPLE OF SEVILLE

Slow, haughty, indifferent

WHEN the bullfighter Rafael Gomez "El Gallo" returned from an exhausting tour of South America to the North-western port of La Coruña he was reputedly impatient to get home to Seville.

"Seville is a long way away," his friends told him. "Seville is where it ought to be," said the matador. "What's far away is this place."

That was in the pre-World War One days of long transatlantic crossings and slow steam engines. Seville now has a huge airport and a high speed train but the attitude of its native sons has not visibly changed: the city remains the centre of their universe and they are not particularly anxious about what lies beyond it.

Such thinking means that Universal Expositions don't count for all that much in Seville. At best Expo '92 is a welcome, but in no way imperative, addition to the city. At worst it is an imposition.

Seville, the most class-riden and laidback big city in Spain, has evolved a rhythm of its own. Its Holy Week religious processions, which will take place the week before Expo opens, and its annual Feria, which starts its blitzkrieg of fino drinking, flamenco dancing and corrido rituals a week after the Exposition's inauguration, are far more important events.

The city is fussy about form although it is often short on content. Modernity and innovation arouse suspicion and all hype that is not associated with the madonnas at Holy Week or with an idealised matador during the Feria bullfights is considered bad form.

Disneyland happenings are distinctly ersatz for a society that takes pride in what it describes as its "baroque" world view and that believes utterly in duende, a word that literally means ghost and which suggests rarefied behaviour.

Sevillians are turned on by a high stepping horse, by the grace with which a gypsy dancer moves her arms and by the stylishness that a young blood employs at Feria time to tilt his broad brimmed hat over his right eyebrow.

The sheer size and scope of Expo doesn't impress the locals. They know all about that because, amongst other things, their cathedral, which was built nearly a century before Columbus's landfall in the New World, is quite vast.

"Let us build a church so enormous that everyone who looks at it will take us for madmen," announced the Cathedral's chapter as they laid down its first stone. Sevillians relish telling that story.

The present day city mayor, Alejandro Rojas Marcos, has provided a lead in the local refusal to be overawed by the great event. He complains that Expo has been built "without taking Seville into account" and, up to the last moment, he has been a headache to its organisers.

Recently he demanded that Plaza should be paid from the state budget into Seville's municipal coffers as compensation for the disruption caused to the city's life by the Exposition. He even threat-

ened to refuse municipal building licences to Expo pavilions that had already been built, thus in theory preventing the public from entering them, unless his demand was met.

The mayor is the leader of the Andalusian regional party and, as a long time opponent of Felipe Gonzalez, the socialist premier, and fellow Sevillian, he can be counted upon to seize every opportunity to embarrass the ruling party. But his decidedly lukewarm attitude towards Expo is widely shared locally.

The overwhelming number of those who have made Expo happen, including its commissioner-general Emilio Cassinello and its chief executive Jacinto Pálon, are non-Sevillians. Middle ranking officials, drafted in from Madrid, Bilbao and elsewhere over the past four years to put the show on the road, often reciprocate with their ambivalent views about Seville society.

Some officials talk about a closed off Seville society that views outsiders with near hostility. And they confess to extreme frustrations over local traders and business people who appeared incapable of producing sensible budgets and of delivering on time. One of the Spanish pavilions decided early on to have its brochures printed in Madrid and another preferred to fly in electricians for a day's work.

None of this means that Sevillians won't have the time of their lives for the next six months thanks to the fact that Expo has landed on their doorstep.

Tens of thousands poured into the exhibition zone when it held its open days during the construction phase and they filled it with the infectious sense of joy that they call alegría. They have snapped up the season ticket passes and they will certainly turn the Exposition into the biggest fiesta ever staged.

To satisfy Seville's irrepressible joie de vivre, the organisers have broken new ground with what is called Expo Noche, an after hours and out price schedule of concerts, open air film shows and other attractions that will last until 4 a.m. It will undoubtedly set new standards for all night partying. But whether Seville will use the Expo windfall to vault into the 21st century is quite another matter.

Expo will be fun but it is a wholly serious enterprise in as far as it has been the catalyst for one of the most ambitious regional development efforts ever undertaken by a European government. Seville has received the finest communications infrastructure that money can buy.

It could be that Sevillians, with so much of Expo's "Ages of Discoveries" drummed into their minds for 176 days, will discover that they have it in themselves to break out of their ancestral pleasure-seeking lethargy.

But they might echo "El Gallo" and, deciding that Expo, once over, was something far away, return to a Seville that will forever remain where it ought to be.

Tom Burns

Fair of the century

Continued from page one

cross the Guadalquivir, while five new highways connect Seville with Andalus's other great centres and with Madrid.

This is Andalus's big chance. It has become fashionable to speak of Andalus as Europe's next, or first, Silicon Valley. But it may just find the imagination needed to turn the infrastructure it has been showered with in the past few years to its advantage once all the visitors have gone.

The Expo organisers have already established a project - Carruja 93 - which is designed to preserve the Expo site more or less intact for use as a base for research and study. Andalus has never shown much interest in the future, but Carruja may change that.

Just as it may change the way Spaniards think about their past. What is being celebrated here is Columbus's discovery of America, or what he thought was the East, and the firm establishment, for arguably the first time, of true democracy in Spain. Both are important, for the Expo has neatly coincided with an intense effort by Spain to reconnect itself with its former colonies in Latin America, which now account for just 3 per cent of Spain's trade.

Latin America holds up a rather different mirror to Spain than do its admiring European partners. It is an

older mirror, perhaps darker too. The devastation wrought by the Conquistadores on the native populations of the countries they invaded still provokes quick and fiery argument in Spain. Should Spain feel shame at that memory? Surely not now, just as it has been able to welcome back and legalise the Jews 500 years after their expulsion by Ferdinand and Isabella.

This is not a very contemplative society, but Spaniards who think about themselves might want to extract as much as they can from the Latin Americans who come to Seville. That continent's chaos, its struggle for democracy, has a frighteningly clear reflection in Spain as well. Some people think they know why - that by the time the Conquistadores sailed forth democracy in Spain had already been lost as a trade off for land and title.

That notion is suspect simply for being so neat and tidy and the lessons to be drawn from what Columbus began 500 years ago in Latin America are not easily defined. The Spanish started planning for 1992 calling it the year of Discovery until South Americans reminded Spaniards that people were living in the new world long before 1492. Spain changed the theme of 1992, then, to the Re-encounter. That seems more apt and, even if it says nothing much, it is at least a mark of a new humility.

Medieval palaces are being restored, writes Colin Amery

Gems from the wreckage

strongly Moorish. Narrow streets of whitewashed houses lead to the shaded courtyards, filled in summer with orange blossom, roses and the heavy scent of lilacs.

But do not be too taken in by this area because many of the streets that lead to the Plaza Santa Maria and the Plaza de Dona Elvira were entirely rebuilt as recently as 1924. The real Barrio lies beyond this area of pastiche, from Santa Maria la Blanca to Plaza de las Mercaderías. Here the visitor will still find the 17th century palaces of the Dukes of Bejar and the Marques de Marchena.

There are also churches incorporating the remains of mosques such as San Esteban and if you look hard there are relics of Roman buildings that are now parts of much later structures. The interesting thing about this area is that right up to the 19th century builders followed the rules - tall windows, iron balconies and cool enclosed courts.

It was the development of the tower blocks of Los Remedios that caused the emptying of much of this quarter and led to its decay. This movement of population from the inner city coincided with planning laws passed during the Franco era which favoured speculation



The Golden Tower: one of the few survivors of 20th century demolition and redevelopment

and led to excessive demolition and insensitive redevelopment. There was a reaction in Seville to the steady erosion of the older parts of the inner city, largely led by an organisation called Pro Sevilla. The initiative came mainly from the Duke of Segorbe who drew up a charter to encourage the participation of many of the leading Spanish banks including the Banco Hispano-Americano and the Banco Occidental.

The Duke of Segorbe's family, the Madinacali, played an important part in the history of Seville and their palace - the Casa de Pilatos - is one of the city's most beautiful places.

Pro Sevilla was unusual in the world of conservation because it set out to be commercial and to show that investment in real estate need not be incompatible with the conservation and careful urban renewal. In the early 1980s the organisation owned some 130 buildings in the areas of San Bartolome and Santiago. Some of these decaying houses and tenements were restored by

Pro Sevilla itself, using traditional methods right down to old lime wash techniques for painting the walls to ensure that they faded to the right colour.

One of the most recently completed restoration and renewal projects is the creation of an apartment hotel known as Las Casas de la Juderia, in a section of the city that was for a long period home to the Jews. Many of the houses belonged to the Duke de Bejar and were palatial in scale. The conversion of this particular

hotel shows that it is entirely possible to keep the best of the old and refurbish it so that it is a commercial proposition. Particularly well done are the internal arcaded courtyard gardens. Each apartment has either a courtyard or a terrace and the interiors are very sympathetically decorated.

The restoration work of Pro Sevilla is exceptional because the organisation does not believe in the creation of pastiche architecture. Instead it commissions new elements for older buildings from the best contemporary architects. One tiny 16th century barber shop on Plaza de San Lorenzo (perhaps the haunt of Figaro himself?) is now a house with a spectacular modern interior. The Italian architect Aldo Rossi was commissioned to carry out the conversion of the Corral del Conde - his design to turn this building into flats is modern but conforms in scale and fenestration to its neighbours.

Throughout Seville this year the example of Pro Sevilla seems to be catching on and there is a mass of scaffolding, building repair and cleaning. Behind the restored facade are new spaces for work and leisure that demonstrate the vitality of the old city. The political decision to pour money into the Seville region for Expo has benefited both old and new parts of the city. These funds cannot rebuild the medieval city but they are helping to retain the best of old Seville and give it new life.

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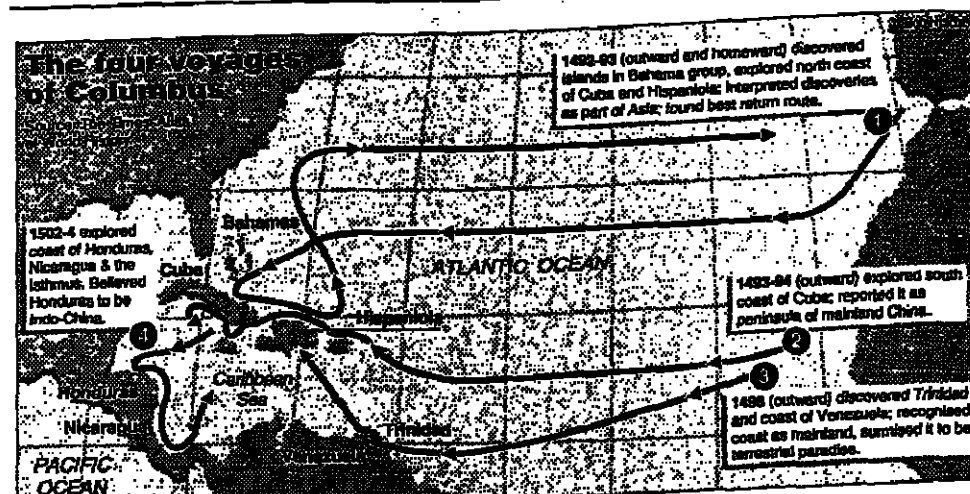
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SEVILLE AND WORLD EXPO 4



Mexico has mixed feelings, says Damian Fraser

Aztec memories

MEXICO'S tortured feelings about its conquest by Spain and relations with the once colonial power have been sorely tested by the celebrations of Columbus's "discovery" of the Americas.

Almost as soon as the Spaniards formed their preparatory committee to organise the celebration, Mexicans and other Latin Americans objected. The Americas were not discovered, they pointed out - rather there was a "meeting of two worlds". The 500th anniversary, they said, should not be a celebration, but a commemoration.

Even this is too benign a description for many. The brutal conquest of Mexico and the subsequent annihilation (through disease) of most of the indigenous population, could hardly be described as a "meeting". In Mexico, indigenous leaders will celebrate "the day of the race" (as it is called) by taking wreaths from the statue of Columbus and laying them at the foot of the last Aztec Emperor, Cuauhtemoc.

Mexico's ambassador to Spain, Jesus Silva Herzog, in a recent interview with the newspaper *La Jornada*, went to some considerable effort to explain Mexico's position: "Our pavilion in the Seville fair is going to show the world that Mexico did not begin in 1492, that before the Spanish arrived we were already an important group of nations, with a city, Tenochtitlan, that was probably larger than whatever European city of that era. And now we desire and hope to place ourselves in a world forum with a dynamic project, equally multiethnic, multiracial, multicultural, that shows we are more than 30 centuries old, and not a mere 500 years old."

Such defensiveness is understandable. The typical Mexican when asked about Hernan Cortes, who conquered Aztec Mexico with a few hundred soldiers, will say he was a brutal blood-thirsty mercenary - far from the hero many in Spain portray him to be. While in Peru statues of their conqueror, Francisco Pizarro, abound, Mexico City sports none of Cortes.

Mexico's attitude to the 500th anniversary is complicated by the hope many Mexican intellectuals have that it will force the country to confront its colonial past, and come to terms with its *mestizaje*



Columbus: Mexican memories pre-date his arrival

(mixed-blood heritage). Carlos Fuentes, the writer, has renewed an old controversy by suggesting the city build a statue to Cortes. As he said "I wish we could have a statue of Hernan Cortes on his horse so that we could end the complex of having been colonised. I believe this is more honest; we must accept our mother and father."

Such views are echoed by other intellectuals, who, as a group, form a strangely important role in Mexican society. In a television debate on the meaning of 1492, Enrique Florescano, a respected historian, made an impassioned plea. "The [historical] interpretations that developed during the period of Mexican nationalism cut off our colonial past; the result is we have not been able to incorporate the huge impact of its politics, religion, culture and science on our history, which has created an identity crisis. We have to use their 500th anniversary to re-evaluate our history."

Others present disagreed, claiming Mexico has a perfectly strong sense of national identity. Mr Fuentes's proposal has similarly been roundly condemned. The philosopher Leopoldo Zea called the idea "an offence and act of idolatry". The writer Carlos Monsivais joined the fray saying "it is one thing to suppress unnecessary quarrels, and quite another to provoke them with stone and bronze".

Indigenous peoples (about 10 per cent of the population), and perhaps a majority of the *mestizos* (mixed-bloods) are understandably concerned that a statue to Cortes would symbolically suggest approval for his brutal conquest, and primacy for the Spanish part of the country's heritage.

Mexico's confused relationship with Cortes (and by implication with its mixed-blood heritage) has had a profound effect on its relations with Spain. For most of the 19th century relations were frosty, as Mexico struggled to assert its independence. In the 20th century Mexico broke off relations with General Franco's Spain, and welcomed some 40,000 republican exiles to its shores. Alan Riding in his book *Distant Neighbours* writes (going perhaps too far) that Franco "had come to signify Cortes" who by breaking off of relations "could be symbolically punished".

Since then Mexico and Spain have grown closer, especially under Felipe Gonzalez and Carlos Salinas de Gortari. Members of Mr Salinas's cabinet are said to be deeply impressed by Spain's "transition" since Franco's death, and are keen to emulate a similar type of transition themselves - even if Mexico's situation is strikingly different. Hence, just as Spain joined the European Community in the belief that economic integration would

fuel growth, capital inflows, and promote political stability, Mexico has sought membership of a North American free trade area for similar reasons.

Spain has recently replaced France as Mexico's closest political partner in the EC. Mr Gonzalez and President Salinas have cooperated closely over policy to Cuba, while Spain offered help during the El Salvador peace talks. (In the early 1980s, by contrast, France and Mexico had cooperated closely over Central American policy.) Spain, eager to make up for past insults, has showered Mexico (and the rest of Latin America) with trade credits, and promises of cooperation.

The annual Ibero-American summit, held last year for the first time in Mexico, and to be hosted this year in Spain, aims to strengthen these links still further. Mexico and Latin America hope (rather forlornly) that Spain will promote its interests in the European Community, just as Britain and France won trade concessions for their colonies.

Spain in turn wants to build a foothold in the import-hungry Latin American economies. Already Spain's airline, Iberia, has become an Ibero-American carrier, with stakes in the airlines of Venezuela and Argentina. Two Spanish banks have bought stakes in Mexican banks; Spanish investment in Cuban tourism is vital to the island's battered economy.

But in spite of the rhetoric of Ibero-American integration, the chances of deeper cooperation are limited. Spain's future clearly lies in Europe, and it is much too concerned about becoming a first-rank member of the EC to waste energy on promoting Latin America to other countries. Indeed, Spain's investment in Mexico is behind that of France, Germany, Japan, Switzerland and the UK, suggesting, if anything, Spain could learn from other European countries about doing business amongst its former colonies.

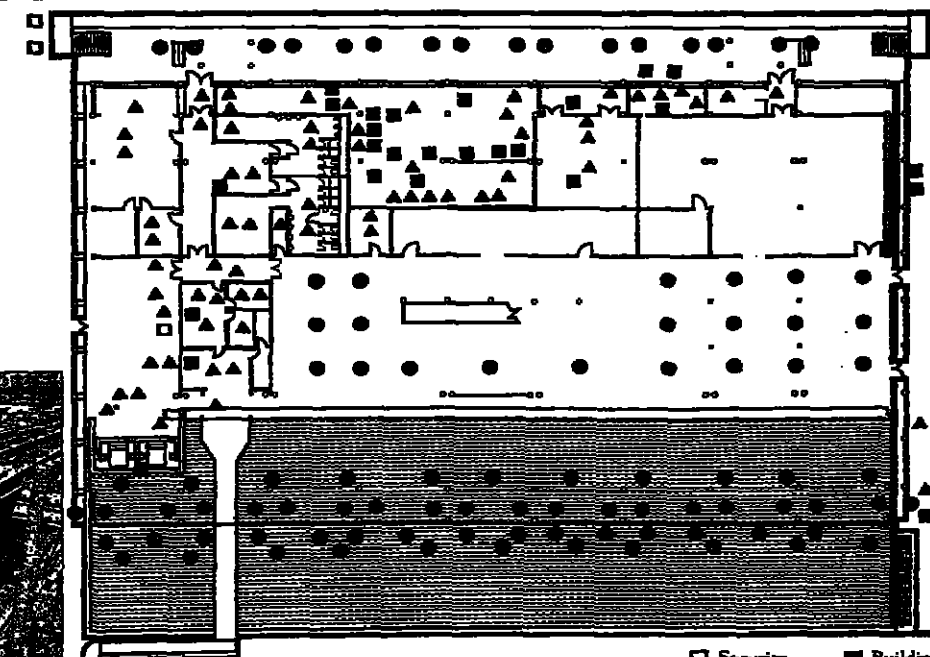
Similarly, the future of Latin America (Cuba apart) evidently lies with the US. The US political and commercial presence is and always will be substantially larger than Spain's. In Mexico, for example, accumulated Spanish investment up to August 1991 was a paltry \$726m, compared to the US investment of \$20,700m. In recognition of the economic reality, Mexico, and the rest of Latin America, are queuing up to form free trade agreements with the US. Spain lags far behind in their priorities.

● A Spanish reply: Page 7

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More, it had been occupied by the Moors too long, in parts for almost 800 years. And who ruled Spain? Kings or cardinals or robber knights or the *Hermanos* - the powerful organisation of "brother-hoods" that originated as a militia policing the regions and doubled as a national tax-collecting agency? But times were ready for change when Isabella of Castile married Ferdinand of Aragon in 1469, against strong popular feeling in both states and while neither was as yet a crowned head. The financing of Ferdinand's suit, quite beyond the capacity of his bankrupt father King John of Aragon, was provided by Jewish financiers in the royal employ, acting in collusion with a Catalan official of the Vatican, the future Borgia Pope Alexander VI.

Isabella was 18, Ferdinand a year younger. Unlike Portugal, which prospered by espousing the Atlantic as a second province, Spain was an unmade bed. Much of Andalusia in the south still remained Moslem territory. The Reconquista, called a crusade, was not yet completed in 1491. Concentration on the mission had created an inward-looking Spanish people of passionate intensity.

This was accompanied by intermarriage on a scale to make it difficult to discern whether an individual was of Christian or Hebrew or Arab descent.

A mountainous land dry as dust bred a dogged population attached to their patch. This national introspection goes some way

Barnet Litvinoff portrays the Europe in which Columbus launched his great adventure

The renaissance filled his sails

to account for the ferocity of the Civil War in the 20th century which cost three quarters of a million lives, and the fact that Spain kept out of this century's two great European conflagrations.

The voyage of Christopher Columbus as a Spanish enterprise owed nothing to the young monarchs' empire-building desires. They had no such ambition. The man from Genoa had peddled his proposition to a succession of rulers, but without success. He first appealed to King John of Portugal, only to be rebuffed. Columbus next approached Isabella and Ferdinand, again being refused. Then, in desperation, he

The voyage as a Spanish enterprise owed nothing to the young monarchs' desires for empire building

besought the brilliant Regent of France, Anne of Beaujeu, and finally Henry VII of England.

None was interested. They exhausted their wealth in battles over ownership of a town, or a river, or a forest within Europe. But they were deaf to the concept of a second shore to the Atlantic where, according to Columbus, realms beyond dreams were available for the taking.

He returned to Spain, waiting impatiently outside the royal headquarters during the protracted campaign against Granada. Years passed before the Queen's advisers, notably the baptised Jew Luis de Santangel, persuaded her to grant Columbus her patronage. What had she to lose,

they urged, with a negligible gamble of three tiny caravels? They had just hoisted the royal standard, together with a huge silver cross given by the Pope, on the Alhambra, the defeated Moorish kingdom's architectural masterpiece.

Because Columbus stole the historic moment for his perilous adventure into the unknown, the immense strategic achievement in closing the Straits of Gibraltar against exit by Ottoman fleets remained for a time unremarked. It was as crucial to the future of the European races as the annexation of America. The Catholic monarchs had thereby locked the Sultan of Turkey within the Mediterranean.

Had the Sublime Porte been able to pass its ships into the Atlantic it could well have enriched this continent. Turkey was already master of the greater portion of south-eastern Europe. Western countries lay unprotected on their oceanic side, the Portuguese being too few to engage a major enemy. France was preoccupied with internal consolidation and in eternal dispute with others over the Low Countries, while England had not yet recovered from the wounds of the Hundred Years War or the Wars of the Roses.

To be sure, Turkey may not have succeeded in replacing Christianity with Islam in Europe, but physical control was all the Crescent aspired to, as in the Balkans. Ventures deep into the Atlantic would then have been automatic, with the New World doubtless given another conqueror and a different history. Moslem mariners were no less skilled than the Europeans, as witness their navigation of the Indian Ocean as far as the Malabar

coast. Portuguese ships hugged the western shores of Africa but had not as yet properly rounded the Cape.

Amazingly, Europe itself, when Columbus planted Isabella's banner on the Aradak island he baptised San Salvador on October 12, 1492, counted no more than as a mere promontory hanging precariously over the ledge of Asia. Europe comprised a jigsaw of statelets torn by perennial strife.

Eastwards, Europe was ever dangerously exposed to a resolute predator. Following the conquest of Constantinople in 1453 there seemed no stopping the Turk. He would reach the outskirts of Vienna in 1519, to hold the Austrian capital in siege for a further century and a half. He had swallowed Hungary and threatened Poland, while Muscovy had only recently shaken off Tatar tutelage.

Only in 1571 did Spain, now the greatest European power, manage to clip the Sultan's sails at Lepanto in Greek waters, where Cervantes lost an arm. The long retreat and decline of the Ottomans on land had not yet begun.

Returning to the *annus mirabilis* of 1492, we find the young Ferdinand mostly apathetic to Columbus and the consequences of a new continent joined to Spain. Ownership of the colonies came specifically to Isabella's Castile. Ferdinand was busy scheming his way into the possession of the southern half of Italy. A minor prince-ling on his marriage, he founded a dynasty destined for the ultimate tiara available to a European monarch - the crown of the Holy Roman Empire. Of the offspring from his union with Isabella two girls survived - the demented Joanna and the unhappy

Katharine, first wife of Henry VIII.

Joanna proved the vessel in which the great design was consummated. Her marriage to a Habsburg produced Charles V, the king-emperor reigning over half of Europe and extensive dominions across the world. The last of his line, Dr. Otto von Habsburg, has renounced all claims to a throne and today sits in the European parliament as a representative of Bavaria.

So is this the picture to set the scene for the Quincentenary? Crowns lost, empires rising and declining, a theatre of global proportions with entire populations observing the spectacle? Hardly. The year

Within 100 years, Spain and Portugal faltered and the field lay open to expansion by England, France and Holland

1492 heralded the Europeans' domination of the rest not only by the prerogative of conquest but also through the sinews of trade and the spirit of the Renaissance.

Commerce reached global dimensions with the overseas acquisitions of the two Iberian powers east and west. The world's abundance funnelled into Lisbon and Seville, eclipsing Venice in the process. Lombard and Flemish bankers lubricated the system and promoted Antwerp to Europe's premier metropolis. Capitalism came into its own.

Peruvian silver soon flooded into Europe to create new money markets and destabilise currencies. Within 100 years both Portugal and Spain faltered, losing their capa-

bility to sustain their distant possessions. The field cleared for successor empires, English, French and Dutch.

Simultaneously, Europeans began exploring new frontiers of the mind. The Renaissance might be described as a rediscovery by man of his own emotional creativity. Out of Italy, impotent plaything of Franco-Spanish rivalries, the shoots grew into a dazzling cultural and intellectual harvest. This began in Tuscany, more exactly Medicean Florence, then spread throughout western Europe.

European philosophers, artists and theologians dared to challenge a doctrine that pronounced every human endeavour to be directed by God's will, unless felled by the Anti-Christ. Thomas More's *Utopia*, published in 1516, was inspired by news of a virgin civilisation across the Atlantic to advance the idea of a state based on social justice, tolerance of all religions.

The work exerted a profound influence on some clerics, among them Bartolome de Las Casas, a friar domiciled in Mexico, who had the ear of the Emperor Charles V. In consequence of Las Casas' agitation against his fellow-colonists for their inhuman treatment of their slaves, Charles ordered stringent rules to protect the surviving Indian tribes - too late, unhappily, to avoid a genocidal catastrophe.

Current attitudes induce a cynicism regarding the intentions of Columbus, and Spain, in bringing European religion, with its social and cultural mores, to corrupt the innocents of the new territories. We protest too much. Three hundred years after the Discoverer sailed, and with the American War of Independence and the French Declaration of the Rights of Man already history, Britain began a colonisation of Australia. The result for the aboriginal population there equalled that earlier epoch of expropriation drenched with slaughter.

Barnet Litvinoff is the author of 1492: The Year and the Era, Constable, £17.95.

THE SEMITIC HERITAGE

Echoes of a golden age

WITH the curtain about to rise on Expo '92 at Seville, Spain intends a tour de force bridging ancient splendours with the promise of an auspicious future, writes BARNET LITVINOFF.

But first a stigma had to be expunged, for Seville and the Quincentenary recall not only the epic of Columbus but also the historic crimes perpetrated upon the two proud communities that shared this homeland with the Christians.

Three developments in quick succession followed each other in the early days of January 1492:

- the last Moorish kingdom ceased to exist;
- Columbus received the official sponsorship he had sought so long;
- and professing Jews were given the alternatives of conversion or departure from Spanish dominion.

Influential Jews, notably Abraham Senior, the Crown Rabbi of Castile, and the "converso" Luis de Santangel, Treasurer of the Royal household and the man who persuaded Isabella to grant Columbus her assent, employed every argument to annul the edict.

In vain. Catholic hysteria swept the land on Granada's extinction. The decree was to take effect on March 31 with four months grace allowed for the people to liquidate their affairs.

In the event, some 150,000 Jews departed, of whom about 20,000 (the very poor, of course) disappeared in transit, either dying of starvation or sold into slavery. Senior himself fled 50,000 or so into the Church, the king and queen standing as godparents at his baptism.

Off went the Jews, the majority in temporary sojourn, at a price of eight cruzados per head, to Portugal. A warm welcome awaited many others in Turkey and the Low Countries, where they revived their fortunes.

The expulsion of the Jews in 1492 coincided with the institution of a regimen of brutal oppression against the Moors, until they too were driven out of Spain in 1609. There was a lingering agony of persecution with the proscription of the Arabic language, until they too were expelled in 1609. Some 275,000 Hispanic Moslems took to the Maghreb.

The Jewish presence in Spain dated back to Roman times; the Arabs to AD 711. Both Semitic races had produced philosophers, scientists and poets to cross the divide separating east and west.

Little wonder that the present government of Spain felt honoured to host the first direct negotiation between Israelis and Arabs last year.

By a paradox, all three peoples, Catholics, Moslems and Jews, before their incompatibility was declared, cohabited in relative harmony for many centuries. In contrast with their golden age of science and culture, the rest of Europe dwelt in a medieval chiaroscuro rife with lawlessness and illiteracy. While Toledo gave the hallmark to Jewish achievement, Seville on the banks of the Guadalquivir rivalled Granada and Cordoba in grace and purposeful activity.

Toledo is being reclaimed as

a cultural and spiritual centre for Sephardic Jewry, while Seville (in Arabic *Ishbiliya*) will extend a welcome to scholars from the Islamic world.

Seville was the principal port of the Spanish-American connection and enjoyed the monopoly of all Atlantic trade for 200 years following the expedition of Columbus. One might have thought, therefore, that this city and its hinterland would have flourished ever afterwards. But Seville's prosperity, attracting entrepreneurs from all Europe, could not endure.

Situated deeply inland on the river, it suffered a gradual silting and the spread of marsh. Cadiz supplanted Seville as the leading port early in the 18th century, precisely as Antwerp stole the role from Bruges in earlier days.

Seville's present population of 700,000 is half the size of Cadiz. Nevertheless the authorities hope to revive its fortunes by renewing the Ibero-American bond which gave the city its unique position in mercantile history. Expo '92 is making the association with Latin America one of its major concerns. In this it includes Portuguese-speaking Brazil and the proliferation of Hispanics in the US. Transatlantic investment is being encouraged as well as cultural exchanges and, of course, more visits from the general public. Spain believes it will thus bring an extra dimension to its participation in Europe.

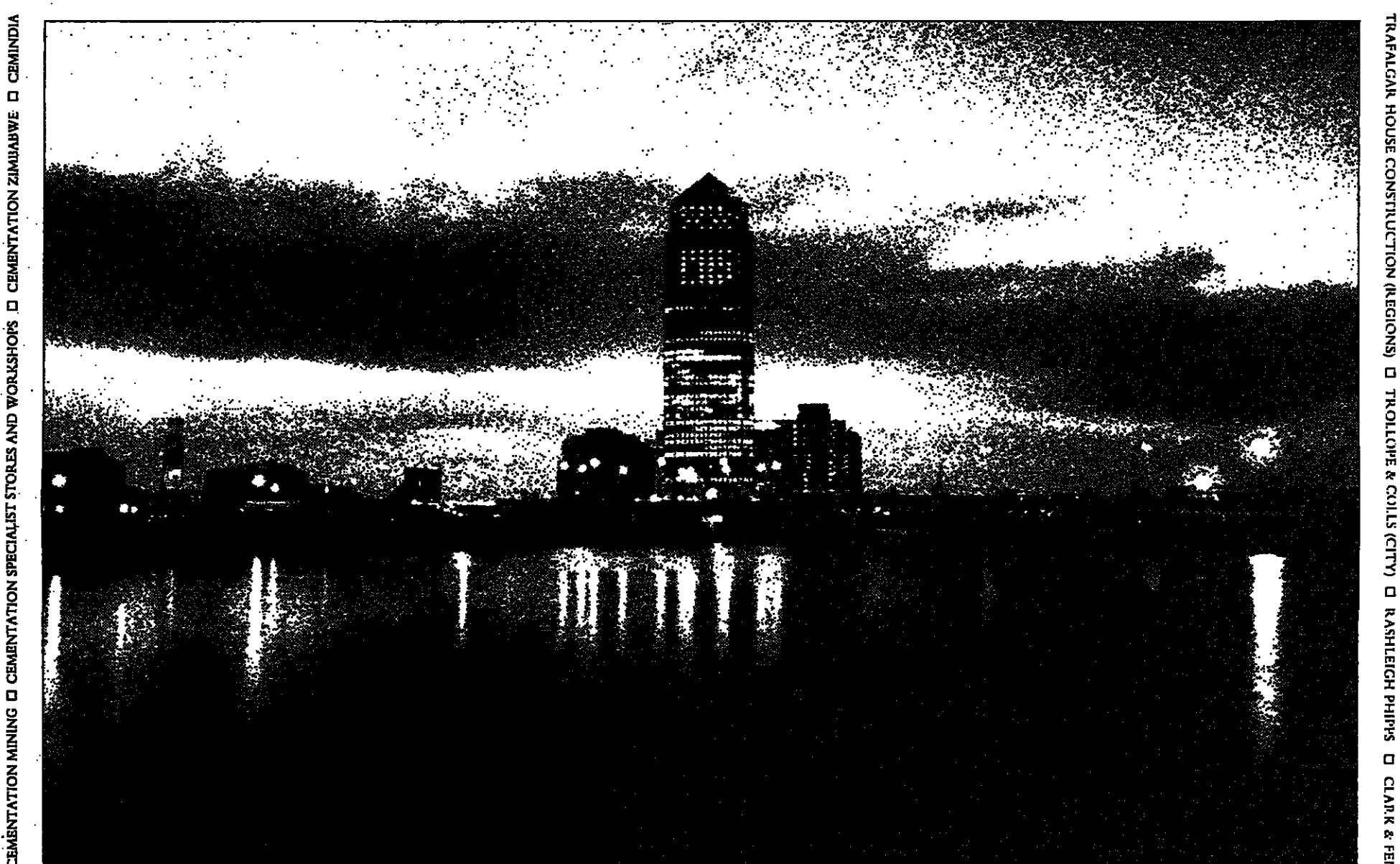
One Spanish characteristic is a preoccupation with the national past, almost a neurosis. The Inquisition was inaugurated in Seville in 1478, originally against Papal opposition: this cruellest of tribunals - hands chopped from the "guilty" preceded the consignment of living men and women to the pyre - was not directed against Jews and Moslems who openly professed their faith. By Catholic doctrine they were doomed for perdition anyway.

The Inquisition sought out heretics, mainly converted Jews who, having accepted baptism, were believed to be practising in secret their Hebrew rites. A person (and they included Catholic priests) might be arraigned on the strength of information brought to the tribunal by an aggrieved servant, even an estranged relative. There indeed existed such closet Jews (closet Moslems were much fewer) who proclaimed their true identity and followed the orthodox to exile on the Edict of Expulsion in 1492.

Superstition has it that a curse was laid upon Seville as the place where in 1480 the Inquisition was begun in Spain. It was also subsequently in Portugal and in the colonies overseas, surviving, with chastisement of Protestants, too, until 1820. King Juan Carlos has just joined hands with the President of Israel at a service of reconciliation in Madrid's synagogue, atonement for the infamy of his ancestors.

So be it. Jews have not forgotten that General Franco, a fascist dictator, refrained from joining Nazi Germany in the Second World War, and protected refugees succeeding in finding a haven across the Pyrenees.

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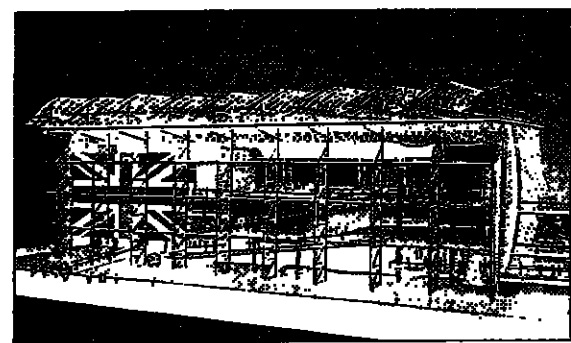
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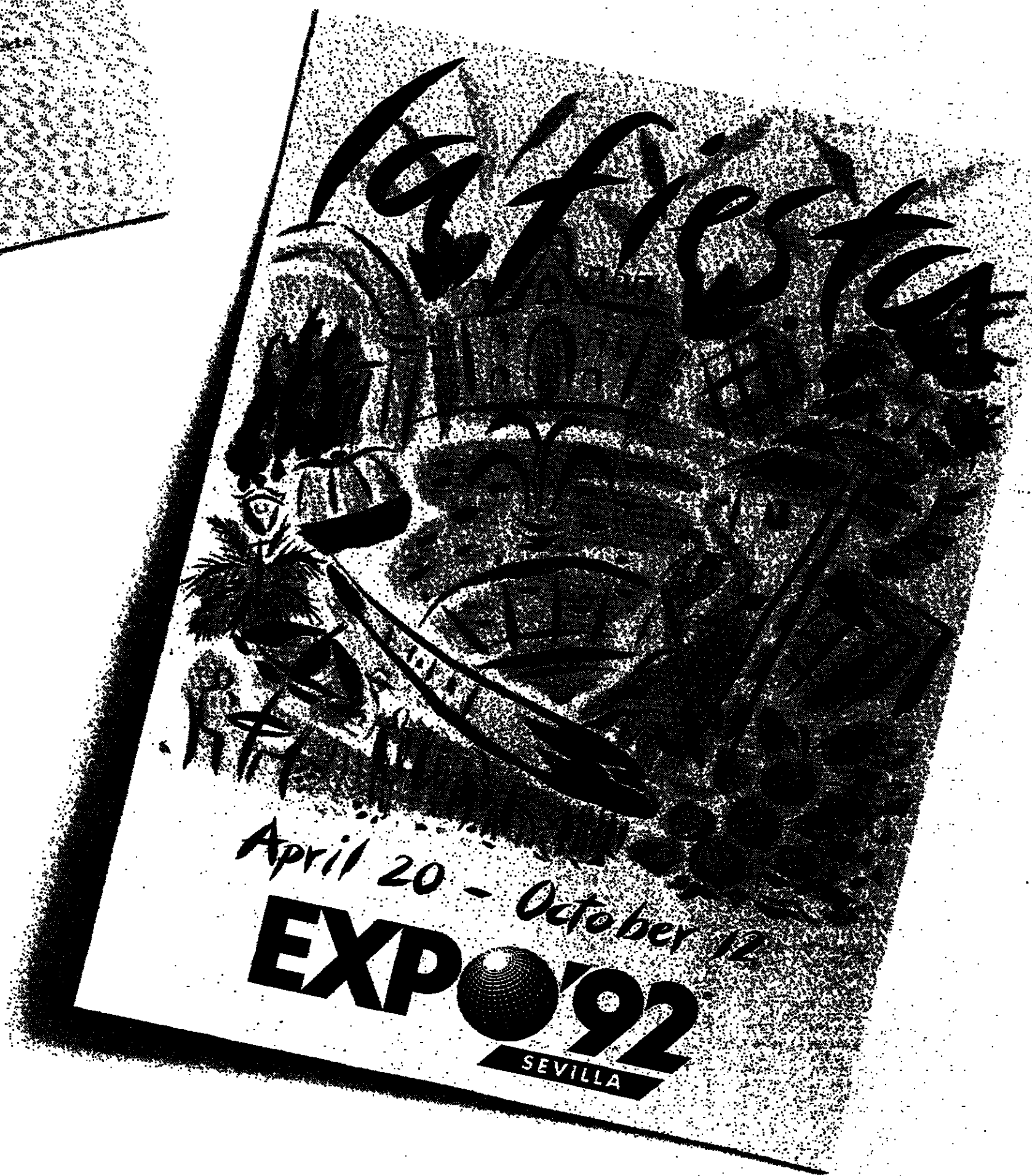
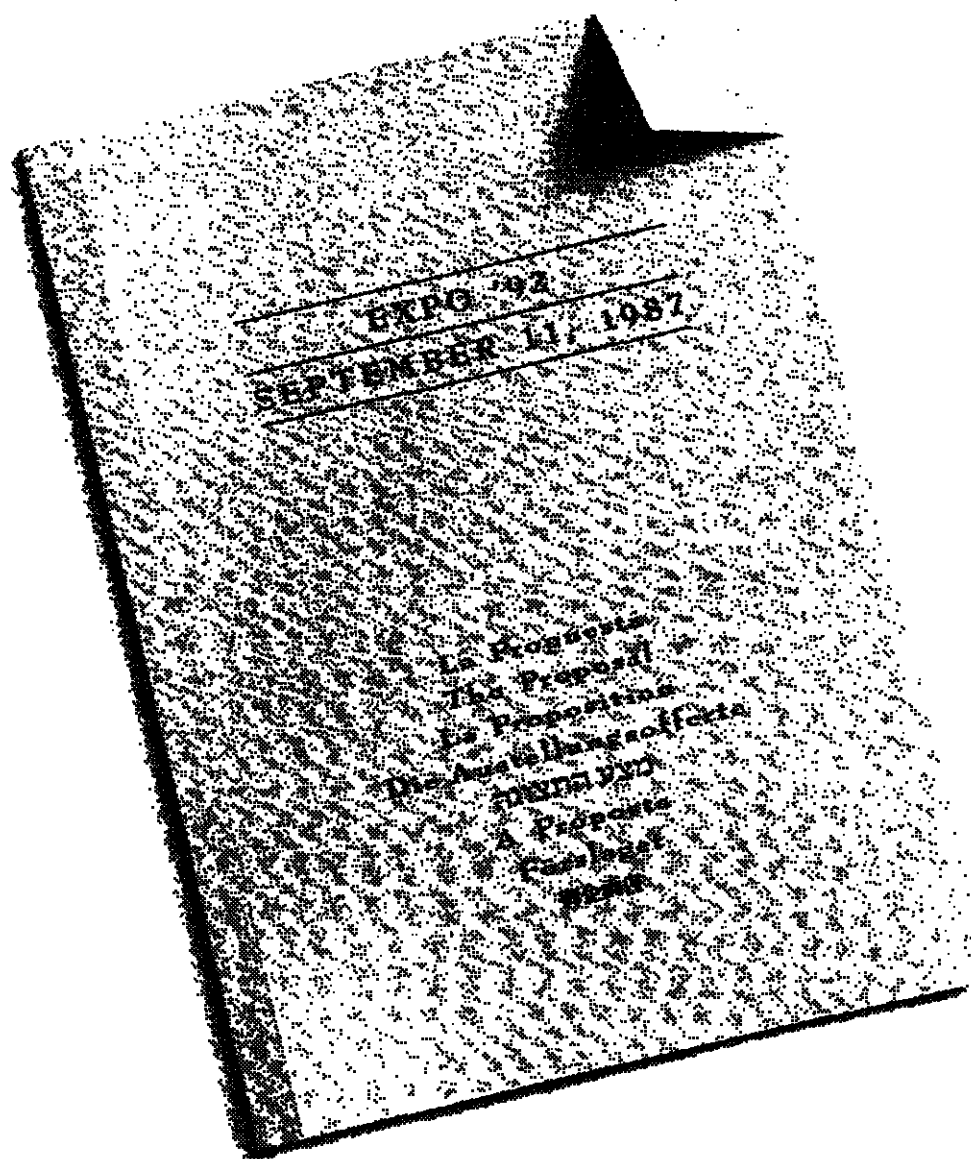
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SEVILLE AND WORLD EXPO '92

Tom Burns offers practical hints on the art of surviving Expo

Short cuts to a happy visit

How long to stay? The organisers say that the conscientious Expo '92 visitor will need 100 hours to "do" it properly. Promoters of such events are honour-bound to make such claims. But in the case of this Universal Exposition, the biggest ever staged, the boast is not so wild.

There is a truly daunting amount to see and sample. A total of 110 nations are taking part. The previous Universal Exposition was set by Osaka, Japan, in 1970 when there were 77 participating countries.

Those who are painstakingly thorough should therefore take out a Pt30,000 (\$300) season ticket for the show's six-month duration and spread their visit.

By the end they might never want to be within a 100-hour radius of anything that calls itself a multi-media experience or that mentions the word "discovery" in its promotional blurb.

Others will find the three-day Pt10,000 pass more than sufficient. Only the "if it's Tuesday it must be Seville, Spain" brigade will want to go for the one-day Pt4,000 ticket. Over-65s and children aged five-14 will pay Pt1,500 for a day ticket and the under-fives get in free.

Those who just want to party in Seville during the coming months should note that a Pt1,000 Expo Noche ticket will give them the run of the exhibition zone between 8pm and 4am. They will also have two hours in which to see some of the pavilions before these close at 10pm.

A Pt10,000 Expo Noche season ticket will keep the raven's feet-tapping after-hours from April to October. They, too, might never want to hear flamenco hand clapping, salsa or Caribbean steel bands for a very long time.

Choice of accommodation: Seville's hotel prices have gone through the roof. Travel agents will normally be booking for their clients through an Expo organisation called Coral which controls most of the hotel beds in the city. The cost is quite exorbitant.

Those not prepared to be fleeced by a three-star hotel which has doubled its rates to charge \$200 a night should head for the Costa del Sol, drive inland from Seville to the neighbouring city of Cordoba, or get out of Spain altogether and into Portugal's far more reasonably priced Algarve resorts. There is plenty of accommodation within, at most, a 2½-hour drive from Expo.

Coral has also organised a bed-and-breakfast network in Seville private homes and acts as a clearing agency for local camping sites.

What must not be missed: The must exhibits are the theme pavilions. One of them, which was dubbed Expo's Time Machine and dealt with discoveries over the past 500 years, was gutted by fire in February. But four remain to take visitors from a pre-renaissance and pre-Columbus world to a space travel future. In the middle of it all there is a recreation of Seville's 16th-century harbour, the port that monopolised the yellow brick road to El Dorado.

Anything between 10,000 to 20,000 souls are expected at the theme



Once in Seville there is no problem reaching Expo: it lies on an island in the Guadalquivir river that girds the city

pavilions every day. They will encounter a combination of light and sound, of laser projections and films, of humans and robots, of interactive things to play with and things to look at, of objects and artefacts that will be both genuine and reproduced.

The organisers promise a "new exhibiting philosophy" that is described as "a far cry from traditional museum norms". The emphasis is on "atmosphere and meta-

phor", on "communication and participation".

Those who shy away from such venues should find solace in the adjoining botanical and tropical gardens where the electronic world will be noticeable by its absence. These gardens contain 1,000 plant species, nearly half of them from Latin America.

Certain national pavilions, undoubtedly Japan, Italy and Spain, will draw the big crowds. But the

undervisited pavilions will also offer unexpected rewards.

Those who bypass the Swiss pavilion, for example, for fear of gnomes and cuckoo clocks, will miss a restaurant created by Swiss artist Daniel Spoerri who was a friend of Andy Warhol.

It has remnants of food glued on to the walls (hygienically lacquered over), tables covered by half finished meals hanging from the ceiling and a central fountain made out

of 100 meat grinders. The decor may be very un-Swiss but the food is of the safe fondue variety.

There are contrasts aplenty at Expo. Monaco's pavilion is mostly a walk-through aquarium and Saudi Arabia's is furnished by desert sands. Haiti has brought to Seville the anchor that belonged to Columbus's flag ship, the Santa Maria. Some 60 security guards will be guarding an original American Bill of Rights in the US pavilion.

One part of the Expo spectacle is the architectural bravado of the site and the imaginative use of cooling fountains, water channels and luxuriously hanging gardens. The other is the non-stop open-air entertain-

ment provided by street theatre groups and bands.

As dusk falls a daily cavalcade starts up and nightfall is marked by fireworks and more laser beams in yet another multi-media show, a gigantic one this time that is staged over the site's main lake. Then, with Expo Noche, the night-time knees-up gets underway.

After-hours events include film shows of the silver screen's greats for those who are incapable of moving another inch.

Among the more mind-boggling of Expo's steady stream of statistics is the promise of \$5,000 live performances of one kind or another, the vast majority of them free, over its six months duration. Some performances are not free but very much worth paying serious money for.

A slower stroller starting from Seville's cathedral can make the first of the bridges in less than half an hour.

All entrances to Expo should be approached with reserves of energy, light clothing and a high degree of tolerance for excitable crowds.

SPANISH VIEWPOINT

A beneficial conquest

FOR the past 18 months public debate about 1492 and all that has dwelt excessively on the guilt that Spaniards are expected to feel over their role in Latin America.

There is no calm debate about the implications of the discovery of America, simply an insistence that things would have been better all round if on October 13, 1492, after a day's rest on the island which he called San Salvador, Columbus had simply turned round and gone home.

However, the Spaniards who found America were motivated by three things that we have never tried to hide - idealism, economic necessity, and a scientific curiosity about geographic theory.

Of course, among the Discoverers there were psychotics worthy of attention by Sigmund Freud as well as cruel and greedy men. But there were no professional exterminators.

It is absurd to assume that Hernan Cortez had genocide in mind as he moved into huge and unknown Mexico with an army of 200 footsoldiers, 15 horsemen and 1,500 friendly Indians.

In the eyes of the great Aztec Empire, Cortez and his cast must have resembled a line of ants that August of 1519. Pizarro did not take many more troops with him to the Peru of the Incas, who numbered 20m.

Reading Bernal Diaz del Castillo, one of Cortez' soldiers and the best reporter of the times, the Discoverers seem like wide-eyed Indiana Joneses, constantly amazed by new worlds, new cultures and new adventures.

And how quickly they did their work. By 1550, only 58 years after Columbus's navigational "mistake", the American continent had been mapped in detail from the Rio Grande to Tierra del Fuego. After Europe it was easily the best documented continent.

As both technocrats and idealists, the Discoverers knew exactly what they had to do. If the hostility of the Mayas, the Incas, the Aztecs or the Carib Indians demanded war, then they fought. But their objective was not war but to claim new souls for their God and land and riches for their Kings.

They were not choosy about the prizes either. Gold and silver were valued, but so were Andean llamas, tobacco, tomatoes and potatoes. And there were no slaves among that booty.

The Spanish and Portuguese coined a new verb in Mexico and in central and South America - *colonizar* (to colonise). But it would soon become common usage by the other European powers as well.

Spain and Portugal, a historian has written, "sent to America handpicked subjects - not groups of prisoners - who created families, homes and cities and rebuilt there the same laws as in the mother country. They went to America because they had found it but also with the blessing of the Catholic Church justifying occupation if it was accompanied by evangelising. And in those days to evangelise was to civilise."

So the Spaniards went, and gave political and administrative identity to their American

PILAR CAMBRA argues that Spain should feel pride, rather than shame, at its record of colonisation in Latin America

territories, as a civilising vehicle they used a common language, Castilian, and they educated Whites and Indians in the same schools and universities from the beginning of the 16th century. They eliminated polygamy, cannibalism and human sacrifice.

Spaniards took to America their ways of loving and believing, of hoping, of dreaming and of dying. And they did it in the only easy and efficient way - *el mestizaje* (crossbreeding).

Today, 65 per cent of the population of Mexico is *mestizo*. The union, which did not result from wholesale rape, began quickly. An Indian woman became Hernan Cortez' closest companion during his Mexican adventure and he is said to have loved her passionately.

We Spanish do not expect much praise for having invented this humane form of colonisation. Crossbreeding is, for us, quite natural, and we were not doing anything in America that other peoples had not done for centuries in other places.

It is easy to criticise October 12, 1492 and its consequences. But the Discovery meant the beginning of a new trade route, new colonies and a new cultural frontier. For those already there - Mayas, Incas, Caribs and Aztecs - it constituted a great leap forward from Prehistory to Modernity. Sooner or later, America would have had to make that leap.

Many people say that all this history simply boils down to the meeting of two cultures: on the sands of Guahani Columbus and his crews were astonished at the stiff hair of the Indians and, upon seeing them nude, pitied their "poverty". The Indians, for their part, were intrigued by the beards of the Spanish and cut their fingers on their swords.

Five hundred years later, the cultures of Spain and America still throw up remarkable encounters; a few months ago the foremost conservative leader in Spain, Manuel Fraga Iribarne, was in Cuba, where he embraced Fidel Castro, the last and most recalcitrant exponent of Marxist Leninism in the Caribbean.

Five centuries after the Discovery, I fully endorse the judgment of the historian Arnold Toynbee:

"I admire the work done by the Spanish Crown and by the Catholic Church in this vast region. I admire the Crown for having kept the conquistadores under control. The conquistadores were greedy, cruel and revolting. They were also brave."

"They were, therefore, formidable. And I admire both, the Crown and the Church, for having treated the natives as human beings and for trying to protect them."

The writer is a senior editor at *Expansion* in Madrid

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SEVILLE AND WORLD EXPO 8

STOCKHOLM FAIR, 1890; New York World Fair, 1939; Festival of Britain, 1951; Brussels World Fair, 1958; Montreal, 1967; Osaka, 1970 - the list of great exhibitions this century has offered a great series of opportunities for architects and builders to raise structures symbolic of their times. How often have the opportunities been seized to make architectural and engineering advances that might compare to the daring originality of the Crystal Palace designed for the Great Exhibition in London of 1851?

It was in 1929 that Seville last hosted a great international exhibition, the Exposition Ibero-Americana which was a companion to the Barcelona Exposición Internacional in the same year. This year, the original plan was for Chicago to share the commemoration of the 1492 journey of discovery to America by hosting a parallel event in the Windy City. It would also have marked the 1993 World's Columbian Exposition - one of the most architecturally magnificent fairs on the shores of Lake Michigan but its palaces were made of plaster and decidedly temporary. Architecturally, what is to be made of Seville's expo? Siting the Expo on the 500 acres of the island of La Cartuja provided a more or less virgin site around the old monastery. The situation also necessitated new bridges and an upgrading of the river banks which will be a positive and lasting benefit to the city. The island site has

Top international designers have a field day, writes Colin Amery

A feast of architecture

natural limits and so any visitor may well be surprised at the very high density of the exhibition layout. There are 102 participating nations and, although the planning allows for shaded walks and fountains, the pavilions are crammed together.

The architectural dilemma facing any designer for a pavilion for a world fair is how can contemporary architecture, which is more or less a universal language, be used to exemplify national characteristics? National architectural styles do appear at Seville, but the overall appearance is of futuristic modernism in keeping with the theme of "Discovery" which runs through the fair.

The organisers of the fair did lay down some ground rules for designers. They insisted on what they called "urban architecture" - more substantial designs than is usual for temporary exhibitions as some 35 per cent of the structures will remain as will most of the infrastructure as the basis of a science and research park. Maximum height limits have been imposed (up to 25 metres) and, in the turgid language of the brief, "homogenous density of building following a city/garden typology", has meant an agreeable scale and a sense of

an extremely well landscaped site.

There has also been insistence upon "green" environmental conditions and the use of water and planting to ensure some relief from the intense heat of a Seville summer. There is also a unity of design in the street furniture, signage, paving, pergolas, and fountains. The overall sense of a site devised to reflect the best features of outdoor Mediterranean life looks very successful.

The whole site is organised into a series of five international avenues, and an avenue of discovery that is the backbone of the expo. There is also a series of special public and performance areas around water. There are, besides the national pavilions, theme pavilions on subjects such as "discovery", "the future" and "navigation", and the Expo Building itself, which has a definite future as a World Trade Centre. It is the Avenue of Europe (designers Hennin and Lippe-meier) which is the visible centre of the site. Here is also made plain the difficulty that modern designers have in expressing political ideas in any convincing built form. The 12 countries of the European Community are represented by

12 30-metre high towers.

In shape these towers resemble the chimneys of the old Carthusian monastery and they are also designed to cool the air in the manner of the simple towers that cooled Moorish houses in Spain and North Africa. At the centre of the European boulevard is a giant plastic funnel composed of a swirl of translucent flags of the 12 nations. The lack of any shared symbolism is depressing - the glorious union of a free Europe that has vanquished communism and atheism is not represented!

For the visitor it is worth singling out some of the most interesting architecture of the national pavilions. With more than 100 to choose from the selection has to be subjective. The most cohesive and effective example of national architecture is the Japanese pavilion designed by Tadao Ando. It is a 25-metre high timber structure that is reminiscent of a brooding ancient temple. An escalator and staircase climb steeply to the bridge that is at its centre. It is both monumental and simple - and cleverly representative of both the past and the present in Japan.

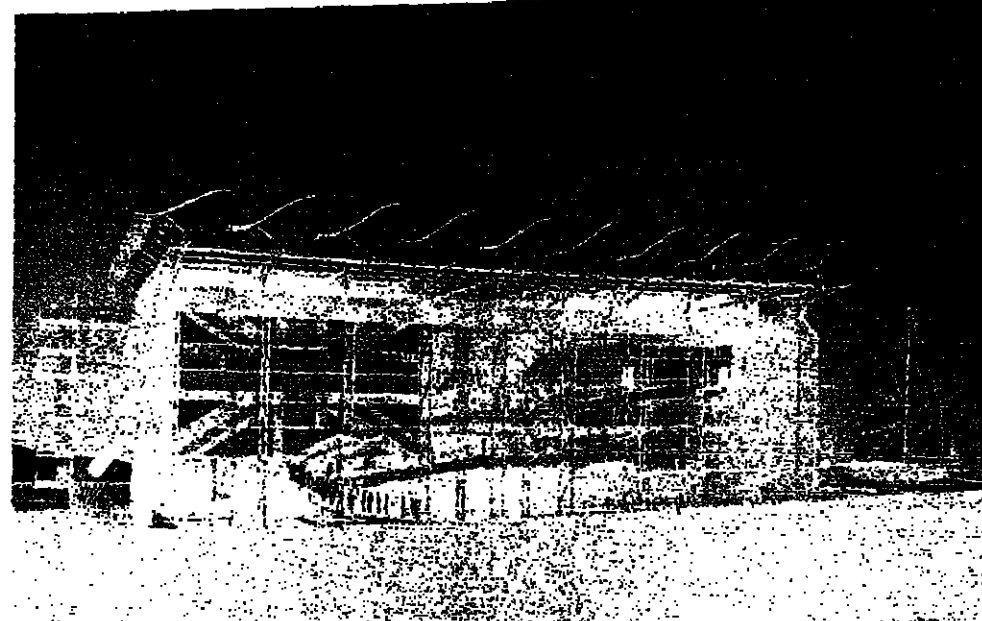
The Greek pavilion (architect Mariano Villalonga) looks like a truncated petrol station with

a few attached columns; and the Italian pavilion (architects Gae Aulenti and Pier Luigi Spadolini) is more like an office block than the fortified Italian palazzo it is supposed to represent.

The Hungarian pavilion (architect Imre Makovec) is a remarkable and beautifully built example of a national tradition. Representing a seven-towered wooden rural church, the interior is filled by a complete tree, its roots visible through a glass floor. The symbolism is clear - a country wanting to show that its roots belong in the west and it is now free to celebrate both its history and its future.

The British pavilion is designed by Nicholas Grimshaw and it takes up the water theme of the expo in a spectacular way with a wall of moving water as the main elevation of the pavilion. Is there some significance that the British pavilion faces down the Avenue of Europe but has to be entered by a bridge over the troubled waters of its own moat?

As an example of high-tech architecture the British pavilion is one of the most rational designs and visually undoubtedly a great success. It is worthwhile to compare it with the German pavilion - another



The British pavilion: a visually successful example of high-tech rational design

exercise in structural virtuosity designed by architect Lippe-meier.

Although the architectural opportunities at Seville have been significant I suspect that it will be the planning of the site and the landscaping efforts that have been made to cope with the extremes of climate that will be of more lasting interest and value. Visitors will probably sense how hard it is for contemporary international architecture to reflect national values. The memory they take away will be of trees and fountains and perhaps the brooding presence of Japan.



The Reales Alcázares: languid lightness and more treasures

Tom Burns in the hidden city

Inhale jasmine sense the past

CONNOISSEURS of Seville descend on it throughout the year to sip a chilled fino, to inhale jasmine and orange blossom, to look at art treasures and to sense the past. The current hype about the city might put them off visiting it until the universal show is all over and that could be a mistake.

The Expo months when everybody, starting with the locals, is packed into the Isla de la Cartuja's Exhibition zone until four in the morning, ought to be the best time to rendezvous with the half as old as time Seville that knows nothing and cares less about electronic visual displays.

Instead of boarding an Expo-bound bus on the River Guadalquivir's embankment by the drum-shaped Torre del Oro watchtower, such visitors should cross the Paseo de Colón boulevard to the newly built Maestranza opera house and stroll into the city heading towards the Cathedral.

There will be a Zeffirelli production of Don Giovanni at the Maestranza. In September and doubtless there will be many more to come in the years ahead. Those who really want to meet the role model for the Mozart-De Ponte hero should visit the Hospital de la Caridad which lies just behind the opera house.

Built as an old people's home in 1845, the Hospital's cool courtyard has all Seville's decorative bags of tricks - geranium pots, glazed tiles, stucco, and pastel strips of ochre and

bull's blood on blindingly whitewashed walls. Its adjoining church drips with baroque ornament. The building was endowed by the original Don Giovanni, an aristocratic bell ringer and womaniser called Miguel de Mañara who became a charitable benefactor after narrowly surviving one of his endless duels or (according to another version) the death of his long suffering pious wife.

Never one to do things by halves, Mañara founded a religious order called the Very Humble Brotherhood whose principal job was to bury the city's paupers and its executed criminals. The Hospital, where he is buried, was Mañara's chief legacy and two Valds Leal pictures in the Hospital's church were the weird emblems of the reformed rake's regained paradise.

Valds Leal, a Sevillian contemporary of Velázquez, Zurbarán and Murillo, was commissioned by Mañara to paint death with all the trimmings. His rendering of rotting flesh and crumbling earthy goods, of worms and maggots, is an astonishing allegory of the obsession with decay that marked the baroque period in general and Seville in particular.

There are more art treasures and sensations in the Cathedral, a power statement if ever

there was one, and in the Reales Alcázares, the nearby Moorish palace where all is languid lightness after the Cathedral's gothic gloom. Later Christian kings added extensively to the palace and to its gardens but they retained, even improved upon, the sherbet sparkle that the first emirs built into their home.

There are scents aplenty in these gardens and they lead the visitor by the nose into the Barrio de Santa Cruz, Seville's pueblo within a city neighbourhood that lies beyond the walls of the Reales Alcázares. In the heart of the Barrio, the plaza de los Venerables is most Seville lovers' favourite bijou square.

Occupying one of the plaza's façades, the Venerables building, once a home for retired Cathedral canons, has recently been restored to serve as an exhibition centre. It has a stunning columned patio built around a fountain that is given Moorish-style, into the ground. The ubiquitous Valds Leal decorated the chapel.

On one corner of the plaza de los Venerables, the Casa Román has smoked hams swinging from its roofbeams, period Sevillian pictures on the walls, sawdust on the floor, platters of tapas spreadeagled around the bar and ice cold fino on tap. There are umpteen such places in Seville but a good one for more sipping and nibbling close by is the Bar Las Teresas which stands on Calle Teresa, the street where Murillo lived and died.

Las Teresas has the inevitable bullfight photographs, glazed tiles and hams overhead. It also has a good-looking big wall clock which must have been locally manufactured. The clock has "Sevilla" engraved on its face and it makes a telling point about the city's sense of pace for it has been stopped at 11 o'clock since as far back as anyone can remember.

Nobody need be a Seville connoisseur to think of walking through the Barrio de Santa Cruz late at night when the moon hangs from the Cathedral's Giralda tower and purposefully getting lost among whitewashed alleyways and intimate plazas, dodging past orange trees, brushing against the hanging jasmine and avoiding the thorns of the bougainvillea creepers.

But veteran Seville hands usually end up in a drinking haunt of old called Abades which has no welcoming sign on its great coffered doors. It is a 17th century town mansion that lies on Calle Abades number 13, just between the Barrio de Santa Cruz and the Cathedral.

Sedately chic with decadent undertones, Abades is where people drink and chat into the early morning and reassure themselves that in Seville they are zillions of miles from anywhere. Expo '92 included.

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MONACO

Wednesday April 15 1992

Banking: authorities
are tightening up
in some areas: Page 2

Tourism: still playing
a pivotal role in
the economy: Page 4

SECTION IV

Although the grand old days when Europe's aristocracy whiled away their summers at the Hotel de Paris are over, Monaco is still one of the most expensive and exclusive resorts, says Alice Rawsthorn who wrote this survey. The principality must now face the challenges of a unified European market after 1992

Royal legacy lingers on

It was back in the mid-19th century that the seeds of modern Monaco were sown. The French Riviera was flourishing as the wealthy citizens of Paris and Lyons tumbled off trains into the sunny towns of Nice and Cannes, but Monaco was still a poverty-stricken principality of straggling orchards and olive groves.

That was before Prince Charles III, heir to the throne, realised that gambling, then illegal in France, could coax visitors away from Nice and Cannes to Monaco. He was right. By the end of the 19th century his principality was prospering and Monte-Carlo, an old olive grove hastily renamed in his honour, had become the smartest spot on the Mediterranean as the old and new wealth of Europe congregated in its luxury hotels – and, of course, the casino.

From a modern perspective, the legacy of Prince Charles has been both a boon and a bane to Monaco – a boon because of the prosperity he created and a bane because of the sleazy aura of that early era of legalised gambling. His successors, and their subjects, have since been struggling to strike a balance between the two.

This conflict has come to a

head most poignantly under the present sovereign, Prince Rainier, who since 1946 has been responsible for the government of Monaco and for forging placable relations with its powerful neighbour, France. It has been said so often that Prince Rainier has saved Monaco that it almost seems a cliché to repeat it, but any analysis of the principality's post-war development suggests that it is true.

When Rainier took the throne at the age of 26 in 1949, Monaco was little more than a playboy's playground for the seedier sort of sybarites that converged on the Côte d'Azur each summer. Worse still, it was in dire danger of falling prey to the darker elements of the Mediterranean underworld from Nice and Marseille.

A glance at the latterday front pages of Nice-Matin, which covers the adventures and misadventures of neighbouring Provence, spells out the risks. Day after day the paper is packed with horror stories of heroin hauls, cocaine busts and particularly messy Mafia-style murders.

Somewhat Prince Rainier had to spruce up Monaco's image to attract respectably wealthy residents and visitors, thereby creating long-term employment

and business opportunities for the indigenous Monegasques to prevent them emigrating to the US and Europe.

For the most part he has succeeded. Monaco, with its pretty villas and *belle époque* apartment blocks, is the home of a number of prominent expatriates – among them Mr Karl Lagerfeld, the pony-tailed fashion designer behind Chanel, Mr Bob Beckman, who made his millions predicting doom and gloom on the world stock markets, and Mr Boris Becker, the Teutonic tennis star.

Although the grand old days when Europe's aristocracy whiled away their summers at the Hotel de Paris are over, Monaco is still one of the most expensive and exclusive resorts on the Mediterranean.

Moreover, the Monegasques have stayed. Monaco has been spared the same waves of emigration of other tiny European states such as San Marino which, until recently, has seen its indigenous population drift off to look for jobs in other

countries. The Monegasques represent nearly 4,500 of the principality's 27,000 or so inhabitants. They tend to stay in Monaco for secondary education but leave for France to go to college or university. They almost always return to work in their native state.

The Monegasques are entitled to have special housing subsidies, although this does not fully compensate for the difficulty of finding affordable apartments in a property market where prices are inflated by the influx of wealthy expatriates.

Similarly, although the price of a Hermes bag or a Chanel suit is the same in Monte Carlo as in Cannes or Geneva, the cost of everyday items such as food and household goods is extremely high.

The *basée* and *moyenne* *corinches* out of Monaco are crammed with the cars of the Monegasques, and even of the rich residents, on their weekly shopping trips to cheaper supermarkets over the borders

into both France and Italy.

Prince Rainier has also insisted on preferential employment for the indigenous population. They have guaranteed jobs in government service. All Monaco companies have to offer jobs first to the Monegasques, then to local residents, and then to the inhabitants of the four neighbouring French communes before looking further afield.

Local employers complain that these privileges have hampered the Monegasques, making them lazy and complacent. But the Monegasques are a charming people. Their friendly demeanour and laid-back ways undoubtedly add to Monaco's appeal, giving it a special ambience that stops it becoming yet another glitzy tourist resort.

But Prince Rainier's biggest achievement has been to stimulate the local economy by creating two thriving industries in banking and tourism. The principality's banks have prospered by using its tax

advantages (for everyone except French citizens) to turn Monaco into a deposit centre for wealthy private clients. For the past five years, since the French government abolished exchange controls, the banking industry has boomed. There are now nearly 40 banks in the principality, double the number of 10 years ago. The value of deposits lodged in their vaults rose by 20 to 25 per cent a year in the late 1980s and even increased by a little less than 20 per cent to around \$10bn in 1991, a grim year for most areas of international banking.

There are some clouds on the horizon. As the local banks are well aware, the same light level of regulation that attracts their rich depositors also runs the risk of bringing in less salubrious customers whose activities, if they attracted the attention of the French or Monegasque authorities, could herald more rigorous regulation. The collapse of Banque

Industrielle de Monaco (BIM) in 1990, accompanied by the suicide of one executive and the arrest of another, fulfilled their worst fears. The authorities are now reforming some aspects of banking regulation although there have been no serious scandals since the BIM debacle.

The local tourist industry is buoyant too. For years, Monaco basked in the allure of the fairytale romance between Prince Rainier and his wife, Grace Kelly, the Hitchcock blonde and Hollywood star. Since Princess Grace's death in 1982, the gossip columnists have turned their attention to her children – Caroline, Albert and the wayward Stephanie – whom they pursue with equal enthusiasm, ensuring that the Monegasque royal family is never far from the headlines.

Monaco, with its sunny climate and the luxury yachts glistening in its harbour, now attracts 3.5m visitors a year. Most are day trippers who

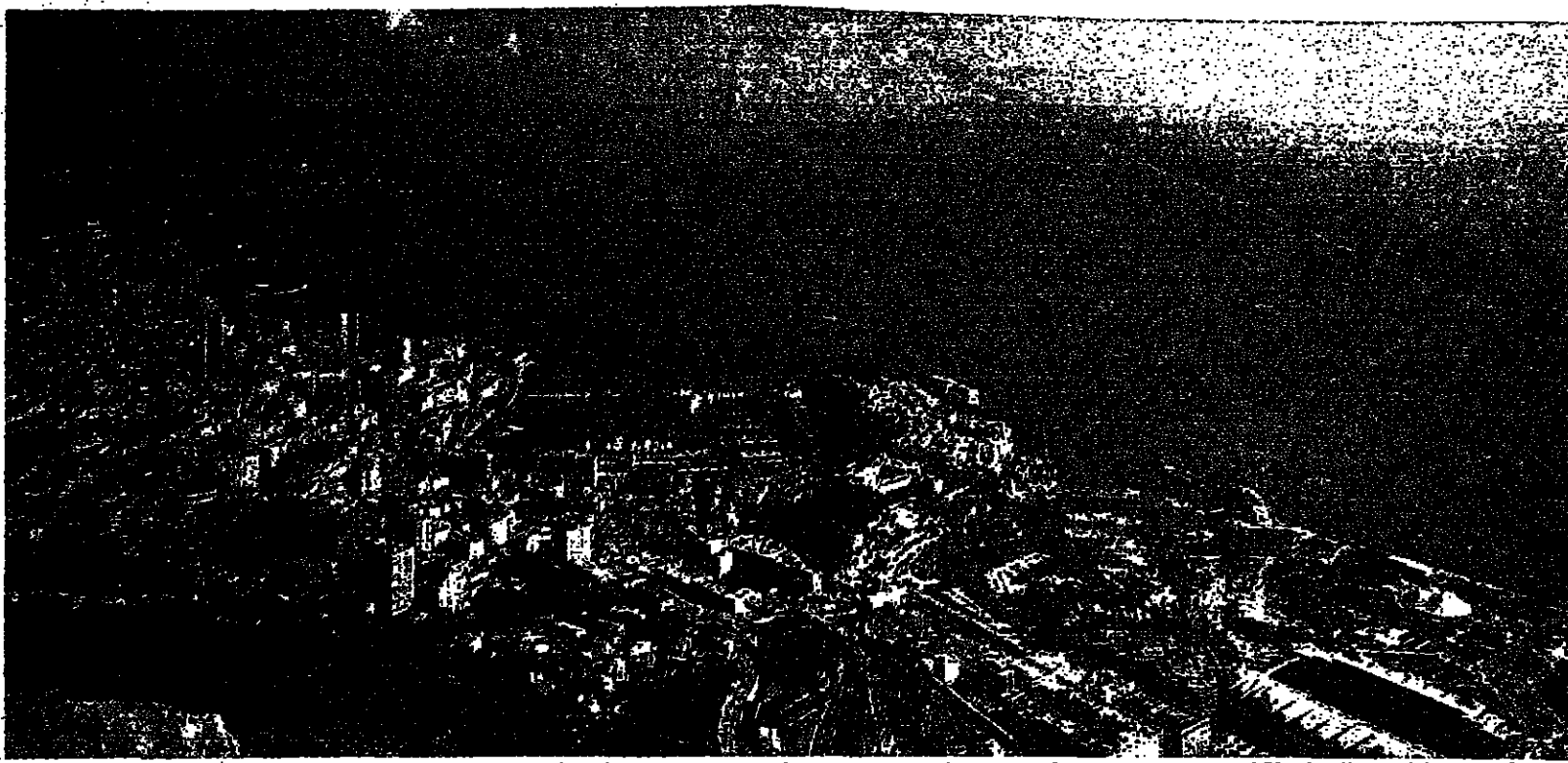
come to admire the Garnier grandeur of the casino, to check on their deposits at the local banks, or to watch the changing of the guard at Prince Rainier's pink palace. But the principality still attracts about 240,000 overnight visitors and is now expanding its conference and exhibition activities to enhance its appeal to the burgeoning business travel market.

Prince Rainier has endeavoured to broaden the base of the local economy, notably with the Fontvieille development of 22 hectares of reclaimed land to the west of the old town, which is now a centre for light industry and low-cost housing. This initiative will continue, according to Mr Jean Pastorelli, government councillor for finance, with new land reclamation and development projects to further expand the economy into the next century.

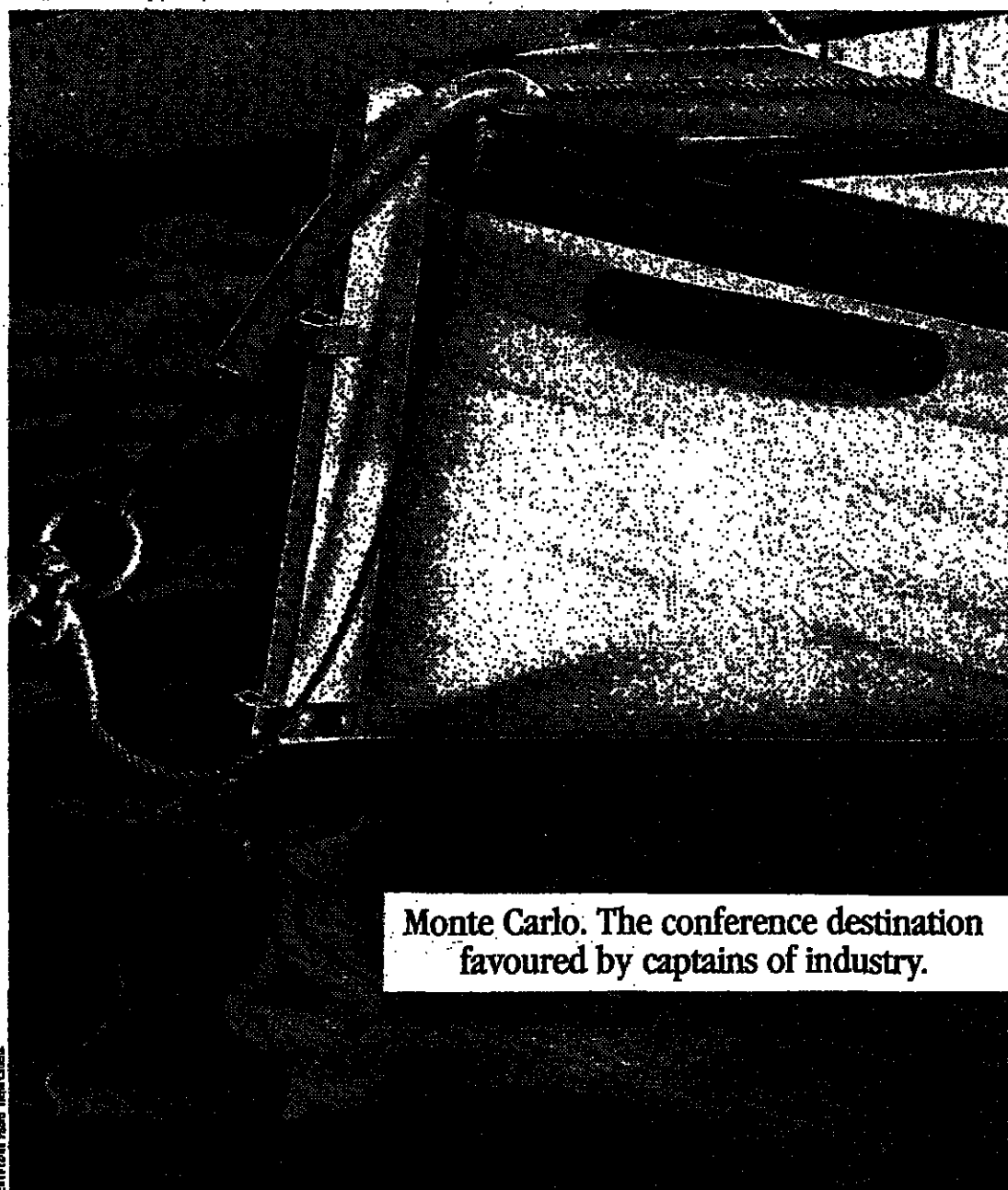
In the meantime, Monaco faces the more immediate challenge of the implications of the unified market in Europe after 1992. The most pressing issue is the forthcoming reduction in the rate of value-added tax in France, probably from an average of 18.6 to 17.5 per cent. Monaco will be forced to follow suit – given that its rates are linked to those of France – creating a shortfall in state revenue. Mr Pastorelli is confident that this will be countered by a corresponding increase in consumer spending.

The unified market would only pose a serious threat to Monaco if, in the longer term, it affected its fiscal status. The biggest problem would be if Monaco lost its tax advantages over other European Community countries, so that their citizens, like the French, could no longer avoid paying tax on deposits in the principality. If that happened there would be a run on the banks, foreign residents would flee, property prices – and the local economy – would collapse.

Such an apocalyptic prospect seems remote, at best. For the foreseeable future, Monaco seems set to carry on basking in the sunshine and to tussle with the legacy of Charles III, its visionary prince.



Monaco: For the foreseeable future it is set to continue basking in the sunshine and struggling with the pros and cons of the legacy of Charles III, its visionary prince



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EVERY morning a fleet of shiny Mercedes pour over the Italian frontier into Monaco to deposit their fur-clad passengers into the Louis XV restaurant of the Hotel de Paris for lunch.

These rich Italians are the bread and butter of Monaco's banks. For, after lunching at the Louis XV and shopping at Louis Vuitton, they then pop into their banks to check on their tax-free deposits.

"High net worth individuals are what banking in Monaco is all about," said one local financier. "The tax advantages are important, of course, but there is also the ambience. These people are too frightened to walk around Torino or Milano. They can't wear their furs. They can't park their cars. Here they feel safe. They could walk around in their jewels all day if they wanted to."

So far the banks have thrived on Monaco's appeal to this wealthy clientele. Business had always been buoyant for the Monégasque banks, but for the past five years, ever since the French government removed exchange controls and their customers could move money in and out more freely, they have flourished.

The value of deposits lodged in Monaco is believed to have risen by between 20 and 25 per cent a year throughout the late 1980s and mustered growth of just under 20 per cent to about \$10bn last year. Ten years ago there were 20 banks in the principality, now there are nearly 40. The only recent casualties have been Chase Manhattan, which closed its Monaco office as part of its internal restructuring and the local branch of BCCI.

"In difficult times people look for safety and security from their investments," said Mr Yves Max, director-general of Crédit Foncier de Monaco, a subsidiary of Suez, the French financial group, and the principality's biggest single bank. "Even 1991, a dreadful year for banks in other countries, wasn't too bad for Monaco."

Most of the Monégasque banks are subsidiaries or affil-



High net worth individuals are what banking in Monaco is all about. The financial community is anticipating a prosperous future

BANKING

Safety and security

ates of international groups, mainly of the big French banks such as Suez, Paribas, Crédit Lyonnais and Société Générale - although Italian, British and, to a lesser extent, American banks are also present.

The bigger banks operate as retail banks for residents and are also involved in advising and financing local businesses, mainly in the property industry. There are some local investment institutions, notably the Monaco Treasury, Société des Bains de Mer, the state-controlled hotel and casino group, and a handful of small pension funds.

But the bulk of their business is in dealing with wealthy private clients. These clients are undoubtedly attracted by Monaco's tax system where

everyone, except the French, is exempt from tax. The French have been taxed on any money deposited in Monaco since 1962 when General de Gaulle, infuriated by the number of rich Frenchmen using Monte Carlo

Monaco is at a disadvantage compared to other 'tax havens'

as a tax haven, sent his troops to seal off the border until Prince Rainier agreed to compromise.

Monaco is, however, at a disadvantage compared to other "tax havens" such as Luxembourg and Switzerland in that the rules on disclosure are far stricter. The Monégasque gov-

ernment is empowered to demand access to all information on bank accounts.

Until recently, the local banks tended to concentrate on customers in neighbouring Italy and North Africa (with which they have long links thanks to France's colonial ties). Now they are looking further afield.

Paribas and Crédit Foncier both send sales executives to other countries. "We see northern Europe and the southern Mediterranean as important growth markets," said Mr Michel de Robillard, director of Crédit Foncier. "We, like the other big Monaco banks, are now much more active at international marketing."

The critical question for the Monégasque financial commu-

nity is how it will develop in the future. To some extent this will be determined by the direction of Europe's financial legislation in the post-1992 unified market. The worst possible scenario would be for other European countries to align with France and wipe out the principality's tax exemption.

Such a scenario would have dire consequences for the local economy. But luckily for the Monégasques, it seems improbable, at least for the foreseeable future. Instead, the banks are more likely to see some moderate reforms in the level of regulation.

For operational purposes, the Monaco banks come under the joint jurisdiction of the French and Monégasque authorities. They follow French banking

regulations and all securities dealings come under the scrutiny of the Parisian stock market authorities.

This system is designed to enable the Monégasque government to strike the delicate balance between making Monaco flexible enough to attract investors without scaring them away - and attracting the wrath of the French authorities - with scandals.

Most of the time the system works. "People play by the rules," said Mr Joseph Sauter, director of Société Générale's Monaco operations. "After all, it is in our interest to do so. The bigger banks here all belong to large financial groups with tight management and financial controls."

But from time to time things go wrong as illustrated by the collapse two years ago of Banque Industrielle de Monaco, the principality's sole surviving fully independent bank. The murky details of BIM's demise - from the suicide of one senior executive, to the arrest of another and the discovery that it made a great deal of money from bearer deposit notes held by Monégasques as "cats paws" for tax-dodging French citizens - fulfilled the financial sector's worst fears of a local scandal.

Bigger banks admit, privately at least, to being terrified of another BIM-style collapse.

The authorities are already tightening up some areas of banking regulation although Mr Jean Pastorelli, councillor to the government for finance, insists this has nothing to do with BIM's demise. Legislation is under way to make Monaco's laws on money-laundering the same as those of France. Other reforms are in the pipeline.

In the meantime, Monaco's financial community is looking forward to a prosperous future. "There are now nearly 40 banks here employing around 1,200 people," said Mr Gilles Troussier, director of Paribas. "But there is lots more potential. There is no reason why we shouldn't have 50 or 60 banks with 2,000 employees."



Alain Ducasse: youngest chef ever to get three Michelin stars

PROFILE: Alain Ducasse

Superchef from a pig farm

WHEN the first guests checked into the Hotel de Paris in the 1860s they paid FF5 for a set meal starting at 5.30pm on the dot every day.

Today, the hotel's eating arrangements are rather more elaborate. For the past two years the Hotel de Paris has boasted the only three-star restaurant in Monte Carlo and one of the very few along the whole Côte d'Azur, thanks to Mr Alain Ducasse, 34, the superstar chef at the Louis XV.

Before Mr Ducasse, Monaco's culinary credentials were lacklustre at best. Monte Carlo has a proud epicurean history. It is, after all, a place where Escoffier cooked. The Hotel de Paris itself swiftly shed its early air of austerity. By the 1980s it had made its name as a place for resplendent meals for which, as one writer noted, its kitchens consumed 700 kilos of beef, 200 chickens, 150 pieces of game, 14 sheep, 150 dozen oysters and 1,400 bottles of liquor daily.

But by the late 1980s, Monaco's reputation had waned. The local Monégasque dishes - hearty blends of northern Italian and Provençal cooking - do not tend to lend themselves to haute cuisine. Most of the principality's restaurants dished up undistinguished French and Italian fare.

When the Hotel de Paris decided to open a new restaurant, it realised that it needed to be a special place. It had hunted a new chef who would be capable of making his - or her - mark in the restaurant world, and found him in Mr Alain Ducasse, then working at La Terrasse along the Riviera coast at Juan les Pins.

Mr Ducasse, the son of a pig farmer in the Les Landes region of south-west France, started cooking at the age of 16, going on to work under such famous French chefs as Mr Michel Guérard and Mr Roger Vergé.

He cites Vergé, Guérard and Robuchon as his main influences. His style of cooking is in the modern tradition of classically prepared, traditional dishes with a Provencal twist, rather than the contortions of nouvelle cuisine.

The Hotel de Paris, or rather its owner, the Société des Bains de Mer, has ploughed nearly \$2m into creating the Louis XV restaurant for him.

The ground floor of the hotel with windows looking onto Monte Carlo's Place du Casino, is in the grand 19th-century French style accompanied by a 1,100 sq m state-of-the-art kitchen and the 2,500 wines in the hotel's cellars.

Two years ago, the Michelin guide bestowed its coveted three stars on the Louis XV, turning it into one of the elite band of 19 three-star restaurants in France. Gault Millau, the *crème de la crème* guide which is the bible of France's *bon viveurs*, rated it 19 out of 20 despite describing the décor as exactly how a Hollywood movie studio would have depicted a "big French restaurant" in the 1960s.

Mr Ducasse, the youngest chef ever to get three Michelin stars, is lauded with all the laurels of a latter-day culinary star in France.

He not only presides over a team of 80 at the Louis XV but is a business partner in the restaurant.

His picture is plastered all over the glossy promotional literature. And his name is emblazoned on everything from menus, to the *petit fours* papers and even the cream canopies flapping in the breeze on the Place du Casino facade of the Hotel de Paris.

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If you ask the chairman of one of Europe's larger leisure groups about his company's prospects for the coming year, you don't really expect him to say that it depends on how many high stakes gamblers, or *grands joueurs*, come to his casinos and whether they win or lose.

But that is exactly how Mr Raoul Blancheri, executive chairman of Société des Bains de Mer (SBM), by far the biggest single business in Monaco, responds to such a question. "In a business like ours, the *grands* (itals) *joueurs* (itals) can make an enormous difference," he says. "Everything depends on whether they

come to Monte Carlo and on how well they play."

The fluctuating fortunes of the *grands joueurs* have dominated SBM's development ever since its formation in 1933.

SBM, then known as the Société Anonyme des Bains de Mer et du Cercle des Étrangers, was founded by princely decree when Prince Charles III of Monaco gave Mr François Blanc, the man who had turned the obscure town of Bad Homburg in Bavaria into the glitzy gambling centre of Europe, a 50-year licence to run a casino in Monte Carlo.

Before the casino, Monaco had been a small, poverty-stricken village clinging to

PROFILE: Société des Bains de Mer

Gambling on the gamblers

its cliff on the coastline along from the flourishing Riviera towns of Nice and Cannes. Prince Charles III had seen how gambling had transformed the Bavarian economy. Gambling was then illegal in France, but that law did not apply to the independent state of Monaco.

The prince dispatched his private secretary to Bad Homburg to investigate and founded the SBM - euphemistically called a "Sea Bathing Company" so as not to arouse the suspicions of the French authorities - to own and operate a casino in Monte Carlo, together with hotels to house its wealthy patrons.

Monaco's first attempts at casino management were not a success.

For starters, even the most enthusiastic of would-be gamblers must have balked at the journey to Monaco which involved risking life and limb on a four-hour ride from Nice in a rickety vehicle or an equally unpleasant journey in the Palmira, a sea tub stuffed with flour and olive oil.

In its first week, the casino attracted just one player and he walked out having won FF2.

Mr François Blanc had more ambitious plans. His first project, the Hotel de Paris, opened

its doors in 1864 on a scrap of wasteland on the rock opposite the royal palace which was rechristened, in deference to its princely patron, Mount Charles, or Monte Carlo.

By the time Mr Blanc died in 1877, there were 35 hotels in Monte Carlo and his casino was taking FF10m a year.

Four years later, his widow, Marie, commissioned Charles Garnier, architect of the opulent Opéra in Paris, to build a brand new casino.

Hotels and gambling have been the base of SBM's business ever since. The SBM of today owns four hotels - the Hermitage, Mirabeau and Monte Carlo Beach, as well as the Hotel de Paris - with interests in gambling, sports facilities and discotheques.

It is an institution in Monaco, being 67 per cent owned by the state, the biggest single employer with a workforce of more than 2,000, and owning one twelfth of the principality's land.

The SBM's financial fortunes have waxed and waned over the years. Its profits declined in the mid-1980s because of losses at the main casino and low occupancy rates in its big hotels, which have historically been seen as loss-leaders to attract clients to its casinos.

Its performance improved in

the late 1980s when the casino returned to profit. By the 1989-90 financial year, the SBM was able to swallow an accelerated write-off on sports facilities, increased provisions for gambling risks and even an ill-fated investment in Badouin, the failed Paris stockbroker - to make net profits of FF198m on sales of FF1.5bn.

By the following year its profits had risen to FF290m and sales to FF1.7bn despite a decline in its hotel interests where operating profits slipped from FF30m to FF22m because of the disruption to tourism caused by the Gulf war.

By contrast its gambling receipts rose from FF215 to FF254m during the year. Mr Blancheri said that, so far, 1991-92 had shown a marked recovery. One indication of the improved climate is the occupancy rates at the hotels, all of which are back to above 60 per cent for 1991-92.

Meanwhile, the SBM is locked into a long-term investment programme to protect its position in an increasingly competitive market. The SBM is building a 400-room luxury hotel and casino next to the Sporting Club, scheduled to open in three years' time.

But the Hotel de Paris and the Hermitage recently acquired a new rival in the Metropole, complete with four stars, Christoffe cutlery, Limoges china and a baby jacuzzi in every bathroom.

The SBM is responding by renovating the rooms at the Hermitage and a series of improvements at the Hotel de

Paris. Its FF22m investment in the Louis XV restaurant at the Hotel de Paris has already paid off in terms of three Michelin stars and higher receipts for the Louis XV and its superstar chef, Mr Alain Ducasse.

As for gambling, the new hotel development will include a casino for American games, following the success of the Café de Paris scheme.

Earlier this year, the SBM introduced two new American games - Punto Banco, a derivative of baccarat, and Pago Poker, a form of stud poker - to the main casino.

The SBM's critics claim it should be more adventurous and plough its hefty cash pile into new areas of activity inside and outside Monaco. But Mr Blancheri, possibly still bruised by the memory of the Badouin debacle, brushes aside such comments.

"Our business is in hotels and casinos," he says. "Those are the areas that we know and that we are good at. So we will stick to them."

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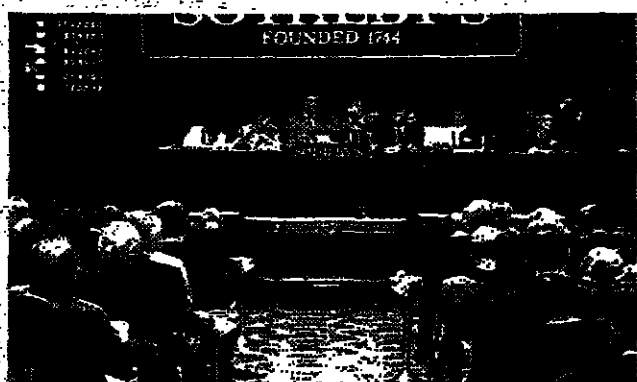
Image of refined riches

ONE by one the dealers trooped through the art deco portals of the Sporting d'Hiver in Monte Carlo to collect their green cards and take their seats for the start of Sotheby's sale of the Schlumberger collection.

"This is a very important sale," said Princess Laure de Beauveau Oraison, head of Sotheby's in France. "It is our first real opportunity to test the market in 1992. There are pieces here at every level - from FF22,000 all the way to a pair of Dubois console tables at FF6m."

Princess Laure had no real cause for concern. However depressed the art market may have been in recent years, the success of the Schlumberger sale was sealed from the start when the first lot, a Louis XVI canapé, sold for FF85,000, more than double the price in the catalogue. Even the exquisite - and very expensive - Dubois console tables met their target of FF6m.

Sotheby's the London-based auction house, has dominated Monaco's art market ever since its first sale in the principality,



The Schlumberger sale: its success was sealed from the start

the Dédé Rothschild, in 1975. It now holds about 30 sales a year in Monte Carlo and has been joined there by most of its international competitors, including Christie's, its arch-rival.

Monaco owes its role as an auction centre to Mr Peter Wilson, chairman of Sotheby's in the 1960s and 1970s. France houses some of the world's most important art and furniture collections. It is also a leading centre for dealers and

collectors. But the French government then, as now, imposed rigorous restrictions on the sale of works of art and on their export out of France.

Even today it is virtually impossible for a foreign auction house such as Sotheby's or Christie's to hold a sale in France.

The French market is in the grip of the *Commissaires Priseurs*, an arcane band of individuals who can only acquire their auctioneers' licences from

someone retiring from the industry, subject to the justice ministry's approval.

Some of the commissaires have banded together into partnerships. But their ability to finance large international sales is inhibited by additional restrictions preventing outside investors from owning more than 25 per cent of their equity.

At the same time, the limitations on art exports make it difficult for the international houses, such as Sotheby's and Christie's, from taking pieces out of France for sale in London, Geneva or New York.

The French government is not only able to exercise the usual right of pre-emption by buying any work sold in France at the "hammer" price (the price agreed at the auction), but is entitled to buy anything bound for a foreign auction at the usually much lower minimum reserve price.

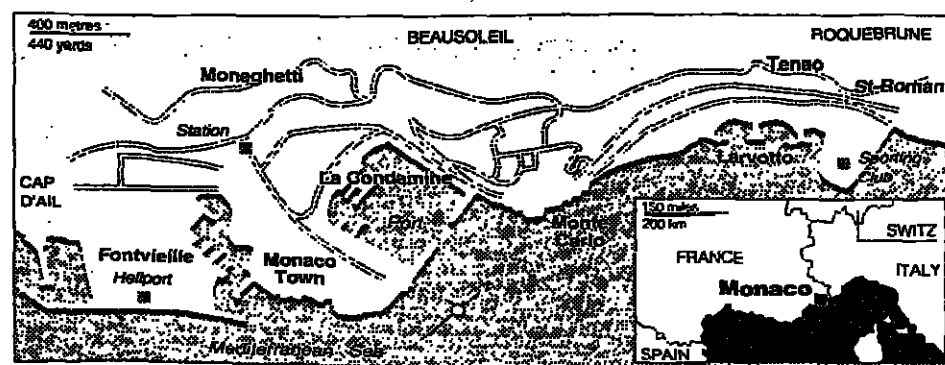
This last restriction, as Sotheby's Mr Wilson shrewdly observed, does not apply to pieces sold in Monaco, where the French government must buy at the "hammer price".

This means that, although anything sold in the principality may be whisked back to France, at least the auctioneer does not lose out financially. Mr Wilson saw Monaco, or rather Monte Carlo, as a solution to Sotheby's "French problem", acting as a sales centre for French collections and as a local market for buyers in Italy and France.

The Monégasque government was only too happy to oblige. Art auctions were completely compatible with the image of refined riches that Prince Rainier and Princess Grace were so eager to instill in the principality. They would be fun for the residents. They would also provide a new source of custom for the local hotels as the art dealers checked in and out for the Monte Carlo sales.

Monaco is now established as an important international art centre, particularly for sales of French furniture, old master paintings, art deco and *art nouveau*. The big auctions attract professional buyers from all over the world, as well as local residents. However, as Mr Humphrey Burton, head of Christie's in France, noted: "A great deal of business in Monaco is conducted by telephone bids. You don't find as many buyers in Monte Carlo as in larger centres like London or New York."

Over the years Monaco has hosted a number of significant sales. Christie's started in 1985 with its FF40m Clore sale, selling the furniture collected by Sir Charles Clore, the British retailing magnate. Sotheby's staged its Florence Gould and Claud Cartier sales there.



It has also chosen Monte Carlo for some of its more off-beat auctions such as last autumn's FF1.6m sale of the collection of Memphis furniture amassed by Mr Karl Lagerfeld, the fashion designer, who lives in the principality.

In the 1980s, Monte Carlo also made a name as a centre for classic car sales. Sotheby's set a world record for cars in the principality in 1990 when it sold a 1962 Ferrari 250 for FF69m. But the car market has been in the doldrums for the past year or so and neither

Sotheby's nor Christie's plans to hold motor auctions in Monaco this year.

By contrast, the core of the Monaco market - French furniture and 19th century fine art - has remained relatively resilient, despite the depressed state of the international art world.

"These are traditional areas of our business which did not attract speculators in the 1980s, so have stayed stable since the market has become more difficult," said Princess Laure of Sotheby's.

pens Sotheby's, Christie's and other houses will transfer some of their Monégasque auctions to Paris.

However the auctioneers are convinced that there will still be a role for Monaco. "Clearly it will make sense for us to move some of our French sales to Paris," said Princess Laure. "The dealers are there. Almost all our French customers have one of their homes there. But we will still operate in Monte Carlo. It is a very special place."

Mr Burton of Christie's agreed. "We would be crazy to sacrifice everything we have built up in Monaco on the Parisian altar," he said. "Monte Carlo will always play a part in the international art world. After all, it's fun to do business here."

THE GRIMALDIS

Privacy eludes royal family

WHEN Hello!, the most gushing and garrulous of Britain's gossip magazines, recently polled its readers on whom they considered to be their favourite "celebrity" and "Hello! cover star", the name of Princess Caroline of Monaco came close to the top of every list.

In any other year it would have been entirely predictable that the Chanel-clad Caroline with her glossy good looks and penchant for the Paris fashion shows should have appeared in such a poll. But Hello! had polled its readers little more than a year after the sudden death of her husband, Mr Stefano Casiraghi, in a power boat race.

Princess Caroline had spent that year as a recluse. She had retreated with her children to

a tiny village in rural Provence. She had cropped her hair, worn mourning black and, on the very rare occasions when she did appear in public, she had done so bereft of make-up and hidden behind a pair of sunglasses.

In short, she had done everything she could to signal to the world at large - and the paparazzi in particular - that, devastated by the death of her husband, she needed peace and privacy.

But privacy is elusive for Monaco's royal family. Princess Caroline and the other Grimaldis have lived their lives in a blaze of publicity and the glare of paparazzi flashes. So much so that Caroline has been as hounded by the press in her Provencal retreat as she was when a fêted figure at

Paris parties and Monte Carlo sales.

It was not always thus. The Grimaldis and their domain, a rocky stretch of Riviera coastline, were dismissed as yet another anachronism of the European aristocracy until April 1956 when Prince Rainier III, Monaco's 33rd sovereign, married Miss Grace Patricia Kelly, the Hitchcock blonde who was one of Hollywood's most stylish movie stars.

More than 1,800 journalists and photographers descended on Monaco for their wedding. They, and their successors, have haunted the Grimaldis ever since.

At first, Prince Rainier and Princess Grace turned the press attention to their - and Monaco's - advantage.

In 1949, when the 26-year-old Rainier took the throne, Monaco was seen, as the writer Somerset Maugham put it, as "a sunny place for shady people", as a glitzy, gambling centre for the sleazier end of the Côte d'Azur sybaritic set.

If the new prince was to secure his future he needed to clean up Monaco's image and to revitalise the economy to stem the flow of emigrés to the US and France.

Rainier did this by turning his principality into the sort of place where the seriously wealthy would want to live and visit. In short, Monaco was restyled in the image of his wife, Princess Grace, with her blend of American affluence and Hollywood glamour.

Her old friends - Frank Sinatra, Cary Grant and Gregory Peck - flocked to see her as she inaugurated hospitals, theatres, flower festivals and charity balls. The European and American press covered it all.

Monaco became a haven for sun-loving taxphobes and middle-aged millionaires. It is, or so says Tatler magazine, "a place where every August you wear your wealth to the Red Cross Ball and for five hours there is more money in diamonds and gold under the sliding roof of Le Sporting than anywhere else on the conti-

nant". Monaco's new residents and visitors have transformed the economy, creating a thriving financial centre with \$10bn of deposits lodged in its bank vaults and a flourishing tourist industry with employment and business opportunities for the indigenous Monégasques.

Rainier and Grace seemed prepared to accept the glare of press attention as the price to be paid for stability and prosperity. But as their children - Albert and Stephanie, as well as Caroline - grew older, the price became higher and higher.

The Grimaldis live in a world where photographers camp outside their Paris apartments, where journalists hire paragliders to fly over their country home hoping to catch the princesses sunbathing topless, and where the paparazzi throw tanks on to roads hoping to stop their cars.

Everything they do - from Prince Albert cocooning on a yacht with the latest in his long line of blondes, to Stephanie hurling obscenities at journalists as she speeds away in her sports car, and Caroline sobbing at her husband's funeral - is splashed all over the gossip pages. There are even small photographic agencies in France and Italy that survive simply by preying on the Monaco royal family.

Over the years the Grimaldis have given the press everything. There have been the tragedies - the dramatic deaths of Grace and Stefano haunted by the curse of the beautiful Flemish girl betrayed by one of Rainier's womanising predecessors who vowed "Never will a Grimaldi find true happiness in marriage". There have been the scandals - the failure of Caroline's first marriage, Albert's cast list of blondes and, of course, Princess Stephanie.

The youngest of the Grimaldis has been God's gift to the paparazzi. Caroline may have had a wild time in her 20s, but she is now cast by the press as the "good girl", the devoted wife and mother who knuckled under to take Grace's place as



Caroline: cropped her hair and wore mourning black



Stephanie: too adept at filling the empty role of 'bad girl'



Grace: American affluence and Hollywood glamour



Rainier: still haunted by the memory of his wife's death

the first lady of Monaco after her mother's death. Luckily for the gossip columns, her sister, Stephanie, has been only too adept at filling the empty role of "bad girl".

Stephanie has had even more boyfriends than Albert has had blondes. She seldom seems to wear a bikini-top. And she can always be relied upon to reel out of night clubs in the not so

early hours of the morning. She has also led a more public life than her siblings, having pursued brief careers as a fashion designer, a model and then recording a pop single.

When her latest perfume, L'Inesissable (The Unpossessable), came out, glossy magazines were peppered with quotes from her former boyfriends saying "when it comes

to being fickle she's a professional" and "men are just toys to her".

There is a serious sub-text to all this. The Grimaldis are absolute monarchs. Prince Rainier not only rules the principality, advised by his counsellors, but his family sets the tone. Rainier is now in his 70s and, still haunted by the memory of

his wife's sudden death, he is said to want to abdicate to clear the way for Albert and spend more time with his grandchildren. Only he knows whether he will feel able to do so while his son and daughters are still being splashed all over the gossip columns and preyed upon by photographers armed with telephoto lenses.

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MONACO 4

KATHERINE MANSFIELD, the 1920s writer, was known for her tart tongue and waspish ways, but when it came to Monte Carlo, she was especially acerbic. "It's real hell," she said, "the cleanest, most polished place I've ever seen."

The cleanliness and polish that so infuriated Ms Mansfield are probably the very attributes that attract Monaco's residents and visitors today. Monaco, with its hefty proportion of policemen per capita and plethora of litter bins, is one of the few places where people can - and do - walk around wearing the furs and jewels they would be too frightened to flaunt in Manhattan or Milan.

Over the years, Monaco has opened a stream of new attractions to entertain its visitors. There is the Musée de l'Océanographie, a highly-regarded academic centre for marine research; or the "Monte Carlo Story", an English-language film on the principality's history which doubles as a sanitised soap opera of the lives of the royal family. And there is also the rusty tug-boat sunk in the harbour last autumn to entertain the voyagers on the new Seabus submarine.

Nearly everywhere you go in Monaco there are views of the luxury yachts and cruisers moored in the harbour and of the sun glistening on the sea. But for most visitors, Monaco polarises between the hills on either side of the harbour - Monaco-Ville to the west, and Monte Carlo to the



Place du Casino, Monte Carlo: glitterati's stamping ground

OUT ON THE TOWN

Furs, follies and glitterati

east. Monaco-Ville is the home of the old town, the *vieille ville*, with its narrow alleyways and the Prince's Palace. The streets are littered with souvenir shops and pizza parlours. But even the clutter of Princess Grace plates and the posters for her daughter, Stephanie's latest perfume, cannot completely disguise the charm of the candy-coloured houses with their curves, cupolas and the wrought-iron twists on their *belle époque* balconies.

The Place de Palais is packed with Italian day-trippers, prancing precariously on the ornamental cannon-balls or snapping up Monaco *moulinet* T-shirts from the souvenir

stalls. Other visitors, presumably less enthusiastic about devoting an entire day to the vain hope of spotting the wayward Princess Stephanie, or one of her siblings, speeding away from the palace, repair to the Jardins St Antoine that straggle along the cliffs where Guillaume Apollinaire, the poet, once walked each day to seek inspiration.

On the opposite side of the harbour, Monte Carlo, named in deference to Prince Charles III, the 19th century monarch who transformed the principality's finances by opening the casino, is the stamping ground for the glitterati. Here the visitor can join the

gaggle of *grandes dames* who turn up day after day - swathed in fur, whatever the weather - to take tea, or something stronger, and hound the waiters in the American Bar of the Hotel de Paris. Or they can saunter around the shops. Cartier, Christian Dior, Chanel, Louis Vuitton, Hermes and Valentino are all a stone's throw away from the Place du Casino. The merchandise is the same as in Milan or Paris, but the shops are quieter and the *Monégasque* assistants far friendlier than their famously frosty Parisian counterparts.

Then there is the casino, the folly built by Charles Garnier, architect of the Paris Opéra, with its heart-shaped stucco mouldings and sensational views out to sea.

This is the place where Mata Hari shot a German spy, where an Englishman, Charles Deville Wells, won FF10,000 one night to become "the man who broke the bank at Monte Carlo", and where Richard Burton gave Elizabeth Taylor (yet another) knuckle duster of a diamond ring.

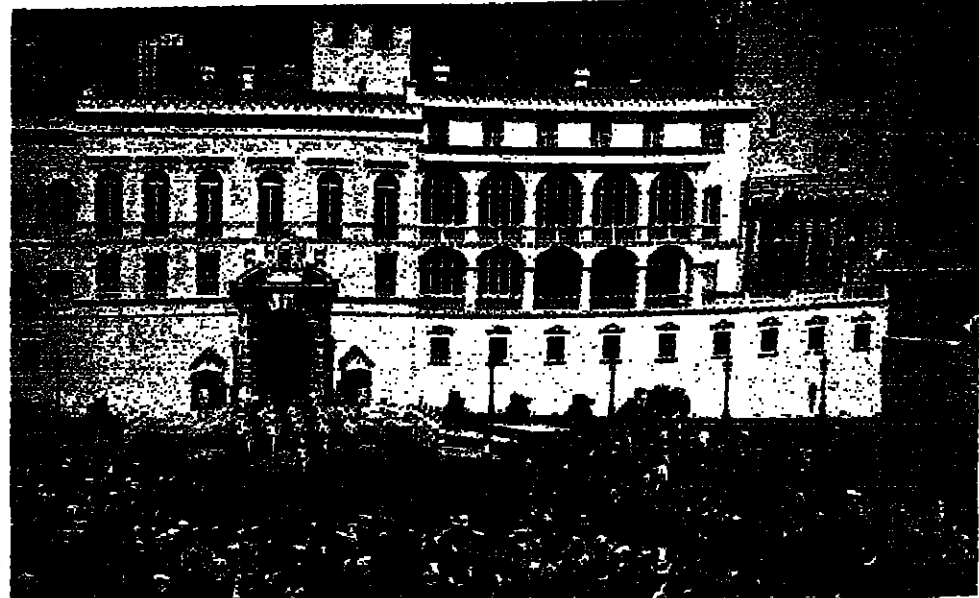
Nowadays there are slot machines in the casino's foyer and the Salle Americaine opens every afternoon for games of craps or roulette at minimum FF25 bets. The serious players, the *grands joueurs* who will risk winning or losing tens of thousands of francs at a sitting, arrive later in the evening - long after the casual visitors to the "clean and polished" principality have disappeared.

GONE are the days when the Grand Dukes of Russia would while away the summer months in Monte Carlo, commandeering whole floors of the Hotel de Paris where they spent their days scoffing salmon *pojardy* and blinis doused down with magnums of the finest champagne.

The Monte Carlo of today still plays host to Europe's old and new wealth when they descend on Monaco for the Bal du Rose in March, the Tennis Open in April or the Grand Prix every May. It is for these visitors that most of Monte Carlo's hotels are still in the luxury category and that the Place du Casino is littered with the glossy shopfronts of Chanel and Cartier.

But the bulk of the principality's 3.5m annual visitors have more mundane tastes. More than 3m of them are day trippers. These tourists have their own attractions. The Société des Bains de Mers (SBM), which owns the opulent Hotel de Paris and the Monte Carlo casino, has renovated the Café de Paris with its *à fresco* tables and ranks of gaming machines for them. Meanwhile the Société Monégasque de Tourisme Sous-Marin has sunk an aged tug-boat and a replica Roman galley to entertain the passengers on its new Seabus submarine during their 45-minute sub-aquatic tour of the harbour among the seaweed, sponges and sea anemones.

Tourism is still a pivotal part of Monaco's economy, repre-



The Prince's palace: more than 3m of Monaco's 3.5m annual visitors are day trippers

TOURISM

A pivotal role

senting roughly 25 per cent of GDP. Monaco, like other tourist centres, was affected last year by the impact of the Gulf war on international travel from the US and Japan in the early months of 1991. The number of visitors staying for at least one night fell by 20 per cent in the first half of 1991 but rallied in the second half to produce an overall reduction of

just 2 per cent to 239,043 for the full year.

The market has since recovered. "Tourism started to pick up last August and since then demand has been very healthy," said Mr Gilles Noghes, managing director of the Monaco Tourism Board. "So far everything suggests that 1992 should be a very satisfactory year."

Although day trippers, mainly from nearby France and Italy, now represent the majority of Monaco's visitors, the 240,000 or so people who stay overnight in the principality each year are much more important in terms of revenue.

Until relatively recently, Monaco's tourism market was dominated by leisure travellers rather than those on business. The principality's social calendar - from the charity balls to a new Jazz Festival, the first of which will be held this June - aims at this market.

But in recent years business travel has become increasingly important, providing 30 per cent of the principality's overnight visitors last year compared with 10 per cent in the early 1970s. Business travel is seen as a big growth market for the future. Monaco is already established as a centre for management conferences - such as the TV Festival earlier this year - but the government is now investing heavily in the construction of new exhibition facilities, the Centre Culturel des Expositions, scheduled to open on the Avenue Princess Grace in three years' time.

This project will be accompanied by an extension of Monaco's hotel facilities. Two new hotels have already opened. The luxury Metropole, with its marble floors and tapestry-draped walls, opened two years ago on the Avenue de la Madonne near Place du Casino as a joint venture between Mr Nabli Boustany, a Lebanese businessman, and the Conrad International arm of the Hilton group. At about the same time the Abela Hotel also opened as a 200-room complex near the Fontvieille industrial development. In three years' time, yet another new hotel will come on stream when the SBM completes its new 400-room luxury hotel and casino complex near the Sporting Club.

Mr Noghes is convinced that the market can withstand this increase in capacity. "This is an expanding market," he said. "The Metropole and the Abela are both doing well as are the older hotels. The fact of the matter is that at certain times of the year Monaco still does not have enough hotel rooms and it will need even more in

the future when the new exhibition centre opens."

The projected growth in business travel also ought to help alleviate the problem of the seasonality of Monaco's appeal. Conferences and exhibitions can, after all, be held at the times when the social calendar is quietest and leisure tourism is at its peak. The principality's sunny climate means that Monaco is still attractive to visitors even at those quieter times of the year. The SBM plans to invest in new services for business visitors in its luxury hotels, such as faxes in rooms, to meet the needs of this market.

However, as the local tourist industry is well aware, it would be counter-productive to boost business travel to such an extent that Monaco was relegated to the ranks of the year-round conference centres. Much of its appeal, even to people visiting the principality for exhibitions, conferences or business meetings is its leisurely ambience.

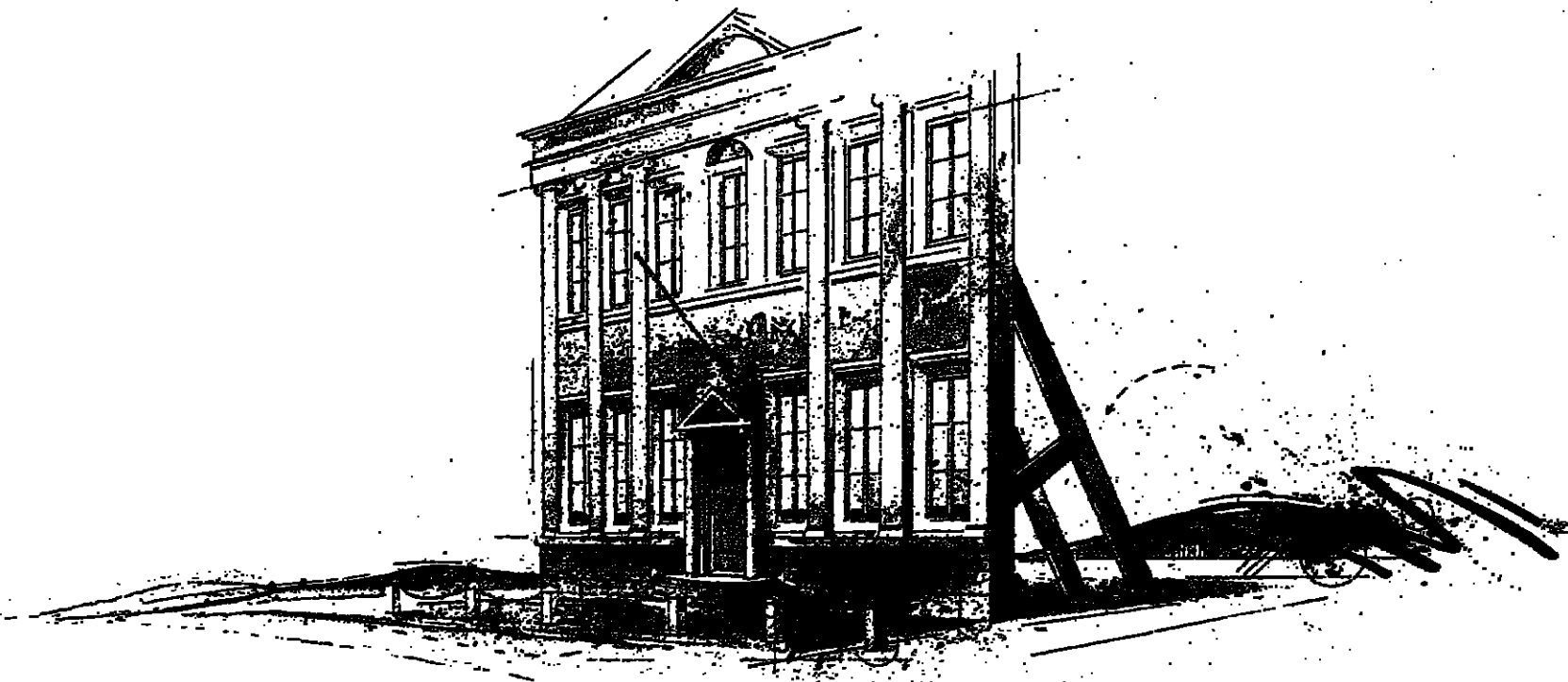
The tourist board is also investing in the leisure travel sector. It recently introduced a "Passport to Monte Carlo" package of weekend breaks intended to fill the big hotels during off-season weekends after the weekday conference visitors have gone home.

It is also seeking to develop new national markets. Most of Monaco's visitors come from Italy (30 per cent) and France (19 per cent) followed by the US (12 per cent) where Monaco still has a special cachet thanks largely to the legacy of Princess Grace. The tourist board now has marketing and information offices in Japan and the US, as well as in Europe. Last year it opened its first office in Madrid to try to develop the Spanish market.

Mr Raoul Blanchet, executive chairman of the SBM, is convinced that the southern Mediterranean will be increasingly important as a source of custom in the future. "This region must be a key growth market for us," he said.

But there is one group of tourists that Monaco will probably never attract. The tone of the principality may be a touch lower than in the days when the Russian Grand Dukes drank the cellars dry at the Hotel de Paris, but Monte Carlo is still well beyond the means of the budget traveller. So much so that the "Let's Go Budget Guide to France" advises its impecunious readers to eschew the hotels and hostels of Monaco in favour of "exile in Beau Soleil" just across the French border "where hotels are slightly cheaper".

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